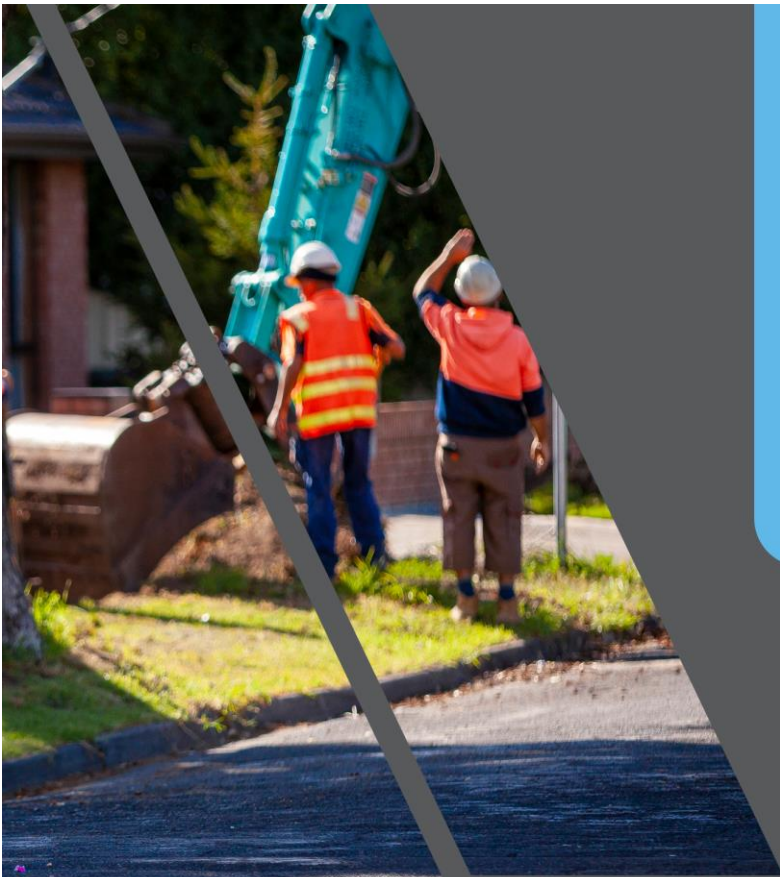


# Hobsons Bay City Council Annual Budget Report: 2024-25



**HOBSONS  
BAY CITY  
COUNCIL**



Local Government Victoria

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## Mayor's Message

This is the final budget for this Council's term. During this time, Council has made significant investments in our city, including improvements to our parks, beautiful open spaces and foreshore; upgrades to sporting facilities, including catering for increased female participation; rolling out our solar program; and upgrading our libraries. Council's customer service is now available in more places and the recently launched community relationship management system provides a more transparent way to respond to customer enquiries. We have delivered on the basics including roads, footpaths, and drainage. Importantly, the Council remains in a good financial position.

We have had and continue to face challenges. Council and the community have collectively navigated COVID-19, including through targeted support to those most impacted, as well as investment in grant programs such as Make it Happen and Live and Local, which helped us connect, finding some joy during difficult times.

Our businesses face a challenging time against the backdrop of declining disposable incomes, increased costs of doing business and rising interest rates. Visitation to the west is bouncing back, although remains below pre-Covid numbers. Council continues to focus on promoting Hobsons Bay as a tourism destination and has facilitated activation of key trading strips. This winter will see renewed activity to promote Hobsons Bay as a recreational destination via a winter activation program, which will be promoted in key entertainment precincts.

In developing the Annual Budget 2024-25, Council was mindful of the increasing cost-of-living pressures on ratepayers and the impact of inflation on our capital works program and community services.

For residential properties, the average general rate increase will be 1.45 per cent, with rates increasing by an average of 2.75 per cent across all property categories (when including commercial, industrial, and petrochemical properties). The average general rate increase of 2.75 per cent is lower than the current rate of inflation (All-Groups CPI of 3.6 per cent over the 12 months up to and including the March 2024 quarter).

While Council has sought to minimise the impact of increases on ratepayers, we will continue to offer rate relief through our Financial Hardship Policy. I encourage any resident or business who is experiencing financial difficulty to speak with Council about available support.

This budget is financially responsible and sustainable, adheres to the rate cap and ensures funding for the infrastructure and services that make Hobsons Bay an even better place to live, work and play.

### **Investing in infrastructure for current and future needs**

The Annual Budget 2024-25 is based on an operational surplus of \$20.7 million, which will be directed towards our \$66.866 million capital works program. New borrowings of \$7 million will also be required to help deliver infrastructure across our community.

The 2024-25 Capital Works Program includes:

- Recreation and open space (\$19.990 million), including parks, open space and streetscapes (\$15.071 million), bridges (\$2.152 million), off-street carparks (\$850,000), recreational, leisure and community facilities (\$1.095 million), and other infrastructure (\$822,000).
- Buildings (\$18.839 million), including sporting and recreational facilities (\$9.125 million), environmental sustainability initiatives (\$2.320 million), community centres (\$3.519 million), and the building renewal program (\$3.875 million).
- Roads (\$16.684 million), drains (\$2.873 million), footpaths and cycleways (\$1.207 million)
- Plant and equipment (\$6.125 million), including scheduled replacement of Council's vehicle and plant fleets (\$3.57 million), information technology (\$1.460 million), and library resources (\$1 million).
- Waste management (\$1.146 million).

The Capital Works Program includes major projects that will benefit our community, including:

- \$8.2 million toward the construction of the Altona Beach Entry and Esplanade closure project (total cost of the multi-year project is \$10.35 million). Council has endorsed the construction

contract for the final component of Altona Foreshore Masterplan, with construction expected to commence in July 2024. Council was successful in obtaining \$4.4 million in funding through the State Government towards this project. Construction will occur in two stages, the first commencing in July 2024 through to the start of Summer 2024. Works will be halted over Summer, with the second stage commencing in Autumn 2025 and being completed by the start of Summer 2025. The permanent closure of The Esplanade remains out for community consultation until late June 2024. Officers will review all feedback and return to Council to provide a report on the findings.

- \$5.5 million to Williamstown Swimming and Lifesaving Club for design and commencement of construction (\$7.955 million also included in 2025-26). Following extensive community consultation in late 2023, Council is collaborating with the Williamstown Swimming and Life Saving Club and other stakeholders to update a concept plan ahead of a public exhibition period in August 2024. Supported by \$11.3 million in state government funding, this \$14.3 million redevelopment will enhance life-saving services for the community and club members. Council is dedicated to advancing this initiative through its final design stages and securing the necessary approvals to commence work on this important project.
- Street Lighting LED Upgrade program of \$2.245 million (total cost of the multi-year project is \$4.245 million).
- \$2.18 million toward the Altona Hockey Club - Sports Pavilion Major Upgrades (total cost of the multi-year project is \$5.03 million).
- \$1.9 million to rebuild the Altona / Racecourse Road Ford Crossing, located at the lower end of Kororoit Creek.
- \$1.85 million to upgrade the Altona North Community Library to a Centre of Excellence.
- \$1.5 million to the Wetlands Centre for early works over two years. Our aim is to have these early works completed by June 2025 which will include the creation of landscaped areas with extensive planting and the construction of the initial community education spaces. Subject to funding, Council remains committed to delivering on the finalised design and would be prepared to contribute \$5.5 million with the view to working with the federal and state governments to secure the remaining \$5.5 million required.
- \$1.5 million toward the Tree Planting - Urban Forest Program (total cost for the coming five years is \$5.7 million).
- \$1.3 million towards the Laverton Football Club pavilion and scoreboard upgrade.
- \$1.3 million to upgrade Mary Street Reserve under the Love Our Parks better places program.
- \$920,000 for the Western Aquatic, Early Years Centre and Bruce Comben Reserve design. Council is entering the final stage of design development for the Western Aquatic and Early Years Facility, a high-priority advocacy project. While the full delivery of the facility is currently unfunded, we have secured a \$10 million funding commitment from the state government, and Council has made an in-principle commitment of \$20 million. Council will continue its advocacy efforts to seek further funding to deliver this facility while actively pursuing upcoming grant opportunities from the Federal government. The Western Aquatic and Early Years facility is an identified priority in the Hobsons Bay Aquatic Centre to provide a contemporary facility that is well placed to serve the western end of Hobsons Bay.
- \$850,000 to the Williamstown Mechanics Institute. Council has allocated \$850,000 over 2023-24 and 2024-25 to investigate the future use and undertake works at the Williamstown Mechanics Institute and Cottage. The community engagement phase to determine the future use of the Mechanics Institute has been completed and the tender for the restoration works to the Cottage has been released to market. The information gathered from the community consultation will be used to develop a Masterplan for the site. This is an historic precinct and Council is keen to ensure that the buildings form a vibrant part of our community.
- \$700,000 to upgrade the Alma Avenue Shopping Precinct.
- \$525,000 to build McCormack Park (Stage 2), which will include waterplay areas, playground works, an exercise hub, seating and BBQ areas and fixed shade structures (total cost of the multi-year project is \$3.095 million).
- \$320,000 to resurface Ryan Lane, Altona.

- \$210,000 to upgrade the Bayview Street Williamstown High School Crossing.

### **Planning for the future**

- Council also undertook an extensive consultation on the Williamstown precinct plan through late 2023. The Williamstown Precinct Plan developed a high-level holistic vision for potential future works. The plan starts at Gloucester reserve, finishing at Cyril Curtain Reserve. It captures Sadler Reserve, Hatt Reserve and the beach and promenade area. Through 2024-25, further design development and site investigations will be undertaken to continue development of these plans. The Williamstown Precinct Plan will be used to advocate for future funding and grants for reserve specific projects that fit within the holistic vision for the precinct.
- Following broad community consultation late in 2023, Council is in the process of developing concept plans for the future of the currently closed Pier Street Feature Site, and extended footpath options from Blyth to Railway Streets. The concept plan with options for activations of the public spaces will be presented to Council in August 2024, if supported, this will then proceed to detailed community consultation. The initial community survey in 2023 received significant interest with 1500 responses for the Pier Street Feature Site. The majority of responses supported extended footpaths for traders with either seasonal closure or permanent closure.

### **Delivering services our community needs**

As well as building and maintaining infrastructure for our community, Council delivers more than 100 services across Hobsons Bay.

These services are vital to ensuring all members of our community can access support services and participate equitably, feel safe and connected, and enjoy good health and social wellbeing.

Some of the service areas funded in the 2024-25 Budget include:

- Community Learning and Service Centres (\$7.907 million), which manages the Council+ service centres, library branches and community centres.
- Community Support (\$3.417 million), which includes support and activities for older residents, younger people with disabilities, and carers.
- Community Child Health (\$3.674 million), which delivers a universal primary health (maternal and child health) and immunisation service available to all Hobsons Bay families with children from birth to school age.
- Community Development (\$2.698 million), which provides \$1.153 million in grants to Hobsons Bay community organisations, generates key community projects, and builds internal and external capacity to deliver inclusive and responsive services that meet the needs of diverse and disadvantaged communities.
- Youth Services (\$1.715 million), which supports local young people with a range of social activities, leadership development, and mental health and support services.
- Early Years (\$1.417 million), which provides access to affordable and high-quality children's services, as well as support, mentoring, management, and advocacy for local early years' service providers.
- Arts and culture (\$1.412 million), which provides visual arts, public art, cultural development, heritage, Indigenous culture, cultural collections, festival and events and arts spaces.

### **Advocating for our future**

In May of 2024, Council's and Councillor's advocacy work came to fruition with the State Government announcing the funding of a new shared user path over Laverton Creek on Queen Street in Altona in the 2024/2025 State Budget.

Recognition should go to all the community members who signed petitions over the many years which helped demonstrate to the State Government how important the new pedestrian and cycling bridge is to our community. Recognition should also go to local MPs, Melissa Horne MP and Mathew Hilakari MP, as well as the Department of Transport and Planning, for working with us to deliver this important upgrade.

In 2024-25, Council will continue to advocate to other levels of government for the funding needed to help us deliver an ongoing high standard of services and infrastructure. We will also continue to seek support for major projects that will bring economic, environmental, and social benefits to our city.

This includes the ongoing advocacy to the state and federal governments to financially support the construction of the Western Aquatic and Early Years Centre (\$10 million committed from the state government) and the Hobsons Bay Wetlands Centre projects. Working with other levels of government, Council is committed to delivering these projects and it is anticipated that opportunities for grant funding will become available in the near future.

Accompanying any funding application for these projects will be a requirement that Council provides a letter of commitment relating to its funding contributions to the projects. Any commitment from Council would likely be sourced from a combination of additional borrowings, operational efficiency savings being put aside in the Consolidated Infrastructure Reserve, as well as restructuring of the Ten-Year Capital Works Program.

Despite not being included in the current Ten-Year Capital Works Program, the budget includes a \$946,000 transfer in 2024-25 to the infrastructure reserve to fund these important advocacy projects. The long-term financial plan includes transfers each year to this reserve to fund these projects in the future.

Council will continue to advocate to the other levels of government on its other advocacy priorities, including:

- seeking our community's fair share of state and federal government investment in youth mental health services to address the growing mental health crisis faced by young people aged 12-25 in Hobsons Bay and the inner west of Melbourne.
- taking the lead in generating renewable energy and stimulating the local economy through the roll out of a Virtual Energy Network (VEN) building on the roll-out of solar panels on Council buildings.
- completing stages 4 & 5 of the Kororoit Creek Trail – a cycling and walking corridor providing a north-south connection to connect cyclists and pedestrians from Barnes Road to Cherry Lake.
- increasing the supply of affordable housing.

We will continue to advocate for these and other projects on behalf of our community.

### **Working with our community**

Our community has an important role in helping us develop the budget. Over the six months it takes to put the budget together, Council consults directly with residents, sports clubs, community groups and businesses. Councillors also have an influence, including bringing forward items for consideration on behalf of their community.

The policies, strategies and master plans Council develops throughout the year also influence budget development, as well as other existing strategic documents, including the Financial Plan and Asset Management Plan. Many of these documents and projects go through a community consultation process. The community's best opportunity to influence the budget development is to participate in these consultations throughout the year.

The Proposed Annual Budget 2024-25 was placed on public exhibition and made available for inspection and comment for four weeks until 12 May 2024, whereby any person could make written comment on any proposal contained in the budget. Thirty-seven responses were received. All submitters will receive an individual response following Council consideration of the final budget.

Whilst not all requests detailed within the submissions could be accommodated, some key projects put forward have been included in next financial year's budget, including:

- Road renewal works along Douglas Parade, Williamstown (\$1.8 million)
- Upgrade of the ford crossing along Racecourse Road, Altona (\$1.9 million)

- Progress of design work for the ongoing streetscape improvements along Pier Street, Altona (\$110,000)
- Minor landscaping works to the Aviation Road Roundabout and cleansing blitz in the Aviation Road precinct, Laverton (\$10,000)
- Upgrade works to Leo Hoffman Reserve, Newport (\$365,000)

Council also received 74 community ideas in relation to its pre-budget consultation Pitch Your Idea program. As a result of Council’s community consultation processes, 22 successful ideas have been factored into the recommended Annual Budget 2024-25 that will be formally considered by Council at the Council Meeting on 25 June 2024. In addition, ten ideas from the community were already included in the budget to be delivered by Council.

### **Getting the balance right**

While inflation is increasing the cost of delivering essential services, programs and infrastructure projects that benefit our community, Council is determined to minimise the impact on ratepayers.

In 2024-25, general rates will increase by 2.75 per cent, which is consistent with the Victorian Government’s rate-capping policy and below the Consumer Price Index (CPI) – the standard measure of inflation.

It is important to note the 2.75 per cent rate increase is applied to the total amount collected from rateable properties across the city (i.e., residential, commercial, industrial and petrochemical) and is not applied equally to individual properties because changes to property values also contribute to the final rate calculation for each property. This means that some ratepayers will see an increase of less than 2.75 per cent, while others will see more. However, overall general rates won’t exceed the rate cap.

Further, comparing Hobsons Bay’s average rate figure with those of other councils is misleading because it is based on an average that includes every property in the municipality, which in Hobsons Bay includes the large petrochemical and industrial properties that most municipalities don’t have. This skews the average rate figure higher than some other councils due to some high value rateable properties.

Looking at the average rate and waste service charge for residential properties based on information from Victoria’s 79 Councils in 2022-23, Hobsons Bay was estimated to be the 28<sup>th</sup> highest in the state and generally comparable with similar metropolitan councils and is expected to be at a similar level in 2024-25.

In setting rates, all properties are revalued each year by a state government-appointed independent valuer, with the revaluation process designed to ensure rates are fairly distributed across all properties in the city.

While the average general rate increase across all property categories is 2.75 per cent, the most recent revaluations will result in the following average rate movements across the various property categories:

Residential	1.45 per cent increase
Residential vacant land	8.08 per cent increase
Commercial	3.29 per cent increase
Industrial	6.38 per cent increase
Petrochemical	9.49 per cent decrease
Cultural and recreational	3.78 per cent increase

Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.5 per cent in 2024-25. This increase, which is not subject to the state government rate cap, is less than the cost of providing the service but will help cover the cost of Council's considerable investment to introduce a four-bin system in 2019-20. As a result, it is anticipated that the 'waste management' reserve will be in deficit of approximately \$4.864 million by 30 June 2025. Council has decided to progressively recover this investment over future years.

The waste service charge is not new. Council does not include any costs related to street sweeping, public litter bins, public litter education or graffiti removal in the waste service charge. Council does not include any enforcement costs or revenue in the calculation of the waste service charge.

A summary of the types of expenses that are included in the waste service charge and reserve policy were endorsed by Council in 2022. When the new Good Practice Guidelines were released by the Victorian Government in December 2023, officers reviewed the waste reserve and made some minor changes for budget planning in 2024-25. The changes include removing costs related to the delivery of the My Smart Garden program and Clean up Australia Day events, which do not align with the Good Practice Guidelines. The change is approximately \$70,000, which is less than one per cent of the waste service charge expenditure. These changes have been made despite advice being received that adherence to the guidelines is not expected until the 2025-26 financial year.

Importantly, Council will continue to offer rate relief measure through our Financial Hardship Policy, with \$100,000 allocated in the budget for this vital program.



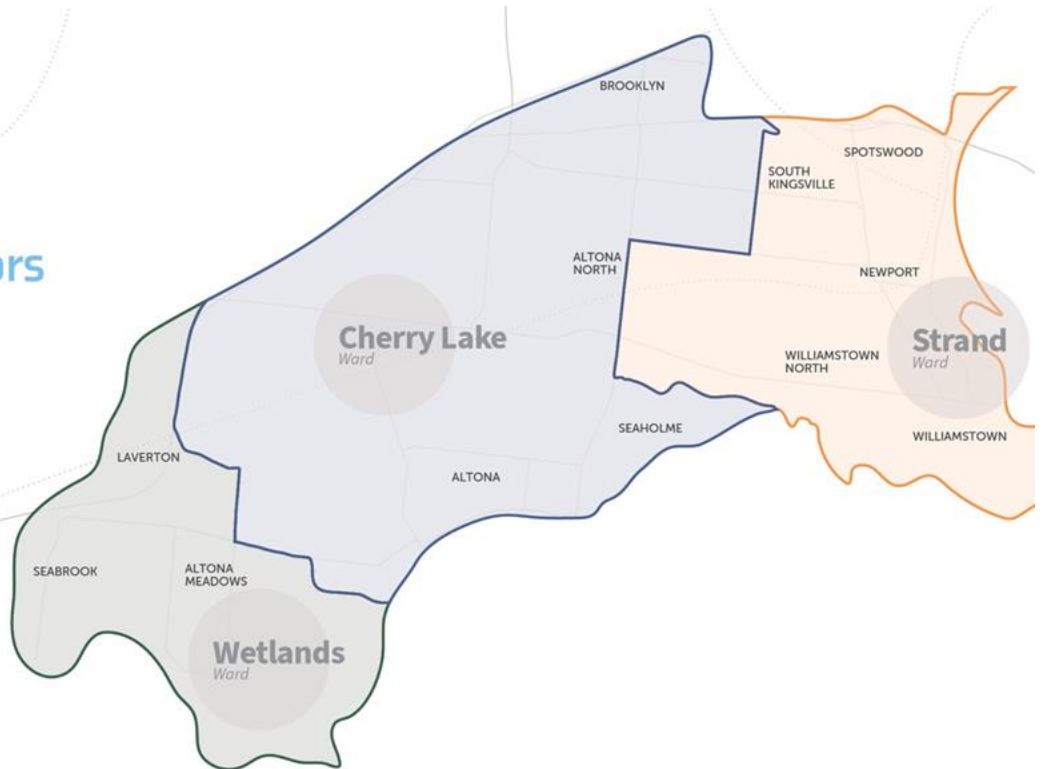
Cr Matt Tyler  
**Mayor of Hobsons Bay**



## Our Councillors



Mayor  
Cr Matt Tyler



Cr Diana Grima



Cr Antoinette  
Briffa JP



Cr Daria  
Kellander



Cr Peter  
Hemphill



Deputy Mayor  
Cr Pamela  
Sutton-Legaud



Cr Jonathon  
Marsden

### Wetlands Ward

#### Councillor Diana Grima

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#### Councillor Matt Tyler (Mayor)

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### Cherry Lake Ward

#### Councillor Antoinette Briffa JP

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#### Councillor Daria Kellander

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#### Councillor Peter Hemphill

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The Council is elected to provide good governance in its municipal district for the benefit and wellbeing of the municipal community. On 24 October 2020 the residents and ratepayers of Hobsons Bay elected this Council for a four-year term.

Seven Councillors are elected across the three wards that represent Hobsons Bay. Two Councillors represent the Cherry Lake Ward, two Councillors represent the Wetlands Ward and three Councillors represent the Strand Ward. Councillors have the responsibility for setting the strategic direction for the municipality, policy development, identifying service standards and monitoring performance across the organisation.



# Executive Summary



Council has prepared a Budget for the 2024-25 financial year, which seeks to balance the demand for services and infrastructure with the community's capacity to pay and *The Fair Go Rates System*.

Over the coming years Council will continue to ensure that it remains financially sustainable in a rate capped environment. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, long term financial position, financial sustainability, and the strategic objectives of the Council.

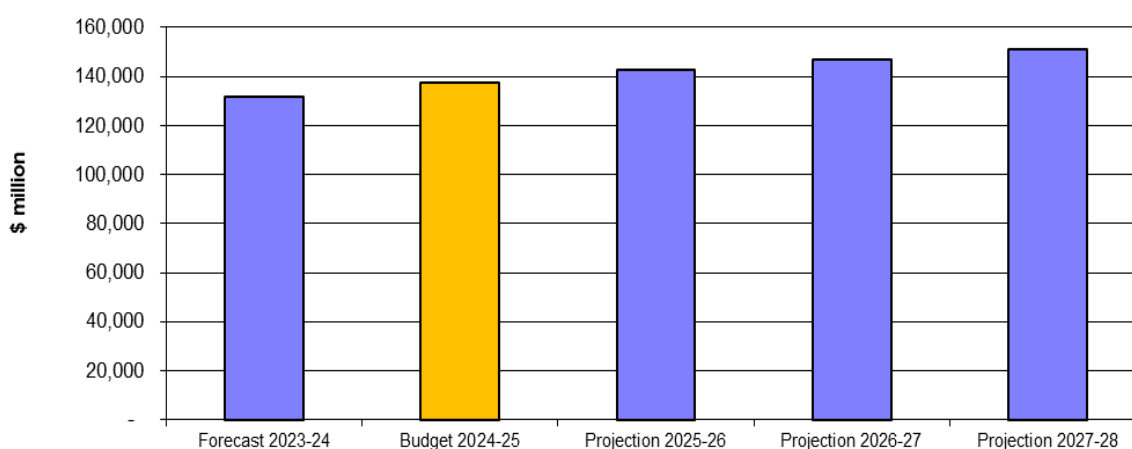
## Rates and charges

Total revenue from rates and charges is projected to be \$137.252 million, which incorporates an average rate increase of 2.75 per cent in line with the Fair Go Rates System (FGRS). Rate cap increases for Victorian councils have generally been linked to the forecast movement in the Consumer Price Index (CPI), although this year the rate increase is below the All-Groups CPI of 3.6 per cent over the twelve months to the March 2024 quarter.

Council has not elected to apply to the Essential Services Commission (ESC) for a variation.

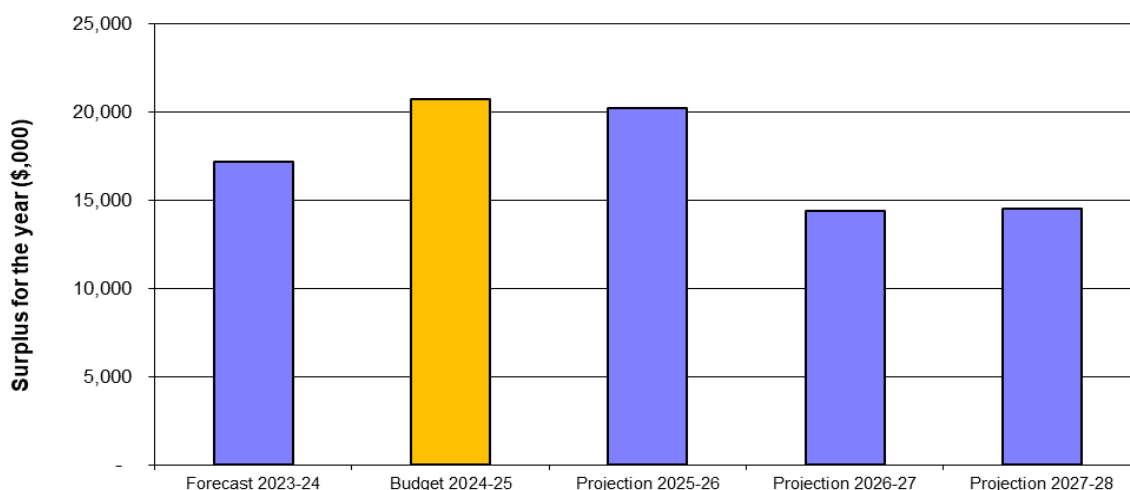
Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.5 per cent in 2024-25. The increased income is less than the cost of providing the service in 2024-25 as a result of Councils considerable investment to introduce a four-bin system in 2019-20. It is anticipated that the 'waste management' reserve will be in deficit of approximately \$4.864 million by 30 June 2025. Council has decided to progressively recover this investment over future years.

Rates will go towards maintaining service levels, meeting the cost of changing external influences affecting the operating budget and supporting a robust Capital Works Program that includes the works necessary to address the asset renewal needs of the City.



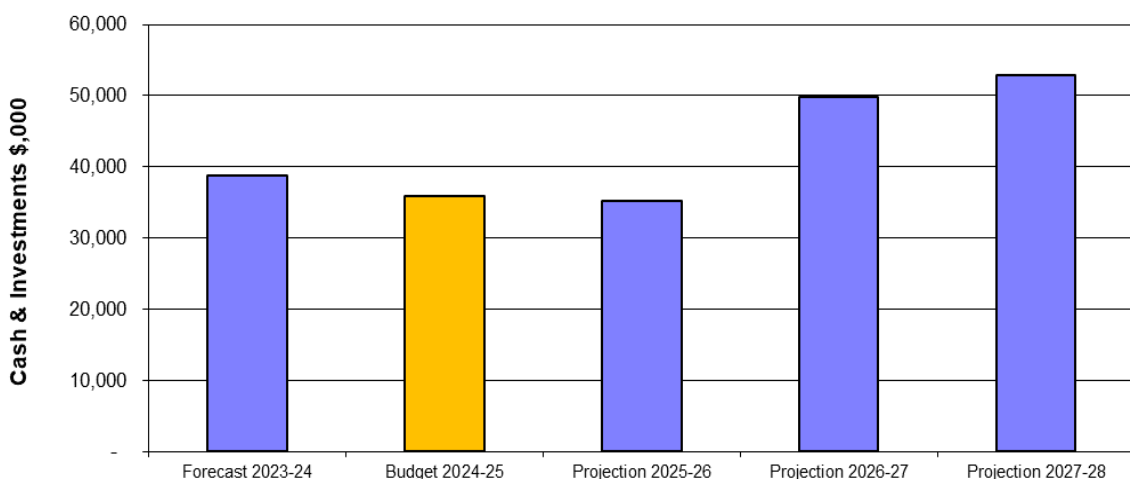
It is important to note, the actual rate increases experienced by individual ratepayers will generally differ from the 2.75 per cent increase due to State Government land revaluations. Rate increases are impacted by the average rate increase and the property valuation increases (or decreases) of individual properties relative to the average across the municipality. If a property increased in value by more than the average for the municipality (0.65 per cent), rates may increase by more than 2.75 per cent. If a property value increased by less than the average, rates may increase by less than 2.75 per cent and may in fact reduce from the previous year.

## Operating result



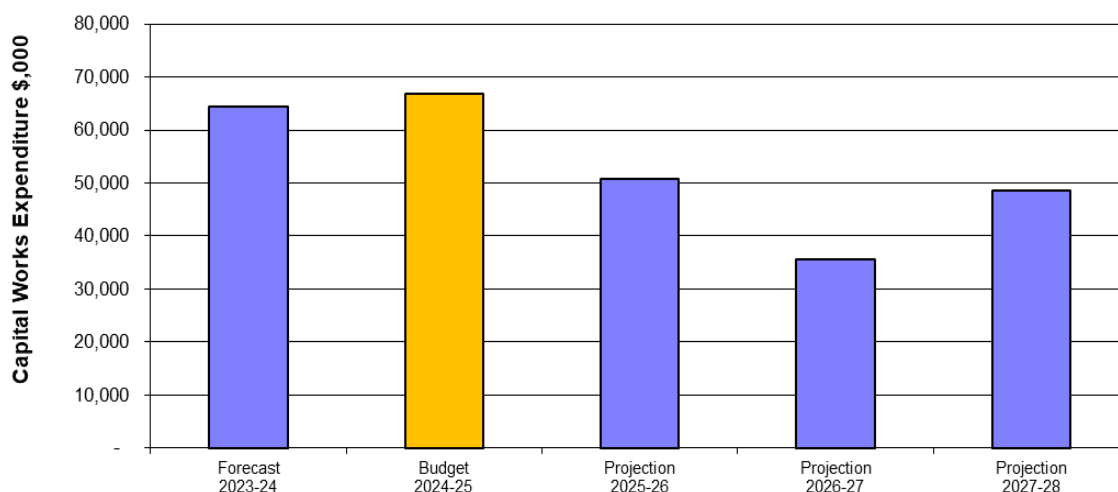
The expected operating result for the 2024-25 year is a surplus of \$20.700 million, an increase of \$3.553 million compared to the 2023-24 forecast. The increased surplus is largely due to increases in Council's income compared to the previous year, including the inclusion of additional capital grants (\$4.678 million) to fund Council's Capital Works Program.

## Cash and investments



Cash and investments are expected to decrease by \$2.952 million during the year to \$35.828 million on 30 June 2025. This level of cash is required to ensure that Council can run its day-to-day operations and to ensure that liabilities can be repaid as required, including trade and other payables, employee leave entitlements and loan borrowings. The cash will also be used to fund the ongoing and future investment in capital works. Cash and investments are forecast to be \$38.780 million on 30 June 2024.

## Capital works



The Capital Works Program for the 2024-25 year is expected to be \$66.866 million, including \$5.694 million worth of projects carried over and funded from 2023-24. Of the \$61.172 million capital funding required, \$10.539 million will come from external grants, \$6.36 million from reserves, \$7 million from loan borrowings and the balance from Council's unrestricted cash. The Capital Works Program has been set and prioritised based on a rigorous process of consultation with the community which has enabled Council to assess needs and develop sound business justification for each project. Capital works expenditure is forecast to be \$64.472 million in 2023-24.

The asset renewal program of \$25.583 million in 2024-25 highlights the continued focus on the reduction of Council's asset renewal backlog.

### Capital Works - Ward highlights

Major projects in the Cherry Lake ward that will benefit the community include:

- Altona Beach Entry and Esplanade redevelopment includes upgrading the main beach entry at Altona Pier to improve access, increase shade, vegetation and coastal habitat and providing drinking fountains, bike hoops, beach showers and public art. The project will create a more pedestrian and cycle-friendly environment and a greater level of activation and trade. It will be delivered in two stages over 20 months during 2024-2025. The Altona (Beach Precinct) project will align with Council's Economic Development Strategy and Activity Centre Structure plans and Open Space Strategy to address asset renewal needs.
- Altona Hockey Club – Sports Pavilion Major upgrades. A complete redevelopment of the Altona Hockey Pavilion to support hockey participation within the municipality. This project allows to bring assets from end of useful life condition to conform to modern day standards. The Club has strong participation, including a strong female program. This project is also supported by Council's Sports Facility Needs Analysis.
- Altona Ford Bridge upgrade – The Altona / Racecourse Road Ford Crossing is located at the lower end of Kororoit Creek. The scope of the project is to construct a new road culvert crossing that incorporates a new Shared User Path as part of the around the bay trail which links the Williamstown North industrial area to Seaholme and Altona. The current road culvert crossing is notorious for overtopping during smaller rainfall events resulting in numerous road closures each year. Due to the frequent inundation, the road surface is in extremely poor condition and needs to be fixed and upgraded to keep the road open.
- Altona North Library – The Centres of Excellence projects signify a strategic investment in the community's future, where knowledge, creativity, and collaboration converge to drive lasting positive impacts. As part of this, the Altona North Community Library will undergo upgrades and improvements to become our Video gaming and board games Centre of Excellence. The

Centre will also act as a community hub, promoting inclusivity and social cohesion. Through this initiative, we aspire to empower residents, foster a sense of pride and identity, and contribute to the overall enhancement of the community's quality of life.

- Road Rehabilitation - Toll Drive (Barnes Rd to Kororoit Creek Rd), Altona North. The Road Rehabilitation Program includes reconstruction of poor condition kerbs and channels, road pavements and surfaces to current standards. Renewal ensures the roads continue to meet community needs and are sustained into the future. Roads have been ranked by condition and further prioritised using a risk-based approach. The data from the Road Condition Audit 2020 has been used to develop the long-term renewal program.
- Road Rehabilitation – Cabot Drive (Chambers Rd – Millers Rd, Altona North). The Road Rehabilitation Program includes reconstruction of poor condition kerbs and channels, road pavements and surfaces to current standards. Renewal ensures the roads continue to meet community needs and are sustained into the future. Roads have been ranked by condition and further prioritised using a risk-based approach. The data from the Road Condition Audit 2020 has been used to develop the long-term renewal program.

Major projects in the Strand ward that will benefit the community include:

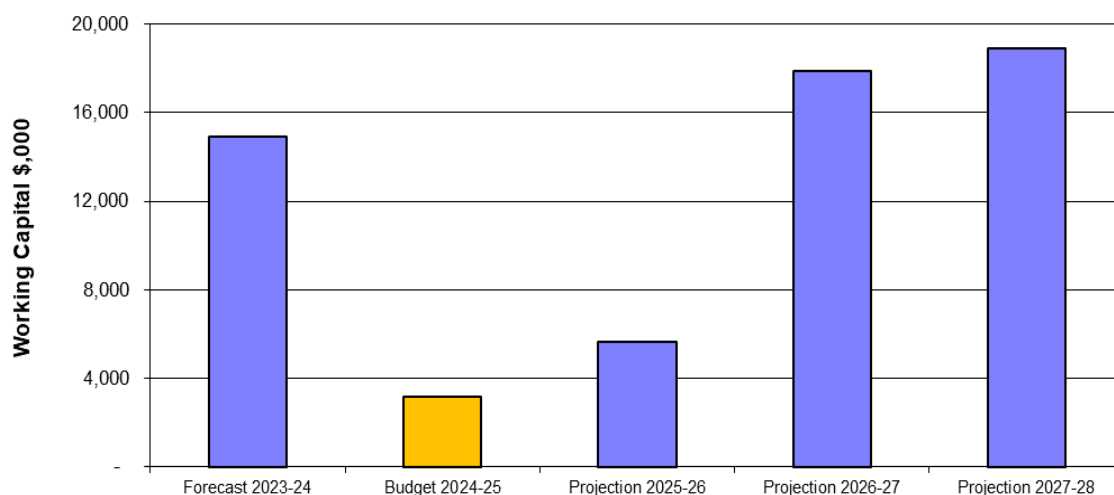
- Road Rehabilitation – The Strand, (North Rd to End, Newport) - The Road Rehabilitation Program includes reconstruction of poor condition kerbs and channels, road pavements and surfaces to current standards. Renewal ensures the roads continue to meet community needs and are sustained into the future. Roads have been ranked by condition and further prioritised using a risk-based approach. The data from the Road Condition Audit 2020 has been used to develop the long-term renewal program.
- Project 10 Love our parks – Mary Street Reserve upgrade is part of the Better Places – Spotswood and South Kingsville program that will focus on redevelopment of this reserve. In 2023, Council negotiated an agreement with the Spotswood and Kingsville RSL to transfer the RSL's bowling greens to Council for Council to use as an Open Space. The upgrade of Mary Street reserve will integrate the redeveloped bowling greens into the existing upgraded open space. It will provide a green space for residential areas West of Melbourne Road. This program is driven by over 4,000 pieces of community feedback and ideas.
- Williamstown Swimming & Life Saving Club Pavilion (Design and construction) – The redevelopment of the Williamstown Swimming and Life Saving Club will include the renewal of the existing pavilion and a café. It will also provide additional spaces to comply with Life Saving Victoria requirements, including new storage, observation tower, first aid operation areas, a community meeting room and gymnasium area. The Sports Facility Needs Analysis identified the need to develop a Facility Upgrade Plan and for Council to contribute an indicative \$3 million towards the priorities listed within this plan. The WSLSC was successful in obtaining \$11.35 million from the state government to support the delivery of this project.
- Road Rehabilitation – 11-39 Melbourne Rd & Pasco St Williamstown - The Road Rehabilitation Program includes reconstruction of poor condition kerbs and channels, road pavements and surfaces to current standards. Renewal ensures the roads continue to meet community needs and are sustained into the future. Roads have been ranked by condition and further prioritised using a risk-based approach. The data from the Road Condition Audit 2020 has been used to develop the long-term renewal program.
- Hanmer St (from Electra St to Ann St) Wollen Mills DCP Project has been identified in the drainage new and upgrade program which seeks to address areas in the municipality that floods under various storm events. This site will require an upgrade to the existing stormwater pipes and pits due to historic infrastructure that no longer cope with changing rainfall patterns.
- Fearon Reserve Box Lacrosse renewal – this project involves court investigation, design and upgrades to ensure safety and compliance for hard courts across the municipality. It aims to achieve consistency with state sporting association facility guidelines, and to ensure prolonged lifespan of hard-courts assets.

- Williamstown Mechanics Institute - investigate the future use and undertake works at the Williamstown Mechanics Institute and Cottage. The community engagement phase to determine the future use of the Mechanics Institute has been completed and the tender for the restoration works to the Cottage has been released to market. The information gathered from the community consultation will be used to develop a Masterplan for the site. This is an historic precinct of significant interest to the Hobsons Bay and Council is keen to ensure that the buildings form a vibrant part of the community. Once the Masterplan has been completed appropriate funding can be identified for the implementation phase.

Major projects in the Wetlands ward that will benefit the community include:

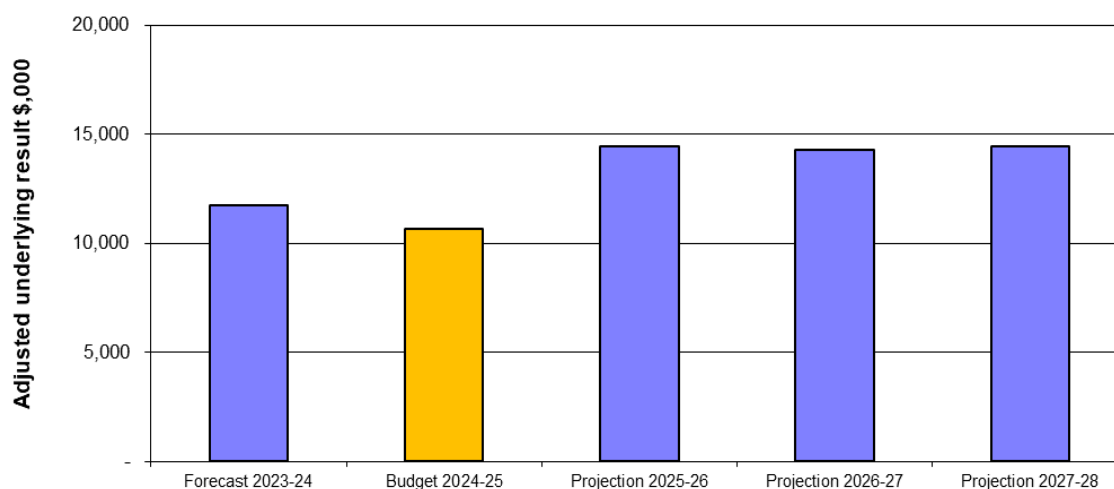
- Laverton Football Club Pavilion and Scoreboard upgrade (BJ Jackson Pavilion) – This project includes the construction of new female friendly change rooms with amenities and storage, a new electronic scoreboard and minor upgrades to the main pavilion including the kitchen and social room. This project is fully funded by the State Government following an election commitment by Mathew Hilakari MP.
- Future Western Aquatic Facility (Bruce Comben) – Design for stage 2 masterplan includes the proposed new Western and Early Years Centre, reconfigured eastern oval, two new southern ovals, increased cark parking and increased tree planting. This will substantially change the layout of the site and is expected to occupy part of the eastern oval.
- Wetlands Centre, designed to be located within HD Graham Reserve in Altona Meadows, near internationally recognised Ramsar-listed Cheetham Wetlands. This iconic landmark connects other biodiversity hotspots that contribute significantly to social, cultural, economic and environmental values in Victoria. Developed under Better Places - Seabrook and Altona Meadows program this state of the art, sustainability-focused, premier destination will facilitate immersive teaching and learning, ecotourism and community participation in nature, leading to improved physical and mental health outcomes. An Australian first in biophilic and community co-design architectural principles provides this multifunctional centre to integrate indoor/outdoor public spaces; classrooms; field studies centre; café; offices; workspaces; connected walking trails; wetlands; interpretive signage; landscaping; seating; nature play areas; and storage.
- Alma Avenue Shopping Precinct Masterplan Implementation works include a carpark, pedestrian crossing improvement & streetscape works. This is part of the Better Places Seabrook and Altona Meadows program and reflects over 2,400 responses and ideas from local community. A program aimed to deliver longer term improvements and changes that support the Better Places vision.
- McCormack Park Stage 2 developed under Better Places Laverton will include waterplay areas, playground works, an exercise hub, seating and BBQ area and fixed shade structures. The Better Places Laverton Program is supported by over 2,000 community responses and ideas. The program aims to improved access, functionality and presentation while promoting economic and community activity.
- Seabrook Community Centre & Kinder Building Renewal will include essential building renewal and a review of the current footprint to identify areas to create an additional 22-place room kindergarten room. VSBA \$1 million Grant to the construction of this build is subject to the finalised design and type of build. VSBA \$1 million Grant to the construction of this build is subject to the finalised design and type of build. The Victorian Government has committed \$1.68 billion to support kindergarten infrastructure expansion across the state. The Victorian Government Early Childhood Reform Plan (2017) includes the introduction of three-year-old kindergarten across the state, commencing in Hobsons Bay in 2022. This will greatly increase the number of children attending kindergarten therefore, requiring a greater number of places to accommodate the demand.

## Financial position



Council's financial position is expected to improve in 2024-25 with net assets (net worth) predicted to increase by \$20.700 million to \$1,600.790 million. Working capital is an indicator of council's ability to meet its financial obligations as and when they fall due (being current assets less current liabilities), is expected to decrease by \$11.766 million as at 30 June 2025, due to Council paying back its loans borrowings. Net assets are forecast to be \$1,580.089 million on 30 June 2024.

## Financial sustainability



A budget has been prepared for the four-year period ending 30 June 2028. The Budget is in turn set within the Financial Plan to assist Council to adopt a budget within a longer-term financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives.

The adjusted underlying result, which is a measure of financial sustainability, is expected to decrease by \$1.125 million compared to the 2023-24 forecast. Future year predictions from 2025-26 indicate improved results, based on estimated future rate increases capped at 2 per cent.



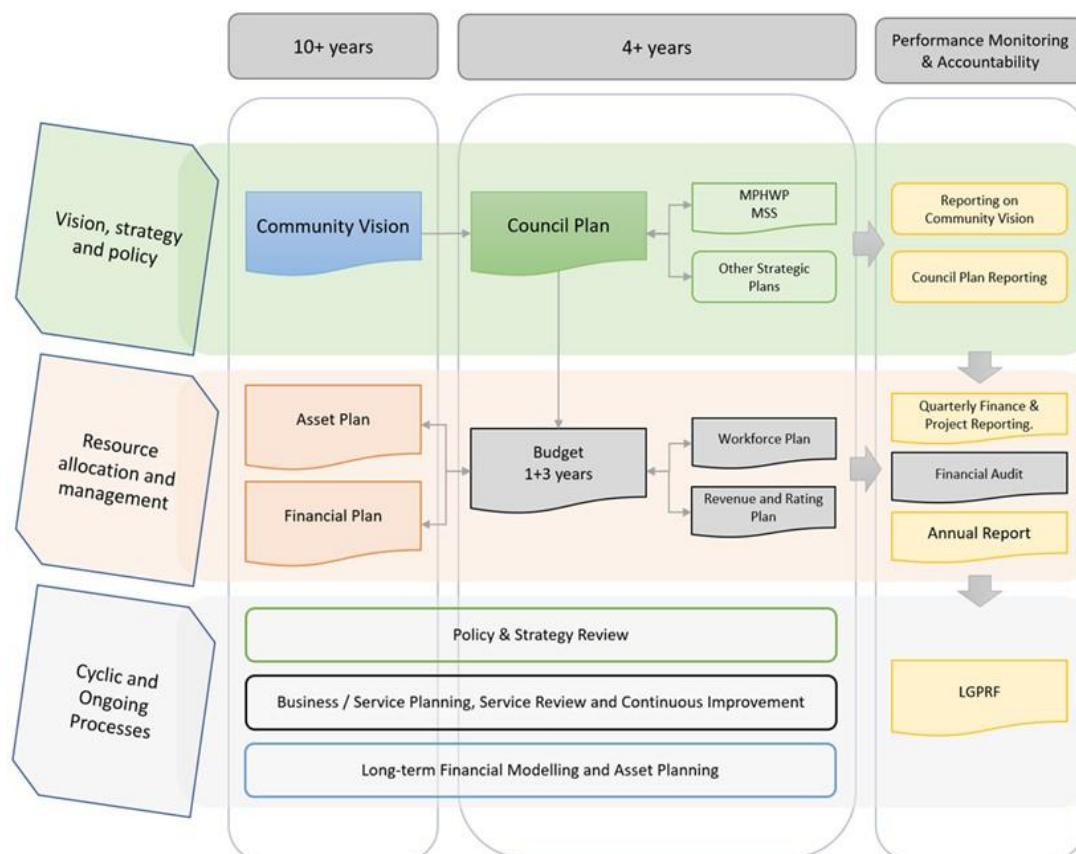


## 1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation is an important part of understanding what the community of Hobsons Bay wants and accordingly community consultation in relation to Council decision making and proposals in

undertaken in line with Council's adopted Community Engagement Policy and Public Transparency Policy.

## 1.2 Our purpose

### **The Community's Vision - Hobsons Bay 2030**

*By 2030, embracing our heritage, environment and diversity, we – the community of Hobsons Bay – will be an inclusive, empowered, sustainable and visionary community led and supported by a progressive Council of excellence.*

### **The Council's Mission**

*We will listen, engage and work with our community to plan, deliver and advocate for Hobsons Bay to secure a happy, healthy, fair and sustainable future for all.*

### **Our values**

*Excellence at Hobsons Bay means that both Councillors and employees are:*

**RESPECTFUL:** *treating everyone fairly and respecting different views*

**COMMUNITY DRIVEN AND FOCUSED:** *delivering results that demonstrate that we understand community needs and put people first*

**TRUSTED AND RELIABLE:** *work hard to be responsive and meet expectations; delivering on what we promise to achieve in the best interest of the community*

**EFFICIENT AND RESPONSIBLE:** *engaged and taking pride in our work, wanting to continually review and improve in order to provide good value, cost effective services*

**BOLD AND INNOVATIVE:** *proactive, adaptable, open to change and taking calculated risks, not afraid to try new things and learn from mistakes*

**ACCOUNTABLE AND TRANSPARENT:** *making well-informed decisions based on best practice and evidence, which take into account what our community tells us*

**RECOGNISED:** *as working for an employer of choice, with leadership that recognises and values the contributions, skills and the expertise of its workforce and inspires people to develop and do their best*

### 1.3 Strategic Objectives

Council delivers services and initiatives under 47 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the years 2021-25. The following table lists the five Strategic Objectives as described in the Council Plan.

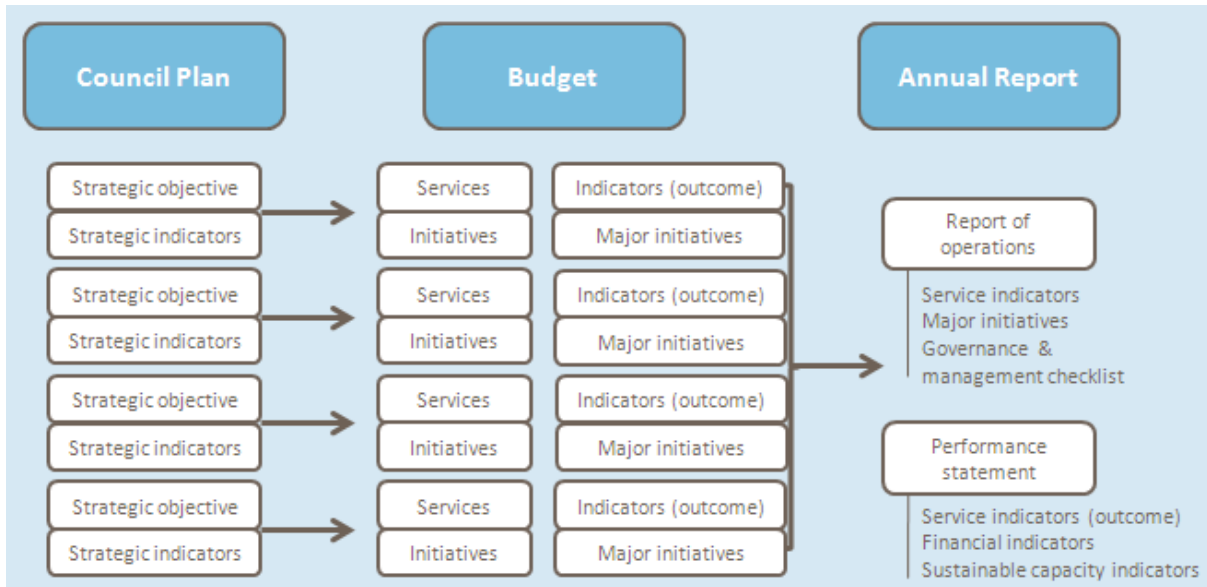
Strategic Objective	Description
1. COMMUNITY	<i>Healthy, Equitable and Thriving Communities</i> Be a city where all members of the community can participate equitably, feel safe, connected, and achieve good health and social wellbeing.
2. ENVIRONMENT	<i>Valuing our Environment</i> Foster a sustainable way of living in response to climate change through active involvement in alternative energy use, reduction of waste, enhancement, and conservation of our natural environment.
3. PLACE, RECREATION AND ECONOMY	<i>Vibrant Place and Economy</i> Support a resilient local economy that facilitates job growth and retention, promoting Hobsons Bay as a place to live, work, invest, recreate and visit.
4. COMMUNITY INFRASTRUCTURE	<i>Visionary Community Infrastructure</i> Develop and maintain infrastructure to promote liveability, planning for the future need and growth of the community, while preserving heritage, environment and neighbourhood character.
5. ORGANISATION	<i>A High Performing Organisation</i> Delivering value for money through efficient processes, digital transformation and continuous improvement with a willingness to try new approaches as to how we do, what we do. We will be transparent and responsive to the needs of the community through meaningful connection, communication and engagement.



## 2. Service and service performance indicators



This section provides a description of the services and initiatives to be funded in the Budget for the 2023-24 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and to report against these in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is outlined below.



Source: Department of Jobs, Precincts and Regions

# OBJECTIVE 1 – COMMUNITY



## Healthy, Equitable and Thriving Communities

“ Be a city where all members of the community can participate equitably, feel safe, connected and achieve good health and social wellbeing. ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 1.1 Celebrate the diversity of our community and provide equitable opportunities for all
- 1.2 Improve the health and wellbeing of our community – particularly our young, vulnerable and older community members
- 1.3 Foster community safety including family violence prevention
- 1.4 Enable participation and contribution to community life, learning and inter-connection

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Community Support	<i>Provides social support and activity options for older residents and respite for carers through centre-based activities, recreational and social events and outings as well as high quality in-home support services (directly and indirectly) and food services to frail older adults, younger people with disabilities and / their carers.</i>	Inc	2,378	3,687	2,825
		Exp	3,150	2,930	3,417
		Surplus/ (deficit)	(773)	757	(592)
Early Years	<i>Provides access to affordable and high-quality children's services for people who live and/or work in Hobsons Bay as well as providing support, mentoring, management and advocacy for local early years' service providers.</i>	Inc	645	571	575
		Exp	1,074	1,416	1,417
		Surplus/ (deficit)	(429)	(845)	(842)
Community Child Health	<i>Provides a universal primary health and immunisation service available to all Hobsons Bay families with children from birth to school age.</i>	Inc	1,377	1,472	1,306
		Exp	3,279	3,536	3,674
		Surplus/ (deficit)	(1,902)	(2,064)	(2,368)
Youth Services	<i>Provides generalist youth services for local young people aged 12 to 25 years including a range of social activities, events and recreation and leadership development opportunities, as well as mental health and support services.</i>	Inc	366	249	289
		Exp	1,439	1,489	1,715
		Surplus/ (deficit)	(1,073)	(1,241)	(1,426)
Community Learning and Service Centres	<i>Manages service centres, library branches and community centres that provide customer services, facilitate and guide access to information, programs, lifelong learning, reading and recreation.</i>	Inc	1,290	1,153	1,098
		Exp	7,519	7,837	7,907
		Surplus/ (deficit)	(6,229)	(6,684)	(6,809)
Community Development	<i>Generates key community projects and builds internal and external capacity to deliver inclusive and responsive services that meet the needs of diverse and disadvantaged communities.</i>	Inc	316	42	40
		Exp	2,229	2,595	2,698
		Surplus/ (deficit)	(1,913)	(2,554)	(2,658)



Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Community Safety and Compliance	<i>Ensures that parking regulations are enforced, implements local laws, provides animal control service for residents, assists in the protection of the community from the threat of wildfire and ensures that all school crossings are staffed by school crossing supervisors.</i>	Inc	5,248	5,092	5,109
		Exp	4,095	4,441	4,787
		Surplus/ (deficit)	1,153	651	322
Public Health	<i>Ensures the public health of the community by undertaking the responsibilities outlined in the relevant legislations. These include inspections of handling of food for sale, inspections of personal care and body art treatments, incidents and infectious disease outbreaks management, investigation of nuisance, investigation of pollution, control of the Tobacco Service Level Agreement, prevention of mosquito borne disease and advocacy role.</i>	Inc	788	824	764
		Exp	1,031	1,100	1,107
		Surplus/ (deficit)	(243)	(275)	(344)
Municipal Building Surveyor	<i>Promotes the safety and compliance of buildings by controlling building permits and carrying out mandated responsibilities in accordance with the relevant laws and regulations.</i>	Inc	534	518	617
		Exp	749	907	829
		Surplus/ (deficit)	(215)	(390)	(212)
Planning Investigations	<i>Ensures compliance of development to planning and building requirements by conducting investigations and taking compliance and enforcement actions.</i>	Inc	59	30	57
		Exp	407	429	486
		Surplus/ (deficit)	(347)	(399)	(429)
Social Planning	<i>Investigates and expands Council's understanding of the current and future population needs, inequities within and between population groups, develops Council positions to inform high level strategic decisions and whole of government responses, and supports community and stakeholders to undertake collaborative action.</i>	Inc	0	0	0
		Exp	758	698	712
		Surplus/ (deficit)	(758)	(698)	(712)
Planning Operations	<i>Provides front end customer service with regards to planning issues, administrative support, systems and improvements support to the Planning, Building and Health Service areas.</i>	Inc	0	0	0
		Exp	325	383	246
		Surplus/ (deficit)	(325)	(383)	(246)

### Major Initiatives

- 1) Hobsons Bay Affordable Housing Trust. The Affordable Housing Trust will provide housing to low-income households with a connection to Hobsons Bay.  
*Continuing from 2023-24*
- 2) Centres of Excellence Strategy 2022-2027.  
*Continuing from 2023-24*

## Service Performance Outcome Indicators\*\*

Service area	Indicator	2022/23 Actual	2023/24 Forecast	2024/25 Budget
Maternal and Child Health	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	68.4%	69.4%	70.4%
	<i>Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)</i>	80.7%	81.7%	82.7%
Libraries	Participation	11.5%	12.5%	13.5%
Animal Management	Health and safety	100.0%	100.0%	100.0%
Food safety	Health and safety	99.1%	99.1%	99.1%
Aquatic Facilities	Utilisation	N/A	N/A	N/A

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## OBJECTIVE 2 – ENVIRONMENT



### Valuing our Environment

“ Foster a sustainable way of living in response to climate change through active involvement in alternative energy use, reduction of waste, enhancement and conservation of our natural environment ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 2.1 Increase resource recovery and reducing landfill across Council's waste services and improve the customer experience of waste services
- 2.2 Enhance protection, preservation and promotion of our coastal environment and wetlands/waterways, biodiversity and natural areas
- 2.3 Increase tree canopy cover within Hobsons Bay to reduce the urban heat island effect, improve air quality and enhance general amenity
- 2.4 Continue to reduce Council's greenhouse gas emissions by increasing the use of renewable energy, increasing energy efficiency and implementing Council's zero net emissions strategy

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Environment and Sustainability	<i>Delivers municipal waste and recycling services to the Hobsons Bay community and develops and delivers waste, litter and sustainability policy, strategy, programs and events, as well as provides oversight on Council's response to climate change.</i>	Inc	131	192	353
		Exp	11,930	14,535	15,717
		Surplus/ (deficit)	(11,799)	(14,342)	(15,364)
Parks, Gardens and Conservation	<i>Delivers a wide range of open space maintenance services across Council's network of parks, gardens, reserves, sports grounds, foreshore, wetlands and conservation assets to provide a high-quality passive and active open space for the community. This also includes the maintenance, management and enhancement of Williamstown Botanic Gardens, and maintenance of a healthy and resilient tree population.</i>	Inc	399	191	162
		Exp	11,494	10,926	11,066
		Surplus/ (deficit)	(11,095)	(10,735)	(10,903)

## Major Initiatives

- 1) Wetlands Centre Development. Development of concept, detail design and contract documentation including stakeholder engagement for a state-of-the-art sustainability-focused Wetlands Centre in Hobsons Bay to increase community education and participation in the preservation of the local environment.  
*Continuing from 2023/24*
- 2) Tree Planting – Urban Forest Strategy. Tree planting and establishment maintenance along streets, pathways and in public open space. To achieve 30 percent canopy cover by 2040, the Urban Forest Program will plant some 8000 to 8500 semi-advanced trees per year.  
*Continuing from 2023-24*

### Service Performance Outcome Indicators\*\*

Service area	Indicator	2022/23 Actual	2023/24 Forecast	2024/25 Budget
Waste collection	Waste diversion	53.13%	53.00%	53.00%

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

# OBJECTIVE 3 – PLACE, RECREATION AND ECONOMY



## Vibrant Place and Economy

“ Support a resilient local economy that facilitates job growth and retention, promoting Hobsons Bay as a place to live, work, invest, recreate and visit ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 1.1 Support diversification and growth of our local economy in response to significant changes in land use and the ongoing impacts of the COVID-19 pandemic
- 1.2 Increase economic and tourism opportunities that capitalise on our cultural and creative strengths
- 1.3 Continued commitment to the delivery of the Better Places Program
- 1.4 Increase participation in recreation activities across the community
- 1.5 Ensure land use and development supports high amenity, sustainability, exemplary design and responds to neighbourhood context

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Economic Development	<i>Provides business development, investment attraction and facilitation, training workshops and programs, support to the business community, industry partnerships, tourism and sister cities.</i>	Inc	13	57	27
		Exp	920	1,023	1,186
		Surplus/ (deficit)	(906)	(965)	(1,159)
Events and Visitor Services	<i>Provides opportunities for community celebration, encourages visitation and supports and promotes tourism development through a diverse and dispersed calendar of events and festivals. This also includes provision of information to residents, visitors, local businesses and tourism operators in visitor offerings, experiences and environment to promote the city and its attractions.</i>	Inc	216	84	61
		Exp	989	1,544	1,196
		Surplus/ (deficit)	(773)	(1,460)	(1,135)
Venues	<i>Manages the use of Council-owned Cultural venues, oversees venue management in relation to functions and bookings, programs, promotes and presents performing arts program, supports local theatre companies heritage conservation management and capital works.</i>	Inc	546	481	501
		Exp	973	964	1,045
		Surplus/ (deficit)	(427)	(483)	(543)
Arts and Culture	<i>Provides visual arts, public art, cultural development, heritage, Indigenous culture, cultural collections, festival and events, arts spaces, policy and strategy development.</i>	Inc	11	38	29
		Exp	1,444	1,613	1,412
		Surplus/ (deficit)	(1,433)	(1,575)	(1,383)

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Sport and Recreation	<i>Manages and optimises the use of Council's sport, recreation and community facilities and increases participation in sport and recreation.</i>	Inc	151	156	160
		Exp	936	941	881
		Surplus/ (deficit)	(785)	(785)	(721)
Strategic Planning	<i>Considers planning scheme amendments, works through planning projects and develops policy that directs future land use outcomes within the municipality.</i>	Inc	31	0	6
		Exp	1,049	1,257	1,824
		Surplus/ (deficit)	(1,017)	(1,257)	(1,819)
Statutory Planning	<i>Assesses and provides advice in relation to planning application approvals under the Hobsons Bay Planning Scheme and the related legislations, calendar of events and festivals. This also includes provision of information to residents, visitors, local businesses and tourism operators in visitor offerings, experiences and environment to promote the city and its attractions.</i>	Inc	2,470	1,917	1,997
		Exp	3,795	4,084	3,975
		Surplus/ (deficit)	(1,325)	(2,166)	(1,978)
Open Space and City Design	<i>Develops and leads the implementation of key open space and urban strategies and actions, including planning, costing, consulting and designing for the implementation of capital works program for passive open space and other public spaces including retail, streetscapes and other civic spaces.</i>	Inc	0	0	0
		Exp	1,012	1,036	1,122
		Surplus/ (deficit)	(1,012)	(1,036)	(1,122)

## Major Initiatives

- 1) Better Places - Spotswood and South Kingsville. Includes Hudsons Road drainage, improvements around Mary Street Reserve, traffic calming works along Hudsons Road and the Avenue, as well as the streetscape improvements Hall Street.  
*Continuing from 2023-24*
- 2) Better Places - Laverton. Includes Woods Street/Lohse Street Village Masterplan, park upgrades, wayfinding signage implementation, Laverton school's precinct traffic safety improvements, Maher Road traffic calming work, and road rehabilitation for Ascot Street, Balmoral Street, Grace Street and Railway Avenue.  
*Continuing from 2023-24*
- 3) Better Places - Brooklyn and Altona North. A place guide for Better Places Brooklyn and Altona North was adopted in 2022 which identified 9 initiatives for future implementation.  
*Continuing from 2023-24*
- 4) Better Places - Seabrook and Altona Meadows. Includes local clean up blitz activities, pop up 'catch me at' places for local community activation, the upgrade of Pipeline Reserve, Alma Avenue Reserve, and the continued design and advocacy for the Wetlands Centre, Western Aquatic and Early Years Centre and the Queen Street Bridge.



## Service Performance Outcome Indicators\*\*

<b>Service area</b>	<b>Indicator</b>	<b>2022/23 Actual</b>	<b>2023/24 Forecast</b>	<b>2024/25 Budget</b>
Statutory planning	Service standard	51.42%	69.50%	65.00%

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## OBJECTIVE 4 – COMMUNITY INFRASTRUCTURE



### **Visionary Community Infrastructure**

“ Develop and maintain infrastructure to promote liveability, planning for the future need and growth of the community, while preserving heritage, environment and neighbourhood character ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 4.1 Ensure the transport network is safe and efficient for all users with a focus on pedestrians and cyclists
- 4.2 Ensure that our assets are properly maintained now and into the future at the most economical cost to the community and the environment

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Works and Operation	<i>Provides infrastructure maintenance services including fleet maintenance and city maintenance, ensuring street and park furniture and signage are maintained to an appropriate standard, as well as home maintenance services to residents who qualify.</i>	Inc	10	24	4
		Exp	2,864	2,078	1,742
		Surplus/ (deficit)	(2,854)	(2,054)	(1,738)
Roads and Drainage	<i>Ensures roads, drainages and pathways are in safe and useable condition for all residents and visitors.</i>	Inc	1,507	838	1,442
		Exp	5,847	5,885	6,197
		Surplus/ (deficit)	(4,340)	(5,047)	(4,755)
Facilities Maintenance	<i>Ensures all Council buildings and facilities are maintained, cleaned and secured in accordance with both legislative requirements and residential expectations including sports clubs, community centres, activity halls, public toilets, kindergartens, corporate buildings and the operations centre.</i>	Inc	540	524	526
		Exp	7,053	7,964	8,393
		Surplus/ (deficit)	(6,512)	(7,440)	(7,867)
Capital Works	<i>Project manages the development, renewal and upgrade of community infrastructure.</i>	Inc	0	0	0
		Exp	189	181	182
		Surplus/ (deficit)	(189)	(181)	(182)
Engineering Services	<i>Provides a range of civil engineering services from community engagement, concept plans to final construction.</i>	Inc	0	0	0
		Exp	249	277	184
		Surplus/ (deficit)	(249)	(277)	(184)
Transport and Engineering Developments	<i>Plans and provides technical guidance to transport and parking management and drainage infrastructure to the community, internal stakeholders and external government agencies.</i>	Inc	192	126	236
		Exp	3,170	3,352	3,733
		Surplus/ (deficit)	(2,979)	(3,226)	(3,498)

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Renewal and Programming	Supports the preparation of the forward capital program including the development of a detailed 5-year capital works program, plans and facilitates the capital works program budgeting process and delivers the assigned capital works projects.	Inc	0	0	0
		Exp	464	488	688
		Surplus/ (deficit)	(464)	(488)	(688)
Assets	Reviews, develops and implements asset management processes, policies and plans that support the ongoing delivery of Council's best practice asset management. This involves the planning and development of long-term asset renewal and maintenance programs, maintenance of the corporate asset management system, and the Road Management Plan defects inspection.	Inc	0	0	0
		Exp	1,390	870	898
		Surplus/ (deficit)	(1,390)	(870)	(898)
Strategic Projects	Leads and delivers major capital projects, service improvement projects and Council's advocacy on the Victorian Government's infrastructure projects.	Inc	555	435	540
		Exp	404	415	377
		Surplus/ (deficit)	151	20	163
City Amenity	Manages the ongoing presentation of public and open space areas of the municipality which includes ensuring litter and waste in the public areas are appropriately captured and disposed of and public facilities such as public toilets, beaches, streets and footpaths are also kept clean and tidy.	Inc	119	180	180
		Exp	3,720	3,917	4,030
		Surplus/ (deficit)	(3,600)	(3,738)	(3,850)

### Major Initiatives

- 1) Hannan Street, Williamstown, from Esplanade to Collins Street  
Continuing from 2023-24.

### Service Performance Outcome Indicators\*\*

Service area	Indicator	2022/23	2023/24	2024/25
		Actual	Forecast	Budget
Roads	Condition	92.6%	95.0%	95.0%

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

# OBJECTIVE 5 – ORGANISATION



## A High Performing Organisation

“ Delivering value for money through efficient processes, digital transformation and continuous improvement with a willingness to try new approaches as to how we do, what we do. We will be transparent and responsive to the needs of the community through meaningful connection, communication and engagement ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 5.1 Improving the quality of our communication and engagement to ensure that our community is informed of and encouraged to contribute to issues in a diversity of ways most suited to them and to advocate for the areas of greatest need
- 5.2 Transform residents' experience across all Council services through simplifying our processes, fostering a customer first culture and enhancing digital services
- 5.3 Deliver value for money – continuous improvement while safeguarding the long-term financial sustainability of Council
- 5.4 Enhance transparency, accountability and good governance practice

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Risk, Audit and Emergency Management	<i>Facilitates Council's risk management, emergency planning, preparedness, response and recovery in accordance with the Emergency Management Acts as detailed in the Emergency Management Manual of Victoria.</i>	Inc	0	0	0
		Exp	197	325	324
		Surplus/ (deficit)	(197)	(325)	(324)
Strategic Communications	<i>Provides all communications and community relations advice, policy, protocol and delivery.</i>	Inc	0	0	0
		Exp	1,293	1,292	1,617
		Surplus/ (deficit)	(1,293)	(1,292)	(1,617)
Community Engagement and Advocacy	<i>Provision of advice to work areas in the design, delivery and evaluation of engagement and advocacy activity</i>	Inc	0	0	0
		Exp	738	573	881
		Surplus/ (deficit)	(738)	(573)	(881)
Finance	<i>Provides external financial reporting for Council. Includes the audited annual financial report, payment of accounts and Council treasury functions. Also provides internal financial reporting. This includes reporting to Council and the Executive Leadership Team, annual budget processes and maintenance of Council's general ledger.</i>	Inc	6	5	5
		Exp	1,043	1,148	1,203
		Surplus/ (deficit)	(1,037)	(1,143)	(1,198)
Revenue	<i>Oversees Council rates, ensuring that the correct rates are raised, and the charges are effectively collected.</i>	Inc	291	212	229
		Exp	937	768	756
		Surplus/ (deficit)	(646)	(556)	(527)

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Procurement and Contracts	<i>Coordinates the delivery of Council's procurement to ensure compliance with best value principles, Councils policies and legislation. Procurement and Contracts also manages the administration of tendering and contracts and oversees Council's online purchasing processes and classification of capital expenditure.</i>	Inc	4	0	0
		Exp	574	713	708
		Surplus/ (deficit)	(570)	(713)	(708)
Governance and Information Management	<i>Provides a range of Council governance functions, including Council meetings and timely advice and support in statutory compliance and information management services.</i>	Inc	7	1	1
		Exp	1,194	1,135	1,789
		Surplus/ (deficit)	(1,187)	(1,134)	(1,788)
Digital Operations and Transformation	<i>Provides a cost-effective, secure, and robust Information and Communication Technology (ICT) platform that supports Council's business needs as well as innovative digital solutions to support business transformation for Council and the community.</i>	Inc	0	0	0
		Exp	6,575	7,290	7,636
		Surplus/ (deficit)	(6,575)	(7,290)	(7,636)
Human Resources	<i>Supports the adherence to legislative requirements and the provision of best practice, proactive, high-quality human resources management, payroll and industrial/employee relations support, advice, recommendations, services, systems and programs.</i>	Inc	0	0	0
		Exp	1,439	1,811	1,796
		Surplus/ (deficit)	(1,439)	(1,811)	(1,796)
Occupational Health and Safety	<i>Supports the organisation to drive a proactive approach to Occupational Health and Safety (OHS) risk management and hazard identification through the provision of high quality OHS and injury management advice and a purposeful health and wellbeing program.</i>	Inc	0	8	0
		Exp	358	284	403
		Surplus/ (deficit)	(358)	(277)	(403)
Organisational Culture and Development	<i>Designs, develops and delivers Council's organisational culture and development initiatives and programs that are sustainable, relevant and build staff and organisational capability and engagement.</i>	Inc	0	0	0
		Exp	387	708	650
		Surplus/ (deficit)	(387)	(708)	(650)
Legal and Performance Reporting	<i>Provides in-house legal advisory service to Council to ensure statutory compliance and delivers Council planning and reporting functions that ensure Council is compliant with the statutory planning and reporting requirements.</i>	Inc	0	0	0
		Exp	268	489	576
		Surplus/ (deficit)	(268)	(489)	(576)

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Councillor Support and CEO's Office	<i>Provides administration support and advice to the Mayor and Councillors, Chief Executive Officer, and the Executive Leadership Team, to enhance the effectiveness of the organisation as a whole.</i>	Inc	0	12	0
		Exp	3,192	2,789	2,425
		Surplus/ (deficit)	(3,192)	(2,777)	(2,425)
Business Transformation	<i>Enables Council to develop a better way of working through collaboration, rigorous analysis of options, a focus on customer experience and great digital transformation.</i>	Inc	0	0	0
		Exp	639	712	875
		Surplus/ (deficit)	(639)	(712)	(875)
Property and Insurance	<i>Manages all current physical property assets owned, managed, controlled, leased or licenced by Council. Manages Council's insurance ensuring comprehensive cover and management of claims.</i>	Inc	3,006	3,003	2,835
		Exp	2,666	3,177	3,696
		Surplus/ (deficit)	340	(174)	(861)

### Major Initiatives

- 1) Implement Community Relationship Management (CRM) system including online payment processes. To improve customer experience and management.  
*Continuing from 2023-24*
- 2) Customer Experience Transformation (CX 2.0). To improve processes and interactions between Council and its Community ensuring processes are simple, transparent and accessible.  
*Continuing from 2023-24*
- 3) Property Strategy. To facilitate to management of Council's portfolio consisting of both Crown and Freehold Land and Building.  
*Continuing from 2023-24*
- 4) Project Unify - Finance and Assets System Replacement. Aligning with Councils Community Relationship Management (CRM) system and Electronic Document Management system to create a single integrated platform for a better customer experience.

### Service Performance Outcome Indicators\*\*

Service area	Indicator	2022/23	2023/24	2024/25
		Actual	Forecast	Budget
Governance	Consultation and engagement	56	56	56

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.



## 2.5 Service Performance Outcome Indicators

Statutory planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Waste management	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

## 2.6 Reconciliation with budgeted operating result

Strategic Objectives	Surplus / (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
COMMUNITY			
- Healthy, Equitable and Thriving Communities	16,315	28,995	12,680
ENVIRONMENT			
- Valuing our Environment	26,267	26,783	516
PLACE, RECREATION and ECONOMY			
- Vibrant Place and Economy	9,860	12,640	2,781
COMMUNITY INFRASTRUCTURE			
- Visionary Community Infrastructure	23,498	26,425	2,928
ORGANISATION			
- A High Performing Organisation	22,263	25,333	3,070
<b>Total</b>	<b>98,203</b>	<b>120,177</b>	<b>21,974</b>
<b><i>Expenses added in:</i></b>			
Depreciation	33,156		
Amortisation	312		
Finance costs	1,079		
Other	2,180		
<b><i>Deficit before funding sources</i></b>	<b>134,930</b>		
<b><i>Funding sources added in:</i></b>			
Rates & charges revenue	123,111		
Waste charge revenue	14,141		
Other	7,839		
Capital grants and contributions	10,539		
<b><i>Total funding sources</i></b>	<b>155,630</b>		
<b>Surplus/(deficit) for the year</b>	<b>20,700</b>		



### 3. Financial statements



This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

## Comprehensive Income Statement

For the four years ending 30 June 2028

	Forecast				
	Actual	Budget	Projections		
	2023/24	2024/25	2025/26	2026/27	2027/28
NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income / Revenue</b>					
Rates and charges	131,942	137,252	142,579	146,974	151,099
Statutory fees and fines	5,246	5,490	5,655	5,825	6,000
User fees	5,077	5,476	5,641	5,810	5,984
Grants - Operating	9,658	10,229	10,453	10,715	10,982
Grants - Capital	5,860	10,539	6,240	492	492
Contributions - monetary	4,489	4,054	4,684	4,353	3,096
Contributions - non-monetary assets	-	-	-	-	-
Net gain on disposal of property, infrastructure, plant and equipment	52	196	194	194	194
Fair value adjustments for investment property	-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures	-	-	-	-	-
Other income	4,889	4,564	4,731	4,805	5,490
<b>Total Income / Revenue</b>	<b>167,212</b>	<b>177,800</b>	<b>180,177</b>	<b>179,168</b>	<b>183,337</b>
<b>Expenses</b>					
Employee costs	61,425	63,939	66,313	68,966	71,724
Materials and services	53,674	56,595	56,063	57,691	58,232
Depreciation	31,854	33,156	33,985	34,835	35,706
Amortisation - intangible assets	-	-	-	-	-
Depreciation - right of use assets	371	312	317	317	317
Allowance for impairment losses	693	690	690	690	690
Borrowing costs	799	1,061	1,216	868	708
Finance Costs - leases	36	18	4	34	18
Other expenses	1,214	1,328	1,361	1,396	1,430
<b>Total Expenses</b>	<b>150,065</b>	<b>157,100</b>	<b>159,950</b>	<b>164,796</b>	<b>168,825</b>
<b>Surplus/(deficit) for the year</b>	<b>17,147</b>	<b>20,700</b>	<b>20,227</b>	<b>14,372</b>	<b>14,512</b>
<b>Other comprehensive income</b>					
<b>Items that will not be reclassified to surplus or deficit in future periods</b>					
Net asset revaluation gain/(loss)	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures	-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods</b>					
-	-	-	-	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive result</b>	<b>17,147</b>	<b>20,700</b>	<b>20,227</b>	<b>14,372</b>	<b>14,512</b>

## Balance Sheet

For the four years ending 30 June 2028

	NOTES	Forecast	Budget	Projections		
		Actual 2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		10,779	10,827	10,187	10,782	10,842
Trade and other receivables		19,196	17,019	16,446	15,681	14,782
Other financial assets		28,001	25,001	25,001	39,001	42,001
Inventories		27	27	27	27	27
Prepayments		1,225	1,225	1,225	1,225	1,225
Non-current assets classified as held for sale		-	-	-	-	-
Contract assets		-	-	-	-	-
Other assets		213	213	213	213	213
<b>Total current assets</b>	<b>4.2.1</b>	<b>59,442</b>	<b>54,312</b>	<b>53,099</b>	<b>66,928</b>	<b>69,090</b>
<b>Non-current assets</b>						
Trade and other receivables		158	115	115	115	115
Other financial assets		1	1	1	1	1
Non-current assets classified as held for sale		2,789	2,789	2,789	2,789	2,789
Property, infrastructure, plant & equipment		1,570,315	1,601,675	1,616,007	1,614,343	1,624,257
Right-of-use assets	4.2.4	651	422	983	692	422
Investment property		14,880	14,880	14,880	14,880	14,880
<b>Total non-current assets</b>	<b>4.2.1</b>	<b>1,588,794</b>	<b>1,619,881</b>	<b>1,634,774</b>	<b>1,632,820</b>	<b>1,642,463</b>
<b>Total assets</b>		<b>1,648,236</b>	<b>1,674,193</b>	<b>1,687,873</b>	<b>1,699,748</b>	<b>1,711,553</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		14,785	15,155	15,534	15,922	16,320
Trust funds and deposits		10,172	10,426	10,687	10,954	11,228
Contract and other liabilities		-	-	-	-	-
Unearned income/revenue		3,926	3,926	3,926	3,926	3,926
Provisions		12,583	12,897	13,413	13,950	14,508
Interest-bearing liabilities	4.2.3	2,370	8,334	3,487	3,647	3,814
Lease liabilities	4.2.4	677	411	429	677	411
<b>Total current liabilities</b>	<b>4.2.2</b>	<b>44,514</b>	<b>51,150</b>	<b>47,476</b>	<b>49,076</b>	<b>50,207</b>
<b>Non-current liabilities</b>						
Provisions		1,083	1,111	1,155	1,201	1,249
Interest-bearing liabilities	4.2.3	22,344	21,010	17,523	13,877	10,063
Lease liabilities	4.2.4	206	134	703	206	134
<b>Total non-current liabilities</b>	<b>4.2.2</b>	<b>23,633</b>	<b>22,254</b>	<b>19,381</b>	<b>15,283</b>	<b>11,446</b>
<b>Total liabilities</b>		<b>68,147</b>	<b>73,404</b>	<b>66,857</b>	<b>64,359</b>	<b>61,652</b>
<b>Net assets</b>		<b>1,580,089</b>	<b>1,600,790</b>	<b>1,621,017</b>	<b>1,635,389</b>	<b>1,649,901</b>
<b>Equity</b>						
Accumulated surplus		652,841	681,458	706,015	709,710	725,813
Reserves		927,249	919,331	915,002	925,679	924,088
<b>Total equity</b>		<b>1,580,089</b>	<b>1,600,790</b>	<b>1,621,017</b>	<b>1,635,389</b>	<b>1,649,901</b>

## Statement of Changes in Equity

For the four years ending 30 June 2028

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2023-24 Forecast Actual</b>					
Balance at beginning of the financial year		1,562,942	626,005	908,540	28,398
Surplus/(deficit) for the year		17,147	17,147	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		39,705	24,697	-	15,008
Transfers from other reserves		(39,705)	(15,008)	-	(24,697)
<b>Balance at end of the financial year</b>		<b>1,580,089</b>	<b>652,841</b>	<b>908,540</b>	<b>18,709</b>
<b>2024-25 Budget</b>					
Balance at beginning of the financial year		1,580,089	652,841	908,540	18,709
Surplus/(deficit) for the year		20,700	20,700	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves	4.3.1	22,795	15,356	-	7,439
Transfers from other reserves	4.3.1	(22,795)	(7,439)	-	(15,356)
<b>Balance at end of the financial year</b>	<b>4.3.2</b>	<b>1,600,790</b>	<b>681,458</b>	<b>908,540</b>	<b>10,792</b>
<b>2025-26</b>					
Balance at beginning of the financial year		1,600,790	681,458	908,540	10,792
Surplus/(deficit) for the year		20,227	20,227	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		21,908	13,119	-	8,789
Transfers from other reserves		(21,908)	(8,789)	-	(13,119)
<b>Balance at end of the financial year</b>		<b>1,621,017</b>	<b>706,015</b>	<b>908,540</b>	<b>6,462</b>
<b>2026-27</b>					
Balance at beginning of the financial year		1,621,017	706,015	908,540	6,462
Surplus/(deficit) for the year		14,372	14,372	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		20,348	4,835	-	15,513
Transfers from other reserves		(20,348)	(15,513)	-	(4,835)
<b>Balance at end of the financial year</b>		<b>1,635,389</b>	<b>709,710</b>	<b>908,540</b>	<b>17,139</b>
<b>2027-28</b>					
Balance at beginning of the financial year		1,635,389	709,710	908,540	17,139
Surplus/(deficit) for the year		14,512	14,512	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		18,956	10,274	-	8,682
Transfers from other reserves		(18,956)	(8,682)	-	(10,274)
<b>Balance at end of the financial year</b>		<b>1,649,901</b>	<b>725,813</b>	<b>908,540</b>	<b>15,548</b>

## Statement of Cash Flows

For the four years ending 30 June 2028

	Forecast				
	Actual	Budget	Projections		
	2023/24	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows
NOTES	(Outflows)	(Outflows)	(Outflows)	(Outflows)	
<b>Cash flows from operating activities</b>					
Rates and charges	131,942	139,771	143,526	148,093	152,321
Statutory fees and fines	5,246	5,490	5,655	5,825	6,000
User fees	5,077	5,091	5,267	5,457	5,661
Grants – operating	9,658	10,229	10,453	10,715	10,982
Grants - capital	5,860	10,539	6,240	492	492
Contributions - monetary	4,489	4,054	4,684	4,353	3,096
Interest received	1,521	1,362	1,433	1,408	1,991
Trust funds and deposits taken	-	-	-	-	-
Other receipts	4,889	4,564	4,731	4,805	5,490
Net GST refund / payment	-	-	-	-	-
Employee costs	(61,092)	(63,597)	(65,752)	(68,383)	(71,118)
Materials and services	(54,887)	(57,554)	(57,046)	(58,698)	(59,265)
Short-term, low value and variable lease payments	-	-	-	-	-
Trust funds and deposits repaid	-	-	-	-	-
Other payments	-	-	-	-	-
<b>Net cash provided by/(used in) operating activities</b>	<b>4.4.1</b>	<b>52,702</b>	<b>59,949</b>	<b>59,192</b>	<b>54,066</b>
<b>Net cash provided by/(used in) operating activities</b>		<b>55,651</b>			
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(64,472)	(66,865)	(50,675)	(35,510)	(48,630)
Proceeds from sale of property, infrastructure, plant and equipment	202	396	394	394	394
Payments for investments	(8,000)	3,000	-	(14,000)	(3,000)
Proceeds from sale of investments	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	<b>4.4.2</b>	<b>(72,270)</b>	<b>(63,470)</b>	<b>(50,282)</b>	<b>(49,117)</b>
<b>Net cash provided by/ (used in) investing activities</b>		<b>(51,237)</b>			
<b>Cash flows from financing activities</b>					
Finance costs	(799)	(1,061)	(1,216)	(868)	(708)
Proceeds from borrowings	7,000	7,000	-	-	-
Repayment of borrowings	(1,452)	(2,370)	(8,334)	(3,487)	(3,647)
Interest paid - lease liability	-	-	-	-	-
Repayment of lease liabilities	-	-	-	-	-
<b>Net cash provided by/(used in) financing activities</b>	<b>4.4.3</b>	<b>4,749</b>	<b>(9,551)</b>	<b>(4,355)</b>	<b>(4,354)</b>
<b>Net cash provided by/(used in) financing activities</b>		<b>(3,568)</b>			
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		<b>(14,820)</b>	<b>48</b>	<b>(640)</b>	<b>595</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		<b>60</b>			
Cash and cash equivalents at the beginning of the financial year		25,599	10,779	10,827	10,187
<b>Cash and cash equivalents at the end of the financial year</b>		<b>10,779</b>	<b>10,827</b>	<b>10,187</b>	<b>10,782</b>
<b>Cash and cash equivalents at the end of the financial year</b>		<b>10,842</b>			



## Statement of Capital Works

For the four years ending 30 June 2028

	NOTES	Forecast	Budget	Projections		
		Actual 2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Property</b>						
Land		-	-	-	-	-
<b>Total land</b>		-	-	-	-	-
Buildings		20,584	18,054	14,555	2,850	3,750
Heritage buildings		51	785	-	10	10
<b>Total buildings</b>		<b>20,635</b>	<b>18,839</b>	<b>14,555</b>	<b>2,860</b>	<b>3,760</b>
<b>Total property</b>		<b>20,635</b>	<b>18,839</b>	<b>14,555</b>	<b>2,860</b>	<b>3,760</b>
<b>Plant and equipment</b>						
Heritage plant and equipment		5	45	-	-	-
Plant, machinery and equipment		3,379	3,570	3,500	2,550	2,700
Fixtures, fittings and furniture		681	50	-	-	-
Computers and telecommunications		1,239	1,460	1,170	1,230	1,300
Library books		564	1,000	1,000	1,000	1,000
<b>Total plant and equipment</b>		<b>5,868</b>	<b>6,125</b>	<b>5,670</b>	<b>4,780</b>	<b>5,000</b>
<b>Infrastructure</b>						
Roads		13,778	16,684	17,295	14,835	19,595
Bridges		828	2,152	250	250	250
Footpaths and cycleways		2,871	1,207	1,400	1,360	1,795
Drainage		3,071	2,875	4,345	4,655	9,675
Recreational, leisure and community facilities		1,277	1,095	300	2,335	3,120
Parks, open space and streetscapes		11,538	15,071	6,110	4,085	5,085
Waste management		735	1,146	500	-	-
Off street car parks		2,557	850	250	350	350
Other infrastructure		1,315	822	-	-	-
<b>Total infrastructure</b>		<b>37,969</b>	<b>41,902</b>	<b>30,450</b>	<b>27,870</b>	<b>39,870</b>
<b>Total capital works expenditure</b>	<b>4.5.1</b>	<b>64,472</b>	<b>66,866</b>	<b>50,675</b>	<b>35,510</b>	<b>48,630</b>
<b>Expenditure types represented by:</b>						
New asset expenditure		22,858	4,573	1,030	730	645
Asset renewal expenditure		19,363	25,583	24,840	26,585	25,515
Asset upgrade expenditure		22,251	36,710	24,805	8,195	22,470
<b>Total capital works expenditure</b>	<b>4.5.1</b>	<b>64,472</b>	<b>66,866</b>	<b>50,675</b>	<b>35,510</b>	<b>48,630</b>
<b>Funding sources represented by:</b>						
Grants		5,860	10,539	6,240	492	492
Contributions		11	-	-	-	-
Council cash		51,601	49,327	44,435	35,018	48,138
Borrowings		7,000	7,000	-	-	-
<b>Total capital works expenditure</b>	<b>4.5.1</b>	<b>64,472</b>	<b>66,866</b>	<b>50,675</b>	<b>35,510</b>	<b>48,630</b>

## Statement of Human Resources

For the four years ending 30 June 2028

	Forecast	Budget	Projections		
	Actual				
	2023/24	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	61,424	63,939	66,313	68,966	71,724
Employee costs - capital	2,945	3,914	4,070	4,233	4,403
<b>Total staff expenditure</b>	<b>64,369</b>	<b>67,853</b>	<b>70,383</b>	<b>73,199</b>	<b>76,127</b>
	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
<b>Staff numbers</b>					
Employees	568.9	587.0	583.0	583.0	583.0
<b>Total staff numbers</b>	<b>568.9</b>	<b>587.0</b>	<b>583.0</b>	<b>583.0</b>	<b>583.0</b>

Additional staff numbers have been included as a result of bringing some City Works and Amenities services in house, including:

- City and Foreshore Cleansing (6.0 FTE)
- Facilities maintenance, works and operations (4.5 FTE)
- Drainage maintenance (5.0 FTE)
- Laneway maintenance and street sweeping (2.0 FTE)

Other increases to FTE include:

- Trainee arborist previously employed as an agency apprentice (1.0 FTE)
- Temporary Information Management Officer (1.0 FTE)

There has been a decrease due to the cessation of Commonwealth Regional Assessment Service funding at 30 June 2024 (1.9 FTE).

Overall employee costs have increased by 4.1 per cent. Significant increases compared to the 2023-24 forecast are for the Enterprise Agreement increase of 1.5 per cent (\$921,000), superannuation including the legislative increase of 0.5 per cent (\$634,000) and the Workcover premium (\$339,000).

The additional employee costs in relation to bringing some City Works and Amenities services in house is \$1.28 million. These additional employee costs will have a long-term financial benefit by reducing future escalating contract costs within materials and services.

There has been a reduction in employee costs (\$473,000) compared to the 2023-24 forecast in relation to the cessation of Commonwealth Regional Assessment Service funding at 30 June 2024.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2024/25 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000	\$'000	\$'000
Chief Executive's Office	3,019	2,590	175	149	106
Corporate Services	19,994	13,654	3,474	1,494	1,372
Sustainable Communities	20,989	13,420	5,254	805	1,509
Infrastructure & City Services	19,254	16,536	562	-	2,156
<b>Total permanent staff expenditure</b>	<b>63,255</b>	<b>46,200</b>	<b>9,465</b>	<b>2,447</b>	<b>5,142</b>
Other employee related expenditure	683				
Capitalised labour costs	3,914				
<b>Total expenditure</b>	<b>67,853</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2024/25	Comprises			
		Permanent Full Time	Part time	Casual	Temporary
Chief Executive's Office	21.3	17.0	1.6	1.7	1.0
Corporate Services	174.9	113.2	35.7	14.1	11.9
Sustainable Communities	173.5	108.6	46.7	6.2	12.1
Infrastructure & City Services	186.9	161.2	4.6	-	21.1
	<b>556.7</b>	<b>400.0</b>	<b>88.6</b>	<b>22.0</b>	<b>46.1</b>
Capitalised labour costs	30.4				
<b>Total staff</b>	<b>587.0</b>				

## Statement of Human Resources

For the four years ending 30 June 2028

	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000
<b>Chief Executive's Office</b>				
Permanent - Full time				
Women	1,499	1,555	1,617	1,682
Men	829	860	894	930
Persons of self-described gender	-	-	-	-
Vacant	262	271	282	294
Permanent - Part time				
Women	77	79	83	86
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	98	102	106	110
<b>Total Chief Executive's Office</b>	<b>2,765</b>	<b>2,867</b>	<b>2,982</b>	<b>3,101</b>
<b>Corporate Services</b>				
Permanent - Full time				
Women	7,697	7,983	8,302	8,635
Men	5,272	5,467	5,686	5,913
Persons of self-described gender	-	-	-	-
Vacant	1,043	1,082	1,125	1,170
Permanent - Part time				
Women	2,567	2,663	2,769	2,880
Men	662	687	714	743
Persons of self-described gender	-	-	-	-
Vacant	337	349	363	378
<b>Total Corporate Services</b>	<b>17,578</b>	<b>18,231</b>	<b>18,960</b>	<b>19,719</b>
<b>Sustainable Communities</b>				
Permanent - Full time				
Women	8,421	8,734	9,083	9,446
Men	5,083	5,272	5,483	5,702
Persons of self-described gender	-	-	-	-
Vacant	240	248	258	269
Permanent - Part time				
Women	4,762	4,939	5,137	5,342
Men	75	78	81	85
Persons of self-described gender	-	-	-	-
Vacant	543	563	586	609
<b>Total Sustainable Communities</b>	<b>19,125</b>	<b>19,835</b>	<b>20,628</b>	<b>21,453</b>

	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000
<b>Infrastructure &amp; City Services</b>				
Permanent - Full time				
Woman	2,637	2,735	2,844	2,958
Man	11,914	12,356	12,850	13,364
Persons of self-described gender	-	-	-	-
Vacant	2,421	2,511	2,611	2,716
Permanent - Part time				
Woman	558	579	602	626
Man	19	19	20	21
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
<b>Total Infrastructure &amp; City Services</b>	<b>17,548</b>	<b>18,200</b>	<b>18,928</b>	<b>19,685</b>
<b>Casuals, temporary and other expenditure</b>	<b>6,923</b>	<b>7,180</b>	<b>7,467</b>	<b>7,766</b>
<b>Capitalised labour costs</b>	<b>3,914</b>	<b>4,070</b>	<b>4,233</b>	<b>4,403</b>
<b>Total staff expenditure</b>	<b>67,853</b>	<b>70,383</b>	<b>73,199</b>	<b>76,127</b>

	2024/25	2025/26	2026/27	2027/28
	FTE	FTE	FTE	FTE
<b>Chief Executive's Office</b>				
Permanent - Full time				
Woman	11.0	11.0	11.0	11.0
Man	4.0	4.0	4.0	4.0
Persons of self-described gender	-	-	-	-
Vacant	2.0	2.0	2.0	2.0
Permanent - Part time				
Woman	0.8	0.8	0.8	0.8
Man	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	0.8	0.8	0.8	0.8
<b>Total Chief Executive's Office</b>	<b>18.6</b>	<b>18.6</b>	<b>18.6</b>	<b>18.6</b>
<b>Corporate Services</b>				
Permanent - Full time				
Woman	65.1	65.1	65.1	65.1
Man	40.0	40.0	40.0	40.0
Persons of self-described gender	-	-	-	-
Vacant	8.1	8.1	8.1	8.1
Permanent - Part time				
Woman	25.2	25.2	25.2	25.2
Man	6.0	6.0	6.0	6.0
Persons of self-described gender	-	-	-	-
Vacant	4.5	4.5	4.5	4.5
<b>Total Corporate Services</b>	<b>148.9</b>	<b>148.9</b>	<b>148.9</b>	<b>148.9</b>
<b>Sustainable Communities</b>				
Permanent - Full time				
Woman	67.0	67.0	67.0	67.0
Man	39.5	39.5	39.5	39.5
Persons of self-described gender	-	-	-	-
Vacant	2.0	2.0	2.0	2.0
Permanent - Part time				
Woman	40.9	40.9	40.9	40.9
Man	0.9	0.9	0.9	0.9
Persons of self-described gender	-	-	-	-
Vacant	4.9	4.9	4.9	4.9
<b>Total Sustainable Communities</b>	<b>155.3</b>	<b>155.3</b>	<b>155.3</b>	<b>155.3</b>

	2024/25	2025/26	2026/27	2027/28
	FTE	FTE	FTE	FTE
<b>Infrastructure &amp; City Services</b>				
Permanent - Full time				
Woman	23.6	23.6	23.6	23.6
Man	110.5	110.5	110.5	110.5
Persons of self-described gender	-	-	-	-
Vacant	27.0	27.0	27.0	27.0
Permanent - Part time				
Woman	4.4	4.4	4.4	4.4
Man	0.2	0.2	0.2	0.2
Persons of self-described gender	-	-	-	-
Vacant	0.0	0.0	0.0	0.0
<b>Total Infrastructure &amp; City Services</b>	<b>165.8</b>	<b>165.8</b>	<b>165.8</b>	<b>165.8</b>
<b>Casuals and temporary staff</b>	<b>68.1</b>	<b>64.1</b>	<b>64.1</b>	<b>64.1</b>
<b>Capitalised labour</b>	<b>30.4</b>	<b>30.4</b>	<b>30.4</b>	<b>30.4</b>
<b>Total staff numbers</b>	<b>587.0</b>	<b>583.0</b>	<b>583.0</b>	<b>583.0</b>





# 4. Notes to the financial statements



This section presents detailed information on material components of the financial statements. *Council needs to assess which components are material, considering the dollar amounts and nature of these components.*

## **4.1 Comprehensive Income Statement**

### **4.1.1 Rates and charges**

Rates and charges are required by the *Local Government Act 2020* and the Regulations to be disclosed in Council's budget. As per the Act, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. Rate cap increases for Victorian councils have generally been linked to the forecast movement in the Consumer Price Index (CPI). For 2024-25 the FGRS cap has been set at 2.75 per cent, which is below the All-Groups CPI of 3.6 per cent over the twelve months to the March 2024 quarter. The cap applies to general rates and municipal charges (which Council does not have) and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.75 per cent in line with the rate cap.

Council gave considerable thought to its differential rating structure throughout its budget deliberations. Six rating options were considered during the development of the Proposed Annual Budget 2024-25. At the time, the preferred option included slight increases to the rating differentials for residential vacant land, commercial and industrial properties. The increased rating differentials were based on stage 3 property valuations (on 4 March 2024), with the average commercial and industrial property rate increase still being below the rate cap of 2.75 per cent.

Further consideration was given to Council's rating structure after receiving the final (stage 4) valuations on 22 May 2024. New modelling indicated that the average rate increases for commercial and industrial properties would be above the rate cap. Council subsequently reversed its decision to increase the rating differentials for commercial and industrial properties for 2024-25.

Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.5 per cent in 2024-25. The increased income is less than the cost of providing the service in 2024-25 as a result of Council's considerable investment to introduce a four-bin system in 2019-20. It is anticipated that the 'waste management' reserve will be in deficit of approximately \$4.864 million by 30 June 2025. Council has decided to progressively recover this investment over future years.

Total rate income is expected to increase by 4 per cent, raising total rates and charges for 2024-25 to \$137.252 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
General rates*	117,516	122,147	4,630	3.9%
Municipal charge *	-	-	-	-
Waste management charge	13,064	14,141	1,077	8.2%
Supplementary rates	500	400	(100)	(20.0%)
Interest on rates and charges	800	700	(100)	(12.5%)
Council pensioner rebates	(431)	(431)	-	-
Rate Waivers and Relief	(100)	(100)	-	-
Revenue in lieu of rates	594	396	(198)	(33.3%)
<b>Total rates and charges</b>	<b>131,942</b>	<b>137,252</b>	<b>5,310</b>	<b>4.0%</b>

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2023/24 cents/\$CIV	2024/25 cents/\$CIV	Change
General rate for rateable residential properties	0.201839	0.207185	2.65%
General rate for rateable residential vacant land properties	0.322943	0.352214	9.06%
General rate for rateable commercial properties	0.464229	0.476525	2.65%
General rate for rateable industrial properties	0.686253	0.704429	2.65%
General rate for rateable petro-chemical properties	0.807356	0.828740	2.65%
Rate concession for rateable cultural & recreational properties	0.090828	0.093233	2.65%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2023/24 \$	2024/25 \$	Change	
			\$,000	%
Residential	74,587,342	76,681,251	2,093,909	2.81%
Residential vacant land	573,506	654,185	80,678	14.07%
Commercial	8,271,925	8,675,962	404,037	4.88%
Industrial	31,200,218	34,134,358	2,934,139	9.40%
Petro-chemical	2,114,498	1,909,864	(204,633)	(9.68%)
Cultural and recreational	95,415	91,107	(4,308)	(4.51%)
<b>Total amount to be raised by general rates</b>	<b>116,842,904</b>	<b>122,146,727</b>	<b>5,303,823</b>	<b>4.54%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2023/24	2024/25	Change	
			\$	%
Residential	40,390	40,941	551	1.36%
Residential vacant land	195	198	3	1.54%
Commercial	1,494	1,505	11	0.74%
Industrial	2,104	2,302	198	9.41%
Petro-chemical	17	17	-	-
Cultural and recreational	40	40	-	-
<b>Total number of assessments</b>	<b>44,240</b>	<b>45,003</b>	<b>763</b>	<b>1.72%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2023/24	2024/25	Change	
	\$,000	\$,000	\$,000	%
Residential	36,953,880	37,011,005	57,125	0.15%
Residential vacant land	177,588	185,735	8,148	4.59%
Commercial	1,781,863	1,820,673	38,810	2.18%
Industrial	4,546,460	4,845,678	299,218	6.58%
Petro-chemical	261,904	230,454	(31,450)	(12.01%)
Cultural and recreational	105,050	97,720	(7,330)	(6.98%)
<b>Total value of land</b>	<b>43,826,745</b>	<b>44,191,265</b>	<b>364,520</b>	<b>0.83%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2023/24	Per Rateable Property 2024/25	Change	
	\$	\$	\$	%
Municipal		Not applicable		

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	Per Rateable Property 2023/24	Per Rateable Property 2024/25	Change	
	\$	\$	\$	%
Municipal		Not applicable		

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	2023/24	2024/25	\$,000	%
	\$	\$		
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	295.10	317.23	22.13	7.5%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	250.24	269.01	18.77	7.5%
(U1) Upsize waste to 240L	116.85	125.61	8.76	7.5%
(U2) Upsize green - food & garden to 240L	38.96	41.88	2.92	7.5%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	298.64	321.04	22.40	7.5%
(A2) Additional 120L waste	181.78	195.41	13.63	7.5%
(A3) Additional 240L recycle	116.85	125.61	8.76	7.5%
(A4) Additional 240L green - food & garden	181.78	195.41	13.63	7.5%
(A5) Additional 120L green - food & garden	142.83	153.54	10.71	7.5%
(A6) Additional 120L glass	77.91	83.75	5.84	7.5%
(BRF) Business Reduce Service with FOGO bin	265.59	285.51	19.92	7.5%
(BRG) Business Reduce Service with Glass bin	265.59	285.51	19.92	7.5%
(BRS) Business Reduce Service	265.59	285.51	19.92	7.5%
(BSH) Business Shared	280.34	301.37	21.03	7.5%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2023/24	2024/25	Change	
	\$	\$	\$	%
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	11,515,904	12,462,162	946,257	8.2%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	210,703	225,698	14,995	7.1%
(U1) Upsize waste to 240L	456,551	532,854	76,303	16.7%
(U2) Upsize green - food & garden to 240L	630,410	679,159	48,748	7.7%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	41,810	51,687	9,877	23.6%
(A2) Additional 120L waste	91,979	95,948	3,969	4.3%
(A3) Additional 240L recycle	28,863	33,413	4,550	15.8%
(A4) Additional 240L green - food & garden	34,537	41,232	6,695	19.4%
(A5) Additional 120L green - food & garden	1,857	2,610	753	40.6%
(A6) Additional 120L glass	5,376	5,611	236	4%
(BRF) Business Reduce Service with FOGO bin	266	1,428	1,162	437.5%
(BRG) Business Reduce Service with Glass bin	-	1,142	1,142	-
(BRS) Business Reduce Service	2,125	7,709	5,584	262.8%
(BSH) Business Shared	-	-	-	-
<b>Total</b>	<b>13,020,380</b>	<b>14,140,652</b>	<b>1,120,272</b>	<b>8.6%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
<b>Amount raised in general rates:</b>				
Amount raised in general rates - Residential	74,587	76,681	2,094	2.81%
Amount raised in general rates - Residential vacant land	574	654	81	14.07%
Amount raised in general rates - Commercial	8,272	8,676	404	4.88%
Amount raised in general rates - Industrial	31,200	34,134	2,934	9.40%
Amount raised in general rates - Petro-chemical	2,114	1,910	(205)	(9.68%)
Amount raised in rates concession - Cultural and recreational	95	91	(4)	(4.51%)
<b>Sub-total</b>	<b>116,843</b>	<b>122,147</b>	<b>5,304</b>	<b>4.54%</b>
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	11,516	12,462	946	8.22%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	211	226	15	7.12%
(U1) Upsize waste to 240L	457	533	76	16.71%
(U2) Upsize green - food & garden to 240L	630	679	49	7.73%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	42	52	10	23.62%
(A2) Additional 120L waste	92	96	4	4.32%
(A3) Additional 240L recycle	29	33	5	15.76%
(A4) Additional 240L green - food & garden	35	41	7	19.38%
(A5) Additional 120L green - food & garden	2	3	1	40.58%
(A6) Additional 120L glass	5	6	-	4.38%
(BRF) Business Reduce Service with FOGO bin	-	1	1	437.50%
(BRG) Business Reduce Service with Glass bin	-	1	1	#DIV/0!
(BRS) Business Reduce Service	2	8	6	262.81%
(BSH) Business Shared	-	-	-	-
<b>Sub-total</b>	<b>13,020</b>	<b>14,141</b>	<b>1,120</b>	<b>8.60%</b>
Supplementary Rates	400	400	-	-
Interest on rate and charges	500	700	200	40.00%
Council rebates	(450)	(431)	19	(4.15%)
Rate Waivers and Relief	(100)	(100)	-	-
Payment in lieu of rates	371	396	25	6.74%
<b>Sub-total</b>	<b>721</b>	<b>965</b>	<b>244</b>	<b>33.79%</b>
<b>Total Rates and charges</b>	<b>130,584</b>	<b>137,252</b>	<b>6,668</b>	<b>5.11%</b>

#### 4.1.1(l) Fair Go Rates System Compliance

Hobsons Bay City Council is fully compliant with the State Government's Fair Go Rates System.

	2023/24	2024/25
Total Rates	\$116,747,489	\$122,055,619
Number of rateable properties	44,200	44,963
Base Average Rate	\$2,641.35	\$2,714.58
Maximum Rate Increase (set by the State Government)	3.50%	2.75%
Capped Average Rate	\$2,641.35	\$2,714.58
Maximum General Rates and Municipal Charges Revenue	\$116,754,126	\$122,056,126
Budgeted General Rates and Municipal Charges Revenue	\$116,747,489	\$122,055,619
Budgeted Supplementary Rates	400,000	\$400,000
<b>Budgeted Total Rates and Municipal Charges Revenue</b>	<b>\$117,147,489</b>	<b>\$122,455,619</b>

\* The figures above do not include cultural and recreational properties or waste service charges as these items are excluded from the rate cap.

#### 4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations (2024-25: est.\$400,000 and 2023-24: \$500,000)
- the variation of returned levels of value (e.g. valuation appeals)
- changes of use of land such that rateable land becomes non-rateable land and vice versa
- changes of use of land such that residential land becomes business land and vice versa

#### 4.1.1(n) Differential rates

##### Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- a general rate of 0.207185 (0.207185 cents in the dollar of CIV) for all rateable residential properties
- a general rate of 0.352214 (0.352214 cents in the dollar of CIV) for all rateable vacant residential properties
- a general rate of 0.476525 (0.476525 cents in the dollar of CIV) for all rateable commercial properties
- a general rate of 0.704429 (0.704429 cents in the dollar of CIV) for all rateable industrial properties
- a general rate of 0.828740 (0.828740 cents in the dollar of CIV) for all rateable petro chemical properties
- a rate (concession) of 0.093233 (0.093233 cents in the dollar of CIV) for all rateable cultural and recreational properties

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

## **Commercial land**

Commercial land is any land:

- which is used primarily for the sale of goods or services
- which is used primarily for other commercial purposes; or
- on which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for:
  - the sale of goods or services; or
  - other commercial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024-25 financial year.

## **Industrial Land**

Industrial land is any land:

- which is not petrochemical land, but is used primarily for industrial purposes; or
- which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for industrial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.



The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024-25 financial year.

### **Petro Chemical Land**

Petro Chemical land is any land which is used primarily for the:

- manufacture
- production; or
- conveyance of:
  - petroleum or any like substance; or
  - petrochemicals or any like substances

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024-25 financial year.

## **Vacant Residential Land**

Vacant Residential land is any land:

- on which no dwelling is erected but which, by reason or its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for residential purposes
- which is not
  - commercial land
  - industrial land; or
  - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024-25 financial year.

## **Other Land (including Residential Land)**

Other land (including residential land) is any land:

- which is used primarily for residential purposes;
- which is not
  - vacant residential land
  - commercial land
  - industrial land; or
  - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024-25 financial year.

## **Rate Concession for Rateable Cultural and Recreational Properties**

The Cultural and Recreational Lands Act of 1963 provides for a Council to grant a rating concession to any "recreational lands" which meet the test of being rateable land under the *Local Government Act 1989*.

The definition of recreational lands under the *Cultural and Recreational Lands Act 1963*, Section 2 means lands, which are:

*Vested in or occupied by anybody corporate or unincorporated body which exist for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and prohibits the payment of any dividend or amount to its members: and*

*used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or Lands which are used primarily as agricultural showgrounds.*

Section 169 of the *Local Government Act 1989*, provides an opportunity for Council to grant a concession for properties described by definition as a sporting club under the *Cultural and Recreational Lands Act 1963*. For the rating year 2023-24 Council provides a concession to 40 properties coded with a description of "sporting club" in Council's rate records. The residential rate is applied to these properties and then a 55 per cent discount on rates is apportioned to each property. It is considered that these clubs provide a benefit to the general community and their activities assist in the proper development of the municipal district.

## 4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	\$'000		
Infringements and costs	2,564	2,586	21	0.8%
Court recoveries	15	15	-	0.0%
Town planning fees	1,781	1,998	216	12.2%
Permits	773	776	3	0.4%
Land information certificates	113	116	4	3.2%
<b>Total statutory fees &amp; fines</b>	<b>5,246</b>	<b>5,490</b>	<b>245</b>	<b>4.7%</b>

Statutory fees and fines are those which Council collects under the direction of legislation or other government directives. The rates used for statutory fees and fines are generally advised by the State Government department responsible for the corresponding services or legislation, and generally Council has limited discretion in applying these fees. Examples of statutory fees and fines include planning and subdivision fees, building and inspection fees, infringements and fines, land information certificate fees and animal registrations.

Statutory fees and fines are expected to increase by \$245,000 when compared to 2023-24.

The most significant increases when compared to 2023-24 relate to town planning application fees (\$150,000), parking infringements (\$30,000), town planning enforcement (\$27,000), building fees (\$19,000), building and construction regulation enforcement (\$15,000), and planning scheme amendment fees (\$5,000).

A detailed listing of fees and charges is attached as an appendix.

### 4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	\$'000	\$'000	
Aged and health services	516	538	23	4.4%
Parking	1,155	1,201	46	4.0%
Child care/children's programs	25	26	1	3.0%
Leisure centre and recreation	192	183	(9)	(4.7%)
Other fees and charges	798	1,067	269	33.6%
Registration and other permits	878	852	(26)	(3.0%)
Building services	272	338	66	24.1%
Roads and Drains	324	424	100	30.8%
Facilities	500	501	2	0.3%
Town planning	417	347	(71)	(16.9%)
<b>Total user fees</b>	<b>5,077</b>	<b>5,476</b>	<b>400</b>	<b>7.9%</b>

User fees relate mainly to the recovery of service delivery costs through charging fees to users of Council's services. These include community care service contributions from clients (i.e. food services, planned activity groups, respite, family day care and occasional care), use of parks, recreation facilities and sporting reserves.

User fees are expected to increase by \$400,000 when compared to 2023-24.

The most significant increases are expected in relation to the recyclable container deposit scheme (\$183,000), traffic & transport fees (\$109,000), road opening reinstatements (\$109,000), parking meters (\$45,000) and building information fees (\$44,000).

The most significant decreases when compared to 2023-24 relate to town planning general fees (\$70,000), a one-off contribution in the prior year for retail promotion (\$30,000), food safety fees (\$26,000) and one-off Always Live ticketing income (\$22,000).

A detailed listing of fees and charges is attached as an appendix.

#### 4.1.4 Grants

**Operating grants** include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by \$572,000 compared to 2023-24.

The main increase is expected in recurrent Commonwealth funding for financial assistance grants (\$1.707 million) and community support programs (\$913,000).

Other increases relate to recurrent State funding for the Level crossing Removal Project (\$105,000) and non-recurrent State funding for kindergarten registration management (\$67,000).

The main decrease when compared to the 2022-23 forecast relates to non-recurrent Commonwealth Home Support (\$882,000) and State HACC funding (\$403,000) retained from previous financial years.

Other decreases for non-recurrent State funding received for COVID-19 Rapid Antigen Testing (\$60,000), Early Years CALD Outreach (\$52,000) and Recycling 2.0 funding (\$25,000).

Recurrent State funding budgeted to decrease is mainly due to a reduction in maternal & child health funding (\$181,000), the School Crossing subsidy (\$71,000) and Tobacco Act enforcement funding (\$23,000).

**Capital grants** include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

The budget for 2024-25 includes capital grant funding of \$10.539 million, an expected increase of \$4.679 million compared to 2023-24. The most significant increase relates to non-recurrent State Government funding for buildings (\$6.433 million) while the most significant decrease relates to non-recurrent State Government funding for Recreation, leisure, and community facilities (\$1.43 million)

Recurrent capital grant funding for the Roads to Recovery program remains the same as the previous year (\$477,000).

A list of operating and capital grants by type and source, classified into recurrent and non-recurrent, is included on the next page.

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
<b>Summary of grants</b>				
Commonwealth funded grants	5,446	6,621	1,175	21.6%
State funded grants	10,072	14,147	4,076	40.5%
<b>Total grants received</b>	<b>15,518</b>	<b>20,768</b>	<b>5,250</b>	<b>33.8%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Aged care	1,400	2,327	927	66.2%
Family, youth and children services	428	416	(12)	2.8%
Food services	2	-	(2)	100.0%
Financial assistance grants	1,694	3,401	1,707	100.8%
<b>Recurrent - State Government</b>				
Aged care	134	134	1	0.5%
School crossing supervisors	411	340	(71)	17.3%
Libraries	667	667	-	-
Family, youth and children services	684	658	(25)	3.7%
Infrastructure	135	240	105	77.8%
Maternal and child health	838	720	(118)	14.1%
Food services	1	-	(1)	100.0%
Public health	106	85	(21)	20.1%
Other	784	785	1	0.2%
<b>Total recurrent operating grants</b>	<b>7,282</b>	<b>9,773</b>	<b>2,491</b>	<b>34.2%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Aged care	1,395	-	(1,395)	100.0%
Other	51	-	(51)	100.0%
<b>Non-recurrent - State Government</b>				
Aged care	425	21	(403)	95.0%
Beach cleaning	-	-	-	-
Family, youth and children services	120	135	15	12.6%
Infrastructure	300	300	-	-
Other	85	-	(85)	100.0%
<b>Total non-recurrent operating grants</b>	<b>2,375</b>	<b>456</b>	<b>(1,919)</b>	<b>80.8%</b>
<b>Total operating grants</b>	<b>9,658</b>	<b>10,229</b>	<b>572</b>	<b>5.9%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	477	477	-	0.0%
<b>Recurrent - State Government</b>				
	-	-	-	-
<b>Total recurrent capital grants</b>	<b>477</b>	<b>477</b>	<b>-</b>	<b>0.0%</b>
<b>Non-recurrent - Commonwealth Government</b>				
	-	-	-	-
<b>Non-recurrent - State Government</b>				
Buildings	587	7,020	6,433	1095.0%
Computers and telecommunications	2	-	(2)	(100.0%)
Library Books	15	15	-	0.0%
Roads	2,834	2,247	(587)	(20.7%)
Bridges	32	-	(32)	(100.0%)
Drainage	135	-	(135)	(100.0%)
Recreation, leisure, and community facilities	810	(620)	(1,430)	(176.5%)
Waste Management	127	127	-	0.0%
Parks & Open Space	842	1,317	475	56.4%
Off street car parks	-	(44)	(44)	-
Other Infrastructure	-	-	-	-
<b>Total non-recurrent capital grants</b>	<b>5,383</b>	<b>10,062</b>	<b>4,679</b>	<b>86.9%</b>
<b>Total capital grants</b>	<b>5,860</b>	<b>10,539</b>	<b>4,679</b>	<b>79.8%</b>
<b>Total Grants</b>	<b>15,518</b>	<b>20,768</b>	<b>5,250</b>	<b>33.8%</b>

#### 4.1.5 Contributions

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25	\$'000	%
Monetary	4,489	4,054	(435)	(9.7%)
Non-Monetary	-	-	-	-
<b>Total contributions</b>	<b>4,489</b>	<b>4,054</b>	<b>(435)</b>	<b>(9.7%)</b>

Contributions relate to monies paid by developers for public resort and recreation, drainage, and car parking, in accordance with planning permits issued for property development. Other contributions are made by corporations and organisations for specific capital programs.

Monetary contributions have been budgeted to decrease by \$435,000 (9.7 per cent), with significant reductions expected for the Port Phillip Woollen Mills (\$454,000), and Open Space Contributions (\$97,000). Other expected reductions relate to street tree planting (\$21,000) and capital works contributions (\$11,000).

Increases are expected for Precinct 15 in Altona North (\$78,000), the former Caltex site (\$41,000), and the Hobsons Bay Caravan Park (\$29,000).

Developer contributions are transferred to reserves to ensure that they are spent on their intended use in the future.

#### 4.1.6 Net gain/(loss) on disposal of property, infrastructure, plant, and equipment

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25	\$'000	%
<b>Plant</b>				
Sales	202	396	194	95.8%
WDV of assets sold & cost of sale	150	200	50	33.3%
<b>Net gain/(loss) on plant</b>	<b>52</b>	<b>196</b>	<b>144</b>	<b>276.0%</b>
<b>Net gain/(loss)</b>	<b>52</b>	<b>196</b>	<b>144</b>	<b>276.0%</b>

A net profit on the disposal of property, infrastructure, plant, and equipment of \$196,000 has been included in the budget for 2024-25. Sales in relation to Council's plant (vehicle) fleet are the only disposals included in the budget.

Outlined in Council's recently adopted Property Strategy is the requirement to establish a Property Acquisitions and Disposal Policy. This will require an evaluation of Council's existing property assets as to their suitability and location in meeting Council's service and property requirements and will consider the suitability of the disposal of Council's surplus property. It is Council's intention to allocate income generated from the disposal of land assets to the Consolidated Infrastructure Reserve to meet its future financial contributions towards the Western Aquatic and Early Years Centre and Hobsons Bay Wetlands Centre. It is also envisaged that a portion of future land sales will be set aside for the establishment of Council's Property Development Fund.



#### 4.1.7 Other income

	Forecast	Budget	Change	
	Actual			
	2023/24	2024/25	\$'000	%
	\$'000	\$'000		
Interest	1,521	1,362	(159)	(10.5%)
Investment property rental	2,887	2,700	(187)	(6.5%)
Other rent	481	502	22	4.5%
<b>Total other income</b>	<b>4,889</b>	<b>4,564</b>	<b>(325)</b>	<b>(6.6%)</b>

Other income relates mainly to property and other facilities rentals, as well as interest on investments.

Other income is expected to decrease by \$325,000 compared to 2024-25. The most significant decreases relate to interest on investments due to less funds to invest (\$159,000), and investment property rental (\$187,000).

Other rental income relates short-term hiring of facilities which has seen a slight recovery since the COVID-19 pandemic (\$22,000).

#### 4.1.8 Employee costs

	Forecast	Budget	Change	
	Actual			
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	52,933	55,282	(2,349)	(4.4%)
WorkCover	1,500	1,838	(339)	(22.6%)
Casual and agency staff	1,157	633	524	45.3%
Superannuation	5,551	6,185	(634)	(11.4%)
Other	285	-	285	100.0%
<b>Total employee costs</b>	<b>61,425</b>	<b>63,939</b>	<b>(2,513)</b>	<b>(4.1%)</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc. Employee costs are projected to increase by \$2.513 million.

Employee costs have increased by 4.1 per cent. Significant increases compared to the 2023-24 forecast are for the Enterprise Agreement increase of 1.5 per cent (\$921,000), superannuation including the legislative increase of 0.5 per cent (\$634,000) and the Workcover premium (\$339,000).

There are also additional employee costs (\$1.28 million) in relation to bringing 17.5 FTE positions from City Works and Amenities services in-house. These additional employee costs will have a long-term financial benefit by reducing future escalating contract costs within materials and services.

There has been a reduction in employee costs (\$473,000) compared to the 2023-24 in relation to the cessation of Commonwealth Regional Assessment Service funding at 30 June 2024.

#### 4.1.9 Materials and services

	Forecast	Budget	Change	
	Actual 2023/24 \$'000	2024/25 \$'000	\$'000	%
Contract Payments	12,773	14,621	(1,847)	(14.5%)
Building maintenance	5,856	5,839	17	0.3%
General maintenance	8,672	9,176	(504)	(5.8%)
Utilities	3,270	3,174	96	2.9%
Office administration	1,322	1,486	(164)	(12.4%)
Information technology	4,907	5,306	(399)	(8.1%)
Recycling, tipping and refuse collection	6,408	6,884	(475)	(7.4%)
Community grants	1,559	1,596	(37)	(2.4%)
Other	433	459	(26)	(6.1%)
Materials and supplies	1,608	1,466	142	8.9%
Insurance	2,172	2,633	(461)	(21.2%)
Consultants	4,694	3,958	736	15.7%
<b>Total materials and services</b>	<b>53,674</b>	<b>56,595</b>	<b>(2,921)</b>	<b>(5.4%)</b>

Materials and services include the purchases of consumables and payments to contractors for the provision of services and utility costs. Overall, materials and services are expected to increase next year by \$2.921 million (5.4 per cent) compared to the 2023-24 forecast.

The most significant increases compared to the 2023-24 forecast relate to waste management services which have been impacted by CPI and levy increases (\$862,000), VEC election management costs (\$467,000), insurances (\$461,000) community support – offset against grant funding (\$849,000), road maintenance which has been impacted by CPI increases (\$298,000), projects related to the IT Strategy (\$72,000), the corporate annual software maintenance (\$149,000), planning scheme amendments (\$148,000), roadside landscaping maintenance (\$100,000), seasonal precinct decorations (\$100,000) and the Heritage & Housing Strategy (\$100,000).

Other significant increases relate to operational projects transferred from the Capital Works Program, which do not add to the Council's asset base (\$540,000).

The main decreases relate to the Winter Activation project - 2023-24 project (\$500,000), Digital Planning Uplift project (\$300,000), Urban Forest Implementation (\$187,000), the Better Places program (\$182,000), arboriculture management (\$134,000), public signage and resident response (\$92,000), recruitment (\$87,000), town planning (\$83,000), the Kindergarten Infrastructure Services Plan (\$82,000), parks management (\$81,000) and Williamstown Library Community Access project (\$70,000).

#### 4.1.10 Depreciation

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25	\$'000	%
Property	5,832	6,290	(459)	(7.9%)
Plant & equipment	3,853	4,009	(156)	(4.0%)
Infrastructure	22,169	22,857	(688)	(3.1%)
<b>Total depreciation</b>	<b>31,854</b>	<b>33,156</b>	<b>(1,303)</b>	<b>(4.1%)</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant, and equipment, including infrastructure assets such as roads and drains. The budgeted increase (\$1.303 million) is mainly due to asset purchases through the Capital Works Program during 2023-24.

The increase does not consider revaluations that are expected to occur towards the end of the 2023-24 financial year.

#### 4.1.11 Amortisation - Right of use assets

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25	\$'000	%
Office Equipment	362	312	50	13.8%
Vehicles	9	-	9	100.0%
<b>Total amortisation - right of use assets</b>	<b>371</b>	<b>312</b>	<b>59</b>	<b>15.9%</b>

Amortisation - Right of use assets expenses relate to a range of leases. Amortisation - Right of use assets expenses are projected to decrease by \$59,000 compared to 2023-24. The decrease relates to office equipment (\$50,000) and motor vehicles (\$9,000) as Council continues its program to purchase vehicles at the end of their lease.

#### 4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25	\$'000	%
Auditors remuneration - VAGO	90	88	(2)	(2.2%)
Auditors remuneration - Internal	125	125	-	-
Councillors' allowances	343	352	9	2.6%
Operating lease rentals	656	584	(72)	(11.0%)
Carbon offsets	-	180	180	-
<b>Total other expenses</b>	<b>1,214</b>	<b>1,328</b>	<b>115</b>	<b>9.5%</b>

Other expenses relate to a range of unclassified items including leases, rentals, audit fees and councillors' allowances. Other expenses are projected to increase by \$115,000 compared to 2023-24 mainly due to inclusion of expenditure for carbon offsets and carbon neutral accreditation (\$180,000).

This has been offset somewhat by the expected reduction in operating lease rentals (\$72,000), particularly for telecommunications and operations.

## 4.2 Balance Sheet

### 4.2.1 Assets

Assets are expected to increase by \$25.957 million during 2024-25. The main anticipated increase relates to Council owned property plant and equipment. These assets represent the largest component of Council's worth and include the value of all the land, buildings, roads, vehicles, equipment, etc. The increase is largely attributable the capital works program (\$66.866 million) offset against asset depreciation throughout the year (\$33.156 million).

Cash and investments are budgeted to decrease by \$2.952 million during 2024-25. Trade and other receivables are expected to decrease by \$2.221 million as Council refocuses on its debt collection and processes, including providing increased opportunities for the community to enter repayment plans.

The value of all other assets is predicted to remain reasonably consistent throughout 2024-25.

### 4.2.2 Liabilities

Liabilities are expected to increase by \$5.257 million during 2024-25.

Interest-bearing loans and borrowings are expected to increase by \$4.630 million during 2024-25, a combination of new borrowings (\$7 million) and principal repayments (\$2.37 million).

Employee leave provisions include accrued long service leave, annual leave and rostered days off owing to employees. Employee entitlements are expected to increase (\$342,000) due to active management of leave entitlements, despite factoring in an increase for the existing enterprise agreement. Trade and other payables are those to whom Council owes money as at 30 June and are budgeted to increase compared to the previous year (\$370,000).

Lease liabilities are expected to decrease (\$338,000).

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2023/24 \$	Budget 2024/25 \$	Projections 2025/26 2026/27 2027/28 \$		
Amount borrowed as at 30 June of the prior year	19,167,036	24,714,602	29,344,135	21,009,997	17,523,172
Amount proposed to be borrowed	7,000,000	7,000,000	-	-	-
Amount projected to be redeemed	1,452,434	2,370,467	8,334,138	3,486,825	3,646,589
<b>Amount of borrowings as at 30 June</b>	<b>24,714,602</b>	<b>29,344,135</b>	<b>21,009,997</b>	<b>17,523,172</b>	<b>13,876,583</b>

The amount of \$7 million proposed to be borrowed in 2024-25 will be used to fund an increased Capital Works Program, where some projects forecast for delivery in later years have been brought forward for construction in 2024-25. Council also borrowed \$7 million during 2023-24 to bring forward our capital delivery to reduce the impact of escalating construction costs.

It is also Council's intention to continue its strong advocacy to the State and Federal governments to financially support the construction of the Western Aquatic and Early Years Centre and the Hobsons Bay Wetlands Centre projects. Working with other levels of Government, Council is committed to delivering these projects and it is anticipated that applications for grant funding will become available in the near future.

Accompanying any funding application for these projects will be a requirement that Council provides a letter of commitment relating to its funding contributions to the projects. It is intended that Council's financial contributions to these projects will be derived through additional borrowings which will be significantly over the amounts included in the table above. Funding for the repayment of loan borrowings required for these advocacy projects will be achieved through operational efficiency savings being put aside in the Consolidate Infrastructure Reserve, as well as significantly restructuring of the Ten Year Capital works program over the short to medium term.

#### 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
<b>Right-of-use Assets</b>				
Office Equipment	651	422	(229)	35.2%
Vehicles	-	-	-	-
<b>Total Right-of-use Assets</b>	<b>651</b>	<b>422</b>	<b>(229)</b>	<b>35.2%</b>
<b>Lease Liabilities</b>				
<b>Current Lease Liabilities</b>				
Office Equipment	677	411	(266)	39.3%
Vehicles	-	-	-	-
<b>Total Current Lease Liabilities</b>	<b>677</b>	<b>411</b>	<b>(266)</b>	<b>39.3%</b>
<b>Non-current Lease Liabilities</b>				
Office Equipment	206	134	(72)	35.0%
Vehicles	-	-	-	-
<b>Total Non-current Lease Liabilities</b>	<b>206</b>	<b>134</b>	<b>(72)</b>	<b>35.0%</b>
<b>Total Lease Liabilities</b>	<b>883</b>	<b>545</b>	<b>(338)</b>	<b>38.3%</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate in use is 6 per cent.

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

Reserve balances are expected to decrease by \$7.917 million with \$15.356 million transferred from and \$7.439 million transferred to the reserves during 2024-25.

Transfers from reserves to fund capital works include the capital works carry over (\$7.315 million), recreation and open space (\$3 million), consolidated infrastructure (\$2.335 million) and waste management (\$950,000) reserves.

Transfers from reserves to fund operational expenditure include 2024-25 funds received during 2023-24 from the Victorian Grants Commission (\$1.585 million), waste management (\$96,000) and street tree planting (\$75,000).

Transfers to reserves to fund future programs include transfers equivalent to income predicted to be received from developers for recreation and open space (\$2.66 million), the Altona North Developer Precinct 15 (\$1.234 million), other developer contributions (\$99,000), and street tree planting (\$60,000).

Transfers to reserves have also been included for 2025-26 funds expected to be received in 2024-25 from the Victorian Grants Commission (\$1.625 million), the consolidate infrastructure reserve in relation to the Hobsons Bay Wetlands Centre, Western Aquatic and Early Years Centre and property development fund (\$1.261 million), and loan repayments (\$500,000).

### 4.3.2 Equity

Total equity is expected to increase by \$20.700 million during 2024-25, which reflects the operating surplus for the financial year.

Equity always equals net assets and is made up of the following components:

- asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- accumulated surplus which is the value of all net assets less reserves that have accumulated over time

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by/ (used in) operating activities

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Cash flows available from operating activities in 2024-25 are expected to increase by \$7.247 million. The most significant operating cash flow increases compared to the previous year relate to rates - including the impact of Council reinstating its debt collection processes (\$7.829 million), capital grants (\$4.678 million) and operational grants (\$572,000).

This is generally offset against the following operating cash flow that are expected to decrease compared to the previous year:

- an increase in payments for materials and services (\$2.666 million)
- an increase in employee costs (\$2.505 million)
- a decrease in income to be received – outside of rates and grants (\$660,000)

Net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items, which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast	Budget	
	Actual	2024/25	
	2023/24	2024/25	Variance
	\$'000	\$'000	\$'000
<b>Surplus (deficit) for the year</b>	<b>17,147</b>	<b>20,700</b>	<b>3,553</b>
Depreciation & Amortisation	32,225	33,468	1,243
Loss (gain) on sale of assets	(52)	(196)	(144)
Net movement in current assets and liabilities	3,382	5,976	2,594
<b>Cash flows available from operating activities</b>	<b>52,702</b>	<b>59,949</b>	<b>7,247</b>

### 4.4.2 Net cash flows provided by/ (used in) investing activities

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

The decrease in cash flows used in investing activities of \$8.801 million is generally a result of investments (\$11 million), offset against the decrease in payments relating to capital expenditure when compared to the prior year (\$2.393 million).

### 4.4.3 Net cash flows provided by/ (used in) financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

The decrease in cash flow for investing activities of \$1.181 million is a result of increases in the repayment of borrowings (\$918,000) and interest payments (\$263,000).

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2024-25 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	2023/24	2024/25		
	\$'000	\$'000	\$'000	
Property	20,635	18,839	(1,796)	(8.7%)
Plant and equipment	5,868	6,125	257	4.4%
Infrastructure	37,969	41,902	3,933	10.4%
<b>Total</b>	<b>64,472</b>	<b>66,866</b>	<b>2,394</b>	<b>3.7%</b>

#### Property New Works (\$16.67 million)

Property includes land, buildings including heritage buildings, community facilities, municipal offices, sports facilities and pavilions.

For the 2024-25 year, \$16.67 million will be expended on new works for building and building improvement projects. The more significant building projects include Williamstown Foreshore Precinct (\$5.5 million), Altona Hockey Club – Sports Pavilion Major Upgrades (\$2.18 million), Excellence Hubs (\$1.85 million), Minor Building Renewals including HVAC, ESM, Electrical, Plumbing & Sewers (\$1.5 million), Laverton Football Club pavilion and scoreboards upgrade (\$1.3 million), Minor Building Renewal – Building Fabric (\$1.2 million), Future Western Aquatic Facility Bruce Comben Design (\$920,000), Better Places – Seabrook and Altona Wetlands Centre HD Graham Reserve, Altona Meadows Stage 1 (\$900,000), Operation Centre Upgrade (\$500,000), Mechanics Institute Building (\$400,000), Seabrook Kinder Building Renewal (\$220,000), Minor Building Renewal Operation Centre (\$150,000), and the Public Toilet Program (\$50,000).

#### Plant and equipment New Works (\$5.29 million)

Plant and equipment include plant, machinery and equipment, computers and telecommunications, furniture, fixtures, fittings and library books.

For the 2024-25 year, \$5.29 million will be expended on new works for plant and equipment. The significant projects include Major Plant Replacement (\$2.42 million), ICT Capital Works Program (\$1.2 million), Library collections (\$1 million), Passenger vehicle replacement program (\$400,000), Minor Plant Replacement (\$250,000) and New Interpretive signage and digital strategy (\$20,000).

#### Infrastructure New Works (\$39.211 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off-street car parks, waste management and other infrastructure.

For the 2024-25 year, \$39.221 million will be spent on new Infrastructure works. Of this \$17.131 million will be expended on new works for road projects. This includes the road rehabilitation program (\$6.585 million), Road resurfacing program (\$3.6 million), Ross Road Altona North Road construction (2.141 million), Street Lighting LED upgrade (\$2.245 million), Traffic and Road Safety Improvements (\$1.01 million), Kerb and Channel renewals (\$800,000), and the unsealed laneways program (\$420,000).

Off street car parks of \$850,000 include Alma Avenue shopping precinct masterplan implementation (\$700,000), and Car Park Renewal (\$150,000).

Footpaths and cycleways new expenditure of \$1.13 million includes the Footpath renewal program (\$800,000) and Shared Trails, Better Places, Cycling Infrastructure & Footpath - new (\$330,000).



Drainage expenditure of \$2.456 million includes the drainage new and upgrade program (\$1.665 million), drainage renewal program (\$700,000), and pit upgrades (\$90,000).

Parks, Open space and streetscapes new works expenditure of \$13.41 million includes Altona Beach Entry and Esplanade (\$8.2 million), Better Places Spotswood and South Kingsville Project 10 - Love our Parks Mary Street Reserve Upgrade (\$1.3 million), Better Places and Spaces Laverton - McCormack Park Stage 2 (\$525,000), Williamstown Foreshore Precinct (\$915,000) and Community Parks, Gardens, Fencing & Irrigation (\$2.47 million).

Recreational, leisure and community facilities expenditure of \$1.08 million includes Fearon Reserve Box Lacrosse renewal (\$400,000), Sportsground floodlighting – AW Langshaw Reserve (\$400,000), Recreation Infrastructure Renewal and Design (\$180,000), Newport Park Athletic Track Masterplan (\$80,000) and Altona Green court renewal (\$20,000).

Other infrastructure works (\$150,000) and waste management new assets works (\$950,000).

Bridges expenditure of \$2.055 million includes Altona Ford Bridge Upgrade (\$1.9 million) and the bridge renewal program (\$155,000).

### **Carried forward works**

At the end of each financial year there are projects which are either incomplete or yet to commence due to various factors including planning issues, weather delays and extended consultation periods. It is currently forecast that there will be \$5.694 million capital works delayed in 2023-24 and carried over to the 2024-25 year. The final carryover figure will be determined after the year-end accounts are finalised.

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	18,839	2,114	5,640	11,085	7,020	-	11,819	-
Plant and equipment	6,125	310	5,815	-	15	-	6,110	-
Infrastructure	41,902	2,149	14,128	25,625	3,504	-	31,398	7,000
<b>Total</b>	<b>66,866</b>	<b>4,573</b>	<b>25,583</b>	<b>36,710</b>	<b>10,539</b>	<b>-</b>	<b>49,327</b>	<b>7,000</b>

**New assets (\$3.700 million), asset renewals (\$23.550 million) and asset upgrades (\$33.921 million)**

A distinction is made between expenditure on new assets, asset renewal and asset upgrade. Expenditure on asset renewal is expenditure on existing assets, or the replacement of an existing asset that returns the service of the asset to its original capacity. Expenditure on asset upgrades results in an increase in the capacity of an existing asset. Expenditure on new assets does not have any element of renewal or upgrade of existing assets but will result in additional obligations for future operation, maintenance and capital renewal.

The major projects included in expenditure on new assets are the Waste and Recycling Management – new assets (\$950,000), Future Western Aquatic Facility (Bruce Comben) – Design (\$920,000), Wetlands Centre, HD Graham Reserve, Altona Meadows - Stage 1 (\$900,000).

Significant renewal projects include the Major Plant Replacement (\$2.42 million), Altona North Library (\$1.85 million), Road Rehabilitation Toll Drive - Barnes Rd to Bend + Bend to Kororoit Creek Rd, Altona North (\$1.7 million), Minor Building Renewal - Building Services (\$1.5 million), Minor Building Renewal - Building Fabric (\$1.2 million), ICT Capital Works Program (\$1.2 million), Library Collections (\$1 million), Road Rehabilitation Cabot Drive (Chambers Rd - Millers Rd), Altona North (\$850,000).

The major projects in the asset upgrade program include the Altona Beach Entry & Esplanade (\$8.2 million), Williamstown Swimming & Life Saving Club Pavilion - Design and Construction (\$5.5 million), Altona Hockey Club - Sports Pavilion Major Upgrades (\$2.18 million), Ross Road Altona North Road construction (\$2.141 million), Altona Ford Bridge Upgrade (\$1.9 million), Road Rehabilitation The Strand, Newport between North Road to End (\$1.525 million), Laverton Football Club Pavilion & Scoreboard upgrade \$1,300 million) and Better Places - Spotswood & South Kingsville Project 10 - Love Our Parks - Mary Street Reserve Upgrade (\$1.300 million).

## 4.5.2 Current Budget

Property

Buildings



Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources		
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Altona Hockey Club - Sports Pavilion Major Upgrades	2,180	-	-	2,180	220	-	1,960	-
Altona North Library	1,850	-	1,850	-	-	-	1,850	-
Minor Building Renewal - Building Services including HVAC, ESM, Electrical, Plumbing & Sewers	1,500	-	1,500	-	-	-	1,500	-
Laverton Football Club Pavilion and Scoreboard upgrade	1,300	-	-	1,300	1,300	-	-	-
Minor Building Renewal - Building Fabric	1,200	-	1,200	-	-	-	1,200	-
Williamstown Swimming & Life Saving Club Pavilion - Design and Construction	5,500	-	-	5,500	5,500	-	-	-
Future Western Aquatic Facility (Bruce Comben) - Design	920	920	-	-	-	-	920	-
Wetlands Centre, HD Graham Reserve, Altona Meadows - Stage 1	900	900	-	-	-	-	900	-
Operation Centre Upgrade	500	-	-	500	-	-	500	-
Seabrook Kinder Building Renewal	220	-	220	-	-	-	220	-
Minor Building Renewal- Operation Centre	150	-	150	-	-	-	150	-
Public Toilet Program	50	50	-	-	-	-	50	-
<b>Total Buildings</b>	<b>16,270</b>	<b>1,870</b>	<b>4,920</b>	<b>9,480</b>	<b>7,020</b>	<b>-</b>	<b>9,250</b>	<b>-</b>



Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources		
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Mechanics Institute Building	400	-	-	400	-	-	400	-
<b>Total Heritage Buildings</b>	<b>400</b>	-	-	<b>400</b>	-	-	-	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources		
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL PROPERTY</b>	<b>16,670</b>	<b>1,870</b>	<b>4,920</b>	<b>9,880</b>	<b>7,020</b>	-	<b>9,650</b>	-



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Major Plant Replacement	2,420	-	2,420	-	-	-	2,420	-
Passenger vehicle replacement program	400	-	400	-	-	-	400	-
Minor Plant Replacement	250	-	250	-	-	-	250	-
<b>Total Plant &amp; Equipment</b>	<b>3,070</b>	-	<b>3,070</b>	-	-	-	<b>3,070</b>	-



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
ICT Capital Works Program	1,200	-	1,200	-	-	-	1,200	-
New Interpretive signage & digital strategy	20	20	-	-	-	-	20	-
<b>Total Computers and Telecommunications</b>	<b>1,220</b>	<b>20</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,220</b>	<b>-</b>



Capital Works Area	Project Cost	Asset expenditure types			Summary of Funding sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Library Collections	1,000	-	1,000	-	15	-	985	-
<b>Total Library collections</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>985</b>	<b>-</b>

Capital Works Area	Project Cost	Asset expenditure types			Summary of Funding sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>5,290</b>	<b>20</b>	<b>5,270</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>5,275</b>	<b>-</b>



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Road Rehabilitation Program	6,585	-	3,955	2,630	477	-	6,108	-
Road Resurfacing Program	3,600	-	3,600	-	477	-	3,123	-
Road Resurfacing Program - Kerb & Channel Renewals	800	-	800	-	-	-	800	-
Road Safety Improvement	200	-	-	200	-	-	200	-
Community Responsive Works - Traffic	300	-	300	-	-	-	300	-
Bayview street Williamstown High School Crossing Upgrades - TAC Infrastructure	210	-	-	210	100	-	110	-
Better Places – Spotswood & South Kingsville (The Greeb Line program design)	120	-	-	120	-	-	120	-
Traffic Management Devices Renewal Program	100	-	100	-	-	-	100	-
Ross Road Altona North Road Construction	2,141	-	-	2,141	1,670	-	471	-
Street Lighting LED Upgrade program	2,245	-	-	2,245	-	-	2,245	-
Transport Safety Improvement Program	410	-	410	-	-	-	410	-
Unsealed Laneway Upgrade Program	420	-	-	420	-	-	420	-
<b>Total Roads</b>	<b>17,131</b>	<b>-</b>	<b>9,165</b>	<b>7,966</b>	<b>2,724</b>	<b>-</b>	<b>14,407</b>	<b>-</b>





Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Altona Ford Bridge Upgrade	1,900	-	-	1,900	-	-	1,900	-
Bridge Renewal Program	155	-	155	-	-	-	155	-
<b>Total Bridges</b>	<b>2,055</b>	-	<b>155</b>	<b>1,900</b>	-	-	<b>2,055</b>	-



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Footpath Renewal Program	800	-	800	-	-	-	800	-
Footpath New Program 5 - Laverton & Altona Meadows North	20	20	-	-	-	-	20	-
Shared Trails Renewal Program	160	-	160	-	-	-	160	-
Better Places - Brooklyn and Altona North - Project 5 - Streets for People (5.1 The Link)	50	-	-	50	-	-	50	-
Better Places - Seabrook and Altona Meadows - Project 5.2 - The Main Lines - Design	100	100	-	-	-	-	100	-
<b>Total Footpaths &amp; Cycleways</b>	<b>1,130</b>	<b>120</b>	<b>960</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>1,130</b>	<b>-</b>



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage New and Upgrade Program	1,515	-	-	1,515	-	-	1,515	-
Drainage Renewal Program	700	-	700	-	-	-	700	-
Pit Upgrade Program	90	-	-	90	-	-	90	-
<b>Total Drainage</b>	<b>2,305</b>	<b>-</b>	<b>700</b>	<b>1,605</b>	<b>-</b>	<b>-</b>	<b>2,305</b>	<b>-</b>



Capital Works Area	Project	Asset expenditure types				Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Fearon Reserve Box Lacrosse renewal	400	-	400	-	-	-	400	-	
Recreation Infrastructure Renewal & Design	180	-	180	-	-	-	180	-	
Newport Park Athletics Track resurfacing and infield (Event Infrastructure) upgrade	80	-	-	80	-	-	80	-	
Sportsground Floodlighting – AW Langshaws Reserve, Altona North	400	-	-	400	160	-	240	-	
Altona Green court renewal	20	-	20	-	-	-	20	-	
<b>Total Recreational, Leisure and Community Facilities</b>	<b>1,080</b>	<b>-</b>	<b>600</b>	<b>480</b>	<b>160</b>	<b>-</b>	<b>920</b>	<b>-</b>	



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Altona Foreshore Precinct	8,200	-	-	8,200	550	-	7,650	-
Better Places Spotswood & South Kingsville Project 10 - Love Our Parks - Mary Street Reserve Upgrade	1,300	-	-	1,300	-	-	1,300	-
Williamstown Foreshore Precinct	915	100	815	-	500	-	415	-
Better Places Laverton Project 9a - Places + Spaces McCormack Park Stage 2	525	-	-	525	-	-	525	-
Leo Hoffman Reserve, Newport - Neighbourhood Park Upgrade - play space + open space	315	-	-	315	-	-	315	-
Community Gardens - Brooklyn Reserve	300	300	-	-	250	-	50	-
Open Space Forward Design	300	-	-	300	-	-	300	-
Irrigation new, upgrades and renewals	230	90	140	-	-	-	230	-
Better Places - Brooklyn and Altona North - Project 8 - The Zone	200	-	-	200	-	-	200	-
Biodiversity Strategy Implementation Works	200	-	-	200	-	-	200	-
Open Space Asset Renewal	200	-	200	-	-	-	200	-
Bluestone bridge over Kororoit Creek - Renewal	160	160	-	-	80	-	80	-
Fencing Renewal Program	160	-	160	-	-	-	160	-
Cherry Lake All Abilities Playground - Design	100	-	-	100	-	-	100	-
Kindergarten Playspace Renewal Program	75	-	75	-	-	-	75	-
Biodiversity Rifle Range, Williamstown Wetlands - Investigation & Design	65	-	-	65	-	-	65	-

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Truganina Explosives Reserve Masterplan	65	-	-	65	-	-	65	-
Williamstown Botanic Gardens Master Plan Implementation	60	-	60	-	-	-	60	-
New Heritage and Cultural Interpretation Signage	40	40	-	-	-	-	40	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>13,410</b>	<b>690</b>	<b>1,450</b>	<b>11,270</b>	<b>1,380</b>	-	<b>12,030</b>	-



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Alma Avenue Shopping Precinct Masterplan Implementation	700	-	120	580	-	-	700	-
Car Park Renewal Program - Forward Planning	150	-	150	-	-	-	150	-
<b>Total Off-Street Carparks</b>	<b>850</b>	<b>-</b>	<b>270</b>	<b>580</b>	<b>-</b>	<b>-</b>	<b>850</b>	<b>-</b>



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Waste & Recycling Management - New Assets	950	950	-	-	127	-	823	-
<b>Total Waste Management</b>	<b>950</b>	<b>950</b>	<b>-</b>	<b>-</b>	<b>127</b>	<b>-</b>	<b>823</b>	<b>-</b>





Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cultural Heritage - New	90	50	-	40	-	-	90	--
Botanic Gardens Gates	60	-	60	-	-	-	60	-
<b>Total Other Infrastructure</b>	<b>150</b>	<b>50</b>	<b>60</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>150</b>	<b>-</b>

Capital Works Area	Project Cost	Asset expenditure types			Summary of Funding sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL INFRASTRUCTURE</b>	<b>39,061</b>	<b>1,810</b>	<b>13,360</b>	<b>23,891</b>	<b>4,391</b>	<b>-</b>	<b>34,670</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Borrowings for Capital Projects</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(7,000)</b>	<b>7,000</b>

Capital Works Area	Project Cost	Asset expenditure types			Summary of Funding sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL CAPITAL WORKS</b>	<b>61,021</b>	<b>3,700</b>	<b>23,550</b>	<b>33,771</b>	<b>11,426</b>	<b>-</b>	<b>42,959</b>	<b>7,000</b>

#### 4.5.3 Carried over from or brought forward into 2023-24

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Large Scale Solar Rollout Stage 2	800	800	-	-	-	-	800	-
Altona North Library	445	-	445	-	-	-	445	-
Williamstown Swimming & Life Saving Club Pavilion - Design and Construction	370	-	-	370	-	-	370	-
South Kingsville Community Centre Roof Renewal and Visual Screening	275	-	275	-	-	-	275	-
Wetlands Centre, HD Graham Reserve, Altona Meadows - Stage 1	250	250	-	-	-	-	250	-
Altona Hockey Club - Sports Pavilion Major Upgrades	230	-	-	230	-	-	230	-
Operations Centre - Amenity Improvement	220	-	-	220	-	-	220	-
Minor Renewals Programs including HVAC, ESM, Electrical, Plumbing, & Sewers	150	-	150	-	-	-	150	-
HC Kim Reserve, Female Friendly New Pavilion (Incl immediate carpark and footpath works only) - Package 1	65	65	-	-	-	-	65	-
Feasibility Study for Precinct 15/Altona North Early Years facility	60	60	-	-	-	-	60	-
Excellence Hubs - Libraries	9	9	-	-	-	-	9	-
Public Toilet Program	(20)	(20)	-	-	-	-	(20)	-
Recreation Infrastructure Renewal & Design	(75)	-	(75)	-	-	-	(75)	-
Altona East Soccer Pavilion Main Kitchen Upgrade	(75)	-	(75)	-	-	-	(75)	-
Future Western Aquatic Facility (Bruce Comben) - Design	(920)	(920)	-	-	-	-	(920)	-
<b>Total Buildings</b>	<b>1,784</b>	<b>244</b>	<b>720</b>	<b>820</b>	<b>-</b>	<b>-</b>	<b>1,784</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Mechanics Institute Cottage	385	-	-	385	-	-	385	-
<b>Total Heritage Buildings</b>	<b>385</b>	<b>-</b>	<b>-</b>	<b>385</b>	<b>-</b>	<b>-</b>	<b>385</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL PROPERTY</b>	<b>2,169</b>	<b>244</b>	<b>720</b>	<b>1,205</b>	<b>-</b>	<b>-</b>	<b>2,169</b>	<b>-</b>

Asset expenditure types				Summary of Funding sources			
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Capital Works Area	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Plant & Equipment Replacement Program	500	-	500	-	-	-	500	-
<b>Total Plant &amp; Equipment</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>-</b>

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
The Message Tree Project, Williamstown	45		45	-	-	-	45	-	
<b>Total Heritage Plant &amp; Equipment</b>	<b>45</b>	<b>-</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>45</b>	<b>-</b>	

Capital Works Area	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Installation of Digital Signage	240	240	-	-	-	-	240	-
<b>Total Computers &amp; Telecommunications</b>	<b>240</b>	<b>240</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>240</b>	<b>-</b>

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>785</b>	<b>240</b>	<b>545</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>785</b>	<b>-</b>	

Capital Works Area	Project	Asset expenditure types				Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Historical Bridge Reserve (Brooklyn), Footpath Renewal	97	-	97	-	-	-	97	-	
<b>Total Bridges</b>	<b>97</b>	<b>-</b>	<b>97</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>97</b>	<b>-</b>	

Capital Works Area	Project	Asset expenditure types				Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Cherry Creek Storm water harvesting	210	-	-	210	-	-	210	-	
Hanmer Street - From Electra St to Ann St (Woollen Mills DCP project) - Drainage	50	-	-	50	-	-	50	-	
Aitken Street, Williamstown - From Parker St to Ann St - Drainage Upgrade (Woollen Mills DCP project) - Design Only	45	-	-	45	-	-	45	-	
Finch, Cobham and Kookaburra St, Altona - Drainage Upgrade - Design Only	45	-	-	45	-	-	45	-	
Hobson Street, Newport - From Home Rd to Douglas Pde, Drainage Upgrade - Design Only	45	-	-	45	-	-	45	-	
Central Avenue, Altona Meadows, Seabrook Williamstown - Drainage Pipe Renewal	25	-	25	-	-	-	25	-	
<b>Total Drainage</b>	<b>420</b>	<b>-</b>	<b>25</b>	<b>395</b>	<b>-</b>	<b>-</b>	<b>420</b>	<b>-</b>	

Capital Works Area	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Frame for Solar Installation adjacent to End of Trip Facility	50	50	-	-	-	-	50	-
<b>Total Fixtures, Fittings &amp; Furniture</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types				Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Project 5 - Streets For People 5.1 The Link	45	-	-	45	-	-	45	-	
Footpath New Program 4 - Seabrook East - Design	25	25	-	-	-	-	25	-	
Laverton LAMP Implementation (Railway Avenue Underpass Footpath & Cycling Improvement Work)	7	-	-	7	-	-	7	-	
<b>Total Footpaths &amp; Cycleways</b>	<b>77</b>	<b>25</b>	<b>-</b>	<b>52</b>	<b>-</b>	<b>-</b>	<b>77</b>	<b>-</b>	

Capital Works Area	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Transport Safety Improvement Program - McIntosh Road – Traffic Calming (Sixth Ave to First Ave)	220	-	-	220	-	-	220	-
BP Brooklyn & Altona North – Project 4 – Multi-Modal Network	150	-	-	150	-	-	150	-
1 – Cleaner & Healthier Project 1.1. Brooklyn Oxygen Forest	150	-	-	150	-	-	150	-
Transport Safety Improvement Program - Grieve Parade and Charles Road - Traffic Works	67	-	-	67	-	-	67	-
Transport Safety Improvement Program - McIntosh Road at Mills Street - Pedestrian Access Improvements	45	-	45	-	-	-	45	-
Transport Safety Improvement Program - Millers Road / Mason Street Intersection Upgrade	25	-	-	25	-	-	25	-
Transport Safety Improvement Program - Millers Road / Marigold Ave Intersection Upgrade	15	-	-	15	-	-	15	-
Heritage Assets Conservation - Burgoyne Reserve Bollards, Williamstown	15	-	15	-	-	-	15	-
Heritage Assets Conservation - Maclean Monument, Williamstown	15	-	15	-	-	-	15	-
BP Brooklyn & Altona North - Project 1 - Cleaner & Healthier Project 1.3 Creative Campaign & Monitoring Program	10	-	-	10	-	-	10	-
Heritage Assets Conservation - Burgoyne Reserve Anchor & Swivel, Williamstown	5	-	5	-	-	-	5	-
Heritage Assets Conservation - Cannons/ Williamstown Foreshore Williamstown	5	-	5	-	-	-	5	-
Bayview Street Williamstown High School Crossing Upgrades - TAC Infrastructure	(50)	-	-	(50)	45	-	(95)	-
<b>Total Other Infrastructure</b>	<b>672</b>	<b>-</b>	<b>85</b>	<b>587</b>	<b>45</b>	<b>-</b>	<b>627</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Hannan Street, Williamstown, from Esplanade to Collins Street	1,500	-	-	1,500	-	-	1,500	-
The Green Line Project - Hall Street between High Street and Burleigh - Delivery	1,000	-	-	1,000	-	-	1,000	-
Project 9 - Places & Spaces - Road Reconstruction - Railway Avenue, Laverton, from Merton St to Aviation Road	800	-	-	800	-	-	800	-
Project 9 - Places & Spaces - Road Reconstruction (On/Off-Road Rehabilitation) Program - Railway Avenue, Laverton, from Merton St to Aviation Road	490	-	-	490	-	-	490	-
Railway Avenue, Laverton Blackspot Funding - Traffic Treatment Works from High Street to Aviation Road	313	-	-	313	-	-	313	-
A More Connected Community - Railway Avenue Precinct Master Plan & Implementation - BP Laverton	135	-	-	135	-	-	135	-
Road Resurfacing K&C Renewal (36 projects)	445	-	445	-	-	-	445	-
Right of Way, West of 171 Nelson Pl, Williamstown (P2)	(20)	-	-	(20)	-	-	(20)	-
Priority 2 - Laneway, east of 2 Ferguson St., Williamstown	(20)	-	-	(20)	-	-	(20)	-
Chambers Road (Cabot Dr - Barnes Rd), Altona North	(280)	-	-	(280)	-	-	(280)	-
Cabot Drive (Chambers Rd - Millers Rd), Altona North	(850)	-	-	(850)	-	-	(850)	-
The Strand, Newport between North Road to End	(1,060)	-	-	(1,060)	-	-	(1,060)	-
Francis Street, Spotswood - Road Reconstruction	(1,200)	-	-	(1,200)	-	-	(1,200)	-
Toll Drive from Barnes to Kororoit Creek Rd, Altona North	(1,700)	-	-	(1,700)	-	-	(1,700)	-
<b>Total Roads</b>	<b>(447)</b>	<b>-</b>	<b>445</b>	<b>(892)</b>	<b>-</b>	<b>-</b>	<b>(447)</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types				Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Leo Hoffman Reserve, Newport - Neighbourhood Park Upgrade - play space + open space	350	-	-	350	-	-	350	-	
Better Places - City Image and place making Program – Greening Brooklyn	294	294	-	-	-	-	294	-	
Alma Avenue Reserve, Altona Meadows - Local Park Upgrade - play space	270	-	-	270	-	-	270	-	
Pipeline Reserve Local Community Park upgrade - Community Submission	215	-	-	215	-	-	215	-	
Better Places - Brooklyn and Altona North Project 2 - Greening Your Neighbourhood Project 2.2 Green Avenues (Eames Av.)	190	-	-	190	-	-	190	-	
BP Laverton -A More Vibrant Place - Woods Street / Lohse Street Village Master Plan (Incl. Central Park Upgrade)	150	-	-	150	-	-	150	-	
Mary Street Reserve/Veteran Reserve, Spotswood - Neighbourhood Park Upgrade - play space + open space + Carpark	140	-	-	140	-	-	140	-	
The Strand, Williamstown - Irrigation Renewal	95	-	95	-	-	-	95	-	
Cherry Lake All Abilities Playground - Community Submission	43	-	-	43	-	-	43	-	
Paisley Park, Altona North - Play Space Upgrade and Pump Track Development	30	-	-	30	-	-	30	-	
Gloucester Reserve, Williamstown - Seawall & Footpath Renewal	21	-	21	-	-	-	21	-	
Better Places - Brooklyn and Altona North Project 8 - The Zone 8.1 Project for Young People	20	20	-	-	-	-	20	-	
Croft Reserve, Altona North - Open space upgrades	13	-	-	13	-	-	13	-	
Altona Beach Entry	(170)	-	-	(170)	-	-	(170)	-	
Community Gardens - Brooklyn Reserve	-	-	-	-	(63)	-	63	-	
<b>Total Parks &amp; Open Spaces</b>	<b>1,661</b>	<b>314</b>	<b>116</b>	<b>1,213</b>	<b>(63)</b>	<b>-</b>	<b>1,724</b>	<b>-</b>	

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Better Places - Brooklyn and Altona North Project 3 - Our Local Characters	15	-	-	15	-	-	15	-
Laverton Magpies Football Club	-	-	-	-	780	-	(780)	-
<b>Total Recreation, leisure &amp; community facilities</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>15</b>	<b>780</b>	<b>-</b>	<b>(765)</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Public Bin Standardisation Project - Stage 2	196	-	-	196	-	-	-	196
<b>Total Waste Management</b>	<b>196</b>	<b>-</b>	<b>-</b>	<b>196</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>196</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL INFRASTRUCTURE</b>	<b>2,741</b>	<b>389</b>	<b>768</b>	<b>1,584</b>	<b>762</b>	<b>-</b>	<b>1,979</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL CAPITAL WORKS</b>	<b>5,694</b>	<b>873</b>	<b>2,033</b>	<b>2,789</b>	<b>762</b>	<b>-</b>	<b>4,933</b>	<b>-</b>



#### 4.6 Summary of Planned Capital Works Expenditure (3 subsequent years)

For the years ending 30 June 2026, 2027 & 2028

2025/26					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowin gs \$'000
<b>Property</b>									
Land	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	-	-	-	-	-	-	-	-	-
Buildings	14,555	50	3,200	11,305	14,555	4,953	-	9,602	-
Heritage Buildings	-	-	-	-	-	-	-	-	-
<b>Total Buildings</b>	<b>14,555</b>	<b>50</b>	<b>3,200</b>	<b>11,305</b>	<b>14,555</b>	<b>4,953</b>	-	<b>9,602</b>	-
<b>Total Property</b>	<b>14,555</b>	<b>50</b>	<b>3,200</b>	<b>11,305</b>	<b>14,555</b>	<b>4,953</b>	-	<b>9,602</b>	-
<b>Plant and Equipment</b>									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	3,500	-	3,500	-	3,500	-	-	3,500	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,170	-	1,170	-	1,170	-	-	1,170	-
Library books	1,000	-	1,000	-	1,000	15	-	985	-
<b>Total Plant and Equipment</b>	<b>5,670</b>	-	<b>5,670</b>	-	<b>5,670</b>	<b>15</b>	-	<b>5,655</b>	-
<b>Infrastructure</b>									
Roads	17,295	-	12,735	4,560	17,295	477	-	16,818	-
Bridges	250	-	250	-	250	-	-	250	-
Footpaths and cycleways	1,400	440	960	-	1,400	-	-	1,400	-
Drainage	4,345	-	750	3,595	4,345	-	-	4,345	-
Recreational, leisure and community facilities	300	-	300	-	300	-	-	300	-
Waste management	500	500	-	-	500	-	-	500	-
Parks, open space and streetscapes	6,110	40	725	5,345	6,110	795	-	5,315	-
Off street car parks	250	-	250	-	250	-	-	250	-
Other infrastructure	-	-	-	-	-	-	-	-	-
Borrowings for Capital projects									
<b>Total Infrastructure</b>	<b>30,450</b>	<b>980</b>	<b>15,970</b>	<b>13,500</b>	<b>30,450</b>	<b>1,272</b>	-	<b>29,178</b>	-
<b>Total Capital Works Expenditure</b>	<b>50,675</b>	<b>1,030</b>	<b>24,840</b>	<b>24,805</b>	<b>50,675</b>	<b>6,240</b>	-	<b>4,435</b>	-

2026/27					Funding Sources				
	Total	New	Renewal	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>									
Land	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings	2,850	300	2,550	-	2,850	(173)	-	3,023	-
Heritage Buildings	10	-	10	-	10	-	-	10	-
<b>Total Buildings</b>	<b>2,860</b>	<b>300</b>	<b>2,560</b>	<b>-</b>	<b>2,860</b>	<b>(173)</b>	<b>-</b>	<b>3,033</b>	<b>-</b>
<b>Total Property</b>	<b>2,860</b>	<b>300</b>	<b>2,560</b>	<b>-</b>	<b>2,860</b>	<b>(173)</b>	<b>-</b>	<b>3,033</b>	<b>-</b>
<b>Plant and Equipment</b>									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,550	-	2,550	-	2,550	-	-	2,550	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,230	-	1,230	-	1,230	-	-	1,230	-
Library books	1,000	-	1,000	-	1,000	15	-	985	-
<b>Total Plant and Equipment</b>	<b>4,780</b>	<b>-</b>	<b>4,780</b>	<b>-</b>	<b>4,780</b>	<b>15</b>	<b>-</b>	<b>4,765</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	14,835	-	14,015	820	14,835	400	-	14,435	-
Bridges	250	-	250	-	250	-	-	250	-
Footpaths and cycleways	1,360	390	970	-	1,360	-	-	1,360	-
Drainage	4,655	-	1,400	3,255	4,655	100	-	4,555	-
Recreational, leisure and community facilities	2,335	-	1,530	805	2,335	-	-	2,335	-
Waste management	-	-	-	-	-	-	-	-	-
Parks, open space and streetscapes	4,085	40	730	3,315	4,085	-	-	4,085	-
Off street car parks	350	-	350	-	350	-	-	350	-
Other infrastructure	-	-	-	-	-	150	-	-150	-
<b>Total Infrastructure</b>	<b>27,870</b>	<b>430</b>	<b>19,245</b>	<b>8,195</b>	<b>27,870</b>	<b>650</b>	<b>-</b>	<b>27,220</b>	<b>-</b>
<b>Total Capital Works Expenditure</b>	<b>35,510</b>	<b>730</b>	<b>26,585</b>	<b>8,195</b>	<b>35,510</b>	<b>492</b>	<b>-</b>	<b>35,018</b>	<b>-</b>

2027/28	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Funding Sources			
						Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings	3,750	300	3,450	-	3,750	92	-	3,658	-
Heritage Buildings	10	-	10	-	10	-	-	10	-
<b>Total Buildings</b>	<b>3,760</b>	<b>300</b>	<b>3,460</b>	<b>-</b>	<b>3,760</b>	<b>92</b>	<b>-</b>	<b>3,668</b>	<b>-</b>
<b>Total Property</b>	<b>3,760</b>	<b>300</b>	<b>3,460</b>	<b>-</b>	<b>3,760</b>	<b>92</b>	<b>-</b>	<b>3,668</b>	<b>-</b>
<b>Plant and Equipment</b>									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,700	-	2,700	-	2,700	-	-	2,700	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,300	-	1,300	-	1,300	-	-	1,300	-
Library books	1,000	-	1,000	-	1,000	-	-	1,000	-
<b>Total Plant and Equipment</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	19,595	-	12,995	6,600	19,595	400	-	19,195	-
Bridges	250	-	250	-	250	-	-	250	-
Footpaths and cycleways	1,795	305	1,490	-	1,795	-	-	1,795	-
Drainage	9,675	-	720	8,955	9,675	-	-	9,675	-
Recreational, leisure and community facilities	3,120	-	520	2,600	3,120	-	-	3,120	-
Waste management	-	-	-	-	-	-	-	-	-
Parks, open space and streetscapes	5,085	40	730	4,315	5,085	-	-	5,085	-
Off street car parks	350	-	350	-	350	-	-	350	-
Other infrastructure	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure</b>	<b>39,870</b>	<b>345</b>	<b>17,055</b>	<b>22,470</b>	<b>39,870</b>	<b>400</b>	<b>-</b>	<b>39,470</b>	<b>-</b>
<b>Total Capital Works Expenditure</b>	<b>48,630</b>	<b>645</b>	<b>25,515</b>	<b>22,470</b>	<b>48,630</b>	<b>492</b>	<b>-</b>	<b>48,138</b>	<b>-</b>

## 4.7 Proposals to Lease Council Land

Section 115 of the *Local Government Act 2020* requires Council's budget to include any proposal to lease land (for one year or more) where the rent for any period of the lease is \$100,000 or more a year, or the current market rental value of the land is \$100,000 or more a year, or the lease is for 10 years or more. Council only needs to meet any one of the 3 tests to require disclosure. If Council proposes to lease land that was not included in the budget, then Council must undertake a community engagement process in accordance with the Community Engagement Policy.

The following table presents a summary of Council's proposals to lease council land to external parties in the 2024-25 financial year where the rent (for any period of the lease) is greater than \$100,000, or the market value of the land is greater than \$100,000, or the lease term is greater than 10 years:

Tenant	Property	Proposed Term	Permitted Use	Annual Market Rental Valuation (Excl. GST)	Proposed Annual Rental (Excl. GST)
Williamstown Football Club	71A Morris St, Williamstown	5 years	Function centre	\$160,000	\$160,000
Early Childhood Management Services Inc.	51 Maddox Road, Newport	5 years - with a 5 year further term	Child Care	\$249,000	\$170,000
Department of Defence	60-80 Nelson Place, Williamstown	5 years - with a 5 year further term	Commonwealth of Australia	\$180,000	\$180,000



## 5. Performance indicators

## 5.1 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

In addition, Council has published a variety of live performance dashboards on its website, which can be found at the following link:

<https://www.hobsonsabay.vic.gov.au/Council/About-Council/Council-Reporting>

### Targeted performance indicators – Service

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Budget 2024/25	Strategic Resource Plan Projections			Trend +/-
						2025/26	2026/27	2027/28	
<b>Governance</b>									
<b>Consultation and engagement</b> (Council decisions made and implemented with community input)	<b>Satisfaction with community consultation and engagement</b> Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	56	56	56	56	56	56	o
<b>Roads</b>									
<b>Condition</b> (sealed local roads are maintained at the adopted condition standard)	<b>Sealed local roads below the intervention level</b> Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	92.6%	95.0%	95.0%	94.0%	93.5%	93.0%	o
<b>Statutory planning</b>									
<b>Service standard</b> (planning application processing and decisions are in accordance with legislative requirements)	<b>Planning applications decided within the relevant required time</b> Number of planning application decisions made within the relevant required time / Number of planning application decisions made	3	51.4%	69.5%	65.0%	70.0%	72.5%	75.0%	+
<b>Waste management</b>									
<b>Waste diversion</b> (amount of waste diverted from landfill is maximised)	<b>Kerbside collection waste diverted from landfill</b> Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	53.1%	53.0%	53.0%	66.0%	66.0%	66.0%	+

## Targeted performance indicators – Financial

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Budget 2024/25	Strategic Resource Plan Projections			Trend +/-
						2025/26	2026/27	2027/28	
<b>Liquidity</b>									
<b>Working Capital</b> (sufficient working capital is available to pay bills as and when they fall due)	<b>Current assets compared to current liabilities</b> Current assets / current liabilities	5	155.1%	133.5%	106.2%	111.8%	136.4%	137.6%	o
<b>Obligations</b>									
<b>Asset renewal</b> (assets are renewed as planned)	<b>Asset renewal compared to depreciation</b> Asset renewal and upgrade expense / Asset depreciation	6	136.2%	130.6%	187.9%	146.1%	99.8%	134.4%	o
<b>Stability</b>									
<b>Rates concentration</b> (revenue is generated from a range of sources)	<b>Rates compared to adjusted underlying revenue</b> Rate revenue / adjusted underlying revenue	7	81.5%	83.9%	83.9%	84.0%	84.1%	83.9%	o
<b>Efficiency</b>									
<b>Expenditure level</b> (resources are used efficiently in the delivery of services)	<b>Expenses per property assessment</b> Total expenses / no. of property assessments	8	\$ 3,302	\$ 3,335	\$ 3,491	\$ 3,520	\$ 3,593	\$ 3,646	-

## 5.2 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Budget 2024/25	Strategic Resource Plan Projections			Trend +/-
						2025/26	2026/27	2027/28	
<b>Operating position</b>									
<b>Adjusted underlying result</b> (an adjusted underlying surplus is generated in the ordinary course of business)	<b>Adjusted underlying surplus (or deficit)</b> Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	8.5%	7.5%	6.5%	8.5%	8.2%	8.0%	o
<b>Liquidity</b>									
<b>Unrestricted cash</b> (sufficient cash that is free of restrictions is available to pay bills as and when they fall due)	<b>Unrestricted cash compared to current liabilities</b> Unrestricted cash / current liabilities	10	21.9%	(15.5%)	(15.8%)	(23.1%)	(24.1%)	(23.8%)	-
<b>Obligations</b>									
<b>Loans and borrowings</b> (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	<b>Loans and borrowings compared to rates</b> Interest bearing loans and borrowings / rate revenue		15.2%	18.6%	21.1%	14.4%	11.6%	8.9%	+
<b>Loans and borrowings</b> (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	<b>Loans and borrowings repayments compared to rates</b> Interest and principal repayments on interest bearing loans and borrowings / rate revenue	11	1.1%	1.7%	2.5%	6.7%	3.0%	2.9%	-
<b>Indebtedness</b> (level of long term liabilities is appropriate to the size and nature of a Council's activities)	<b>Non-current liabilities compared to own-source revenue</b> Non-current liabilities / own source revenue		13.6%	15.9%	14.3%	12.0%	9.1%	6.5%	+
<b>Stability</b>									
<b>Rates effort</b> (rating level is set based on the community's capacity to pay)	<b>Rates compared to property values</b> Rate revenue / CIV of rateable properties in the municipal district	12	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	o
<b>Efficiency</b>									
<b>Revenue level</b> (resources are used efficiently in the delivery of services)	<b>Average rate per property assessment</b> General rates and municipal charges / no. of property assessments	13	\$ 2,117	\$ 2,112	\$ 2,210	\$ 2,284	\$ 2,332	\$ 2,372	-



### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

### Notes to indicators

#### 5.1.1 Satisfaction with community consultation and engagement

Satisfaction score target projections are based on receiving a consistent result to the previous year.

#### 5.1.2 Sealed local roads below the intervention level

Projections for sealed local roads below the intervention level remain reasonably consistent, dependent upon available funding levels.

#### 5.1.3 Planning applications decided within the relevant required time

Council is actively working to improve timeframes on planning application decisions. This year's forecast result shows an improvement. Significant improvements to customer service and internal systems and processes, together with more robust Planning Scheme controls are expected to assist to reduce timeframes for issuing decisions on Planning Permit applications.

#### 5.1.4 Kerbside collection waste diverted from landfill

Council endorsed a change to frequency in collections in November 2020. This has resulted in less food and garden waste being diverted from landfill. Council is currently exploring innovative waste processing opportunities to achieve the improved results in the target projections.

#### 5.1.5 Working Capital

The proportion of current liabilities represented by current assets. Working capital is projected to decrease in 2024-25. The trend from 2025-26 is that this ratio will increase as cash is put aside to repay future loan principal repayments and to fund Council's priority advocacy projects.

#### 5.1.6 Asset renewal

This indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

#### 5.1.7 Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates that Council will continue to be reliant on rate revenue compared to all other revenue sources.

#### 5.1.8 Expenditure level

Predictions are for expenditure levels to grow at a slightly faster rate than property growth.

#### 5.1.9 Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The financial results are expected to remain reasonably consistent over the period.

#### **5.1.10 Unrestricted Cash**

The negative percentage is calculated in accordance with the definition of unrestricted cash within Section 3 of the Regulations and therefore excludes other financial investments. When financial investments are included, positive percentages are calculated.

#### **5.1.11 Debt compared to rates**

The low indicators highlight Council's minimal reliance on loan borrowings and debt against its annual rate and own-source revenue.

#### **5.1.12 Rates effort**

The ratio is consistent as increases to rates revenue are predicted to be consistent with the predicted increase in property valuations.

#### **5.1.13 Revenue level**

The percentage is increasing as general rates are expected to increase (in-line with future predicted rate caps) at a slightly higher rate than the predicted increases in property numbers.



## 6. Fees and charges



Fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the year are attached as an appendix to the Budget 2024-25.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

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Name	GST	Year 24/25 Fee (incl. GST)
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## Financial year from 1 July to 30 June

### Information Management

#### Freedom of Information

FOI applications	N	Statutory Min. Fee: \$30.00
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### Property Ownership Information & Regulatory Services

#### Property Ownership Information

Rate Notice reproduction	N	\$29.00
Land Information Certificate - Statutory	N	\$28.90
Land Information Certificate Urgent Fee - (Includes Land Information Certificate)	N	\$119.00
Dishonoured Payment Fee	N	\$25.00

#### Local Law Permit Fees

#### Tables, Chairs And Footpath Furniture

Other	N	\$232.00
Tear Drop Flags	N	\$232.00
Umbrellas	N	\$46.00
"A" Boards	N	\$232.00
Display of goods	N	\$374.00
Heaters	N	\$46.00
Late Application Fees for Local Law Permits	N	\$63.00
Per bench seat	N	\$135.00
Per chair	N	\$70.00
Per table	N	\$46.00
Planter boxes on footpath	N	\$99.00
Real Estate Auction/Open for Inspection signs per agency	N	\$861.00
Screens	N	\$291.00

#### Other Permits

Mobile Vendor - Itinerant Sites - Annual Permit - Local	N	\$2,652.00
Mobile Vendor - Itinerant Sites - Annual Permit - Non Local	N	\$4,085.00
Mobile Vendor - Itinerant Sites - Application Fee	N	No cost
Mobile Vendor - Itinerant Sites - Monthly Permit - Local	N	\$663.00
Mobile Vendor - Itinerant Sites - Monthly Permit - Non Local	N	\$1,019.00
Mobile Vendor - Tier 1 Site - Annual Permit - Local	N	\$2,652.00
Mobile Vendor - Tier 1 Site - Annual Permit - Non Local	N	\$4,085.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Local	N	\$663.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Non Local	N	\$1,019.00
Mobile Vendor - Tier 1, 2 & 3 Sites - Application Fee	N	\$79.00
Mobile Vendor - Tier 2 Site - Annual Permit - Local	N	\$1,761.00
Mobile Vendor - Tier 2 Site - Annual Permit - Non Local	N	\$2,716.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Other Permits [continued]

Mobile Vendor - Tier 2 Site - Monthly Permit - Local	N	\$440.00
Mobile Vendor - Tier 2 Site - Monthly Permit - Non Local	N	\$679.00
Mobile Vendor - Tier 3 Site - Annual Permit - Local	N	\$1,103.00
Mobile Vendor - Tier 3 Site - Annual Permit - Non Local	N	\$1,697.00
Mobile Vendor - Tier 3 Site - Monthly Permit - Local	N	\$440.00
Mobile Vendor - Tier 3 Site - Monthly Permit - Non Local	N	\$679.00
Tradesman Parking Permit	N	\$50.00
Registration of Domestic Animal Business	N	\$372.00
Replacement of Lost/Missing Visitors Permit	N	\$111.00
Truck permit on residential Land	N	\$274.00

## Impounded Vehicles & Other Items

Impounded Items	N	\$67.00
Release Fee for impounded Signs	N	\$69.50
Shopping Trolley Release Fees	N	\$136.00
Trail Bikes Impound Fee	N	\$400.00
Impound release fee for derelict vehicles	N	\$732.00

## Parking Ticket Machine Fees

In designated areas (Per day)	Y	\$17.60
Per hour equivalent to ones stay in designated areas (Per hour)	Y	\$5.20

## Animal Registration & Control

### Cat Registration

Cat - Not Desexed	N	\$144.00
Cats for breeding purposes	N	\$48.00
Cats over 10 years	N	\$48.00
Cats permanently identified (microchip)	N	\$48.00
Cats registered with Feline Control Council	N	\$48.00
Sterilised Cat	N	\$48.00
Cat – Pensioner's Concession	N	\$72.00
Cats for breeding purposes – Pensioner's Concession	N	\$24.00
Cats over 10 years – Pensioner's Concession	N	\$24.00
Cats permanently identified (microchip) – Pensioner's Concession	N	\$24.00
Cats registered with Feline Control Council – Pensioner's Concession	N	\$24.00
Sterilised Cat – Pensioner's Concession	N	\$24.00

### Dog Registration

Dog 3-6 months	N	\$65.00
Declared Dangerous Dog – No Pensioner Concession	N	\$195.00
Declared Menacing Dog – No Pensioner Concession	N	\$195.00
Declared Restricted Breed Dog – No Pensioner Concession	N	\$195.00
Dog - Not Desexed	N	\$195.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Dog Registration [continued]

Dogs for breeding purposes	N	\$65.00
Dogs obedience trained	N	\$65.00
Dogs over 10 years	N	\$65.00
Dogs permanently identified (microchip)	N	\$65.00
Dogs registered with Victorian Canine Ass.	N	\$65.00
Sterilised Dog	N	\$65.00
Working Animals	N	\$65.00
Dog – Pensioner’s Concession	N	\$95.00
Dogs for breeding purposes – Pensioner’s Concession	N	\$32.50
Dogs obedience trained – Pensioner’s Concession	N	\$32.50
Dogs over 10 years – Pensioner’s Concession	N	\$32.50
Dogs permanently identified (microchip) – Pensioner’s Concession	N	\$32.50
Dogs registered with Victorian Canine Ass. – Pensioner’s Concession	N	\$32.50
Sterilised Dog – Pensioner’s Concession	N	\$32.50
Working Animals – Pensioner’s Concession	N	\$32.50

## Impounded Animals

Seized/Boarding Daily Fee per Cat	N	\$41.00
Seized/Boarding Daily Fee per Dog	N	\$53.00
Seized/Court Held Daily Fee per Cat	N	\$41.00
Seized/Court Held Daily Fee per Dog	N	\$53.00
Return of registered animal	N	\$94.00
Impound Cat and/or Kitten Fee	N	\$685.00
Impound Dog Fee	N	\$685.00
Animal Surrender Fee	N	\$685.00
Stock Pound Release fee	N	\$245.00
Pound fee (Per day)	N	\$53.00

## Other Animals Fees

After hours animal ambulance collection	N	\$495.00
Cat Cage Hiring	Y	\$100.00
Replacement Dog & Cat Registration Tag	N	\$7.00
Permit to Exercise Horses on Beach	N	\$495.00
Animal Impound Fees – Commercial business	N	\$685.00
Permit for multiple animals	N	\$181.00



Name	GST	Year 24/25 Fee (incl. GST)
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## Public Health – Food Act

### Renewal of Registrations

#### CLASS CLASSIFICATION

“Class 1”, “Class 2”, “Class 3” and “Class 4” Food Premises” means the food premises declared under section 19C of the Food Act 1984 to be Class 1, Class 2, Class 3 and Class 4 Food Premises respectively.

#### Class 1

Premises where potentially hazardous food is predominantly handled and served to vulnerable groups

#### Class 2

Premises where any unpackaged potentially hazardous food is handled, other than Class 1, 3 or 4 premises.

### Class 1 Premises

Child Care Centres	N	\$900.00
Hospitals	N	\$1,700.00
Manufacturer	N	\$1,300.00
Nursing Homes and Hostels	N	\$1,700.00

### Class 2 Premises

Bakery	N	\$950.00
Bar	N	\$720.00
Cafe/Restaurant/Take-Away	N	\$950.00
Catering Kitchen	N	\$950.00
Community Centre	N	\$720.00
Community Groups – annual registration	N	\$180.00
Delicatessen	N	\$950.00
Food Vehicle	N	\$720.00
Food Vehicle additional class 2 vehicles	N	\$350.00
Function Centre	N	\$1,000.00
Home Kitchen	N	\$600.00
Hotel	N	\$950.00
Manufacturer	N	\$1,250.00
Non community Groups – annual registration	N	\$600.00
Not For Profit Organisation	N	\$500.00
Retail Food Sales	N	\$950.00
School Canteen	N	\$950.00
Social/Sporting Club	N	\$750.00
Supermarket	N	\$2,400.00
Vending Machine (first machine)	N	\$500.00
Vending Machine (per additional machines)	N	\$100.00
Meat Premise (non-Primesafe)	N	\$950.00

### Class 3 Premises

Bakery	N	\$720.00
Bar	N	\$500.00
Community Groups – annual registration	N	\$150.00
Distribution / Storage Warehouse	N	\$1,000.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Class 3 Premises [continued]

Food Vehicle	N	\$500.00
Food Vehicle additional class 3 vehicles	N	\$350.00
Home Kitchen	N	\$400.00
Hotel	N	\$720.00
Manufacturer	N	\$900.00
Non community Groups – annual registration	N	\$500.00
Not For Profit Organisation	N	\$500.00
Retail Food Sales	N	\$720.00
School Canteen	N	\$600.00
Social/Sporting Club	N	\$500.00
Supermarket	N	\$1,750.00
Vending Machine (first machine)	N	\$500.00
Vending Machine (per additional machines)	N	\$100.00
Meat Premise (non-Primesafe)	N	\$700.00

## New Premises

New premises application	N	30% surcharge added to applicable renewal fee
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## Transfer Registration

100% of the annual renewal fee	N	100% without cap
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## Other

2nd and every subsequent follow-up assessment/inspection/visit in registration year	N	\$500.00
Follow-up food samples reimbursed at cost + 25%	N	At cost + 25%

## Inspection And Provision Of Report

Inspection report and administration (minimum 14 days notice)	N	\$570.00
Inspection report and administration (minimum 7 days notice)	N	\$900.00

## Public Health – Public Health and Wellbeing Act / Residential Tenancies Act

### Renewal of Registrations

#### Health Premises

Aquatic Facility - Category 1	N	\$550.00
Accommodation - Rooming House	N	\$850.00
Accommodation - Motel/Hotel	N	\$750.00
Accommodation - All other categories	N	\$700.00
Beauty Therapy	N	\$350.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Health Premises [continued]

Colonic Irrigation	N	\$600.00
Other	N	\$350.00
Skin Penetration	N	\$600.00
Tattooing	N	\$600.00

## Caravan Park

Renewal of Registration	N	Statutory
Transfer of Registration	N	Statutory

## New Registrations

### Health Premises

Accommodation - Rooming House	N	\$1,500.00
Accommodation - Motel/Hotel	N	\$1,250.00
Accommodation - All other categories	N	\$1,100.00
Beauty Therapy	N	\$550.00
Colonic Irrigation	N	\$900.00
Other	N	\$550.00
Skin Penetration	N	\$900.00
Tattooing	N	\$900.00

## Caravan Park

Application for Registration	N	Statutory
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## Public Health – Other

### Other

Additional complaint investigation or other miscellaneous site visit	N	\$500.00
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## Inspection And Provision Of Report

Inspection report and administration (Other)	N	\$550.00
Inspection report and administration (Tattooing & Accommodation)	N	\$900.00
Plans Assessment Fee	Y	\$825.00

## Waste Water Disposal (Septic Tanks)

Permit to Install	N	Statutory
Permit to Alter	N	Statutory
Permit to Alter - Minor	N	Statutory
In excess of two site inspections - per additional inspection	N	\$400.00

## Community Learning and Service Centres

### Photocopying and Printing

A3	Y	\$0.50
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Name	GST	Year 24/25 Fee (incl. GST)
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## Photocopying and Printing [continued]

A4	Y	\$0.30
Colour A3	Y	\$1.20
Colour A4	Y	\$0.60

## Items For Sale

Ada Cambridge short story collection (current years)	Y	\$10.40
At the edge of the Centre (leather bound)	Y	\$60.00
Williamstown: Mysteries and other happenings	Y	\$16.01
Yakulit Willam – The first people of Hobsons Bay	Y	\$5.00
Ada Cambridge short stories (past years)	Y	\$5.00
Altona a long view (leather bound)	Y	\$60.00
At the edge of the centre (standard)	Y	\$15.00
Journeys to Australia	Y	\$5.00
Life on a Plate	Y	\$15.00
Write & Drawn by the Bay	Y	\$10.00

## Miscellaneous

Consumables	Y	At cost
Damaged and Lost Items	N	At cost

## Venue Charges

### Other

Bond	N	\$500.00
Insurance - Community Learning and Service Centres	Y	\$37.50
Fire Brigade Call Out - As billed by MFB	N	At cost
Additional Staffing - If required	Y	\$75.00
Cleaning Charge - If required	Y	\$150.00
Lost Swipe Card	Y	\$50.00
Rubbish Removal - Left Behind	Y	\$100.00
Rubbish Removal - Pre-arranged	Y	\$50.00
Security Call Out	Y	\$150.00

## Altona Library Meeting Room

Per hour – Corporate	Y	\$42.00
Per hour – Community	Y	\$30.00
Per hour - Community Access	Y	\$12.00

## Altona Mead. Library & Learning Centre

### Media Room

Per hour – Corporate	Y	\$0.00
Per hour – Community	Y	\$0.00
Per hour - Community Access	Y	\$0.00

Name	GST	Year 24/25 Fee (incl. GST)
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### Meeting Room 2

Per hour – Corporate	Y	\$64.00
Per hour – Community	Y	\$30.00
Per hour - Community Access	Y	\$12.00

### Technology Training Room

Per hour – Corporate	Y	\$25.00
Per hour – Community	Y	\$18.00
Per hour - Community Access	Y	\$8.00

## Altona North Community Library

### Games Hub

Per hour – Corporate	Y	\$40.00
Per hour – Community	Y	\$25.00
Per hour - Community Access	Y	\$12.00

### Computer Lab

Per hour – Corporate	Y	\$25.00
Per hour – Community	Y	\$17.00
Per hour - Community Access	Y	\$8.00

## Seabrook Community Centre

### Multipurpose Room 1 and 2 (with kitchen access)

Per hour - Corporate	Y	\$64.00
Per hour - Community	Y	\$55.50
Per hour - Community Access	Y	\$12.00

### Multipurpose Room 1 or 2 (with kitchen access)

Per hour - Corporate	Y	\$43.00
Per hour - Community	Y	\$30.00
Per hour - Community Access	Y	\$12.00

### Consulting Room

Per hour - Corporate	Y	\$43.00
Per hour - Community	Y	\$30.00
Per hour - Community Access	Y	\$12.00

### Cottage

Per hour - Corporate	Y	\$43.00
Per hour - Community	Y	\$30.00
Per hour - Community Access	Y	\$12.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Laverton Community Hub

### Classroom 1

Per hour – Corporate	Y	\$38.50
Per hour – Community	Y	\$27.00
Per hour – Community Access	Y	\$8.00

### Classroom 2

Per hour – Corporate	Y	\$38.50
Per hour – Community	Y	\$27.00
Per hour – Community Access	Y	\$8.00

### Classroom 3

Per hour – Corporate	Y	\$28.00
Per hour – Community	Y	\$18.00
Per hour – Community Access	Y	\$7.00

### Classroom 4

Per hour – Corporate	Y	\$28.00
Per hour – Community	Y	\$18.00
Per hour – Community Access	Y	\$7.00

### Function Room with Kitchen

Per hour - Corporate	Y	\$210.00
Per hour - Community	Y	\$140.00
Per hour - Community Access	Y	\$40.00

### Function Room without Kitchen

Per hour – Corporate	Y	\$184.50
Per hour – Community	Y	\$130.00
Per hour – Community Access	Y	\$35.00
Per hour – MP1 and 2 Rate	Y	\$63.50

### Meeting Room 1

Per hour - Corporate	Y	\$28.00
Per hour - Community	Y	\$19.00
Per hour - Community Access	Y	\$7.00

### Multipurpose Room 1

Per hour – Corporate	Y	\$50.00
Per hour – Community	Y	\$35.50
Per hour – Community Access	Y	\$10.00

### Multipurpose Room 2

Per hour – Corporate	Y	\$50.00
Per hour – Community	Y	\$35.50

Name	GST	Year 24/25 Fee (incl. GST)
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### Multipurpose Room 2 [continued]

Per hour – Community Access	Y	\$10.00
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### Multipurpose Room 1 and 2

Per hour – Corporate	Y	\$91.00
Per hour – Community	Y	\$63.50
Per hour – Community Access	Y	\$15.00

### Offices

Per hour – Corporate	Y	\$16.00
Per hour – Community	Y	\$10.00
Per hour – Community Access	Y	\$5.50

### Recreation Room

Per hour – Corporate	Y	\$60.50
Per hour – Community	Y	\$42.50
Per hour – Community Access	Y	\$10.00

### Training Kitchen (without function room hire)

Per hour – Corporate	Y	\$80.00
Per hour – Community	Y	\$41.50

### Newport Community Hub

#### Courtyard and BBQ

Per hour – Corporate	Y	\$38.50
Per hour – Community	Y	\$27.00
Per hour - Community Access	Y	\$8.00

#### Mechanics Hall

Per hour – Corporate	Y	\$61.00
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$94.00

#### Program Room 1

Per hour – Corporate	Y	\$61.00
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$94.00

#### Program Room 2

Per hour – Corporate	Y	\$61.00
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$94.00

Name	GST	Year 24/25 Fee (incl. GST)
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### Program Room 1 and 2

Per hour – Corporate	Y	\$120.00
Per hour – Community	Y	\$80.00
Per hour – Community Access	Y	\$24.00
Per hour - Private Functions	Y	\$135.00

### Program Room 3

Per hour – Corporate	Y	\$40.00
Per hour – Community	Y	\$27.00
Per hour – Community Access	Y	\$9.00

### Program Room 4

Per hour – Corporate	Y	\$50.00
Per hour – Community	Y	\$35.50
Per hour – Community Access	Y	\$12.00

### Offices

Per hour – Corporate	Y	\$28.00
Per hour – Community	Y	\$18.50
Per hour - Community Access	Y	\$5.50

### Recording Studio

Per hour – Corporate	Y	\$64.00
Per hour – Community	Y	\$25.00
Per hour – Community Access	Y	\$12.00

## Williamstown Community Library

### The Book Room – Friends of the Library and Community Space

Per hour – Corporate	Y	\$28.00
Per hour – Community	Y	\$18.00
Per hour - Community Access	Y	\$8.00

### Meeting Room – Williamstown Library

Per hour – Corporate	Y	\$28.00
Per hour – Community	Y	\$18.00
Per hour - Community Access	Y	\$8.00

## Family, Youth & Children

Non-schedule Vaccine - Meningococcal B	Y	\$120.00
Non-schedule vaccine - Flu	Y	\$23.00

## Kindergarten

Enrolment Fee	N	\$0.00
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Name	GST	Year 24/25 Fee (incl. GST)
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## Child Care Centre – Occasional Care (Altona Meadows)

Session – 4hrs	N	\$36.00
Session – 4hrs (Health Care Card Holders)	N	\$33.00
Two or more Children (same family)	N	\$33.00

## Community Support

### Meals

Per meal – Category 1 (low Income)	N	\$10.10
Per meal – Category 2 (medium income)	N	\$13.40
Per meal – Category 3 (high income)	N	\$22.20
Meal – Client Christmas party	N	\$10.80

### Community transport

Per trip – (one way)	N	\$2.10
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### PAG / Social Support Group

Cost of meal – Category 1 (low income)	N	\$10.10
Cost of meal – Category 2 (medium income)	N	\$13.40
Cost of meal – Category 3 (high income)	N	\$22.20
Category 1 (low income)	N	\$11.40
Category 2 (medium income)	N	\$18.60
Category 3 (high income)	N	\$27.10

### Home Maintenance

Per hour – Category 1 (low income)	N	\$17.60
Per hour – Category 2 (medium income)	N	\$27.00
Per hour – Category 3 (high income)	N	\$71.60

### Home Maintenance – Garden

Per hour – Garden Maintenance	N	\$20.20
Minimum one hour per Job, per person		

### Private Business

Community Transport Level1 HCP - One Way	N	\$4.65
Community Transport Level 2 HCP- One Way	N	\$4.65
Community Transport Level 3 HCP- One Way	N	\$6.00
Community Transport Level 4 HCP - One Way	N	\$6.00
Delivered Meals Level 1 HCP	N	\$10.40
Delivered Meals Level 2 HCP	N	\$10.40
Delivered Meals Level 3 HCP	N	\$13.40
Delivered Meals Level 4 HCP	N	\$18.20

Name	GST	Year 24/25 Fee (incl. GST)
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## Recreation

### Sporting Reserves & Parks

Bond – Casual Hire Buildings	N	\$500.00
Building Cleaning	Y	\$125.00
Personal Training Permit (Annual)	Y	\$469.00
Personal Training Permits (6 months)	Y	\$291.00
Personal Training Permit (3 months)	Y	\$175.50

### Casual Hire

Cricket Finals – Hard Wickets	Y	\$140.50
Cricket Finals – Turf Wickets	Y	\$333.00
Reserve Hire – Commercial Promotions Event	Y	\$542.00
Reserve Hire – with power	Y	\$123.00
Reserve Hire and Marquee/Tent	Y	\$186.50
Tennis Hard Court Hire - (Per Half Hour - out of daylight)	Y	\$5.20
Hard Court Hire (Per Hour)	Y	\$21.00

### Altona Beach Pavilion

Commercial Hire (Per hour)	Y	\$82.50
Community Hire (Per hour)	Y	\$42.50

### Keys

Extra Keys Cut	Y	\$62.00
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## Newport Park Athletics Facility

### Meeting Rooms

Meeting Rooms – Commercial Hire (Minimum 3 hour daytime access)	Y	\$210.00
Meeting Rooms – Commercial Hire (Minimum 4 hour evening access)	Y	\$478.00
Meeting Rooms – Commercial Hire (6 hour daytime access)	Y	\$420.00
Meeting Rooms – Commercial Hire (Additional fee to access both rooms)	Y	\$94.00
Meeting Rooms – School Hire (Minimum 3 hour daytime access)	Y	\$123.00
Meeting Rooms – School Hire (Minimum 4 hour evening access)	Y	\$322.00
Meeting Rooms – School Hire (6 hour daytime access)	Y	\$362.00
Meeting Rooms – School Hire (Additional fee to access both rooms)	Y	\$65.00

### Track

Track – Casual Access via Newport Recreation Centre	Y	\$3.50
Track – Club / School Training (Per Hour)	Y	\$51.50
Track – Event	Y	\$594.00
Track – Schools within municipality	Y	\$368.00
Track – Schools not within municipality	Y	\$517.00
Track – Tertiary Institutions	Y	\$175.50

Name	GST	Year 24/25 Fee (incl. GST)
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## Active Hall – Laverton

Community Hire (Per hour)	Y	\$29.00
Commercial Hire (Per hour)	Y	\$54.50

## Parks

### Reserves & Parks – Weddings

#### Newport Lakes

Photos	Y	\$253.00
Wedding Ceremony – resident rate	Y	\$288.50
Wedding Ceremony – non-resident rate	Y	\$385.00

#### Williamstown Botanic Garden & Commonwealth Reserve

Photos	Y	\$264.50
Wedding Ceremony – resident rate	Y	\$327.00
Wedding Ceremony – non-resident rate	Y	\$484.00

## Private Trees

### Private Tree Removal

Private Tree Removal Applications	N	\$133.00
Private Tree Removal Applications (Consession)	N	\$62.50

## Capital Works & Assets

### Commercial Operators of Electric Bikes & Scooters

Electric Bike - Commercial (per day)	Y	\$1.10
Electric Scooter - Commercial (per day)	Y	\$2.20

### Subdivision (Fees) Regulation 2016

Engineering Plan Checking fee for private developer works = 0.75% cost to the construction works	N	Statutory
Engineering Supervision fee for private developer works = 2.5% cost of the construction works	N	Statutory

### Legal Point of Discharge

legal point of discharge	N	\$154.00
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### Onsite Stormwater Detention Review

Onsite Stormwater detention review for developers	N	\$329.00
Onsite Detention inspection for developers	N	\$164.50

### Traffic Count Information

Information	Y	\$97.00
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Name	GST	Year 24/25 Fee (incl. GST)
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## Capital Works & Assets Permit Fees Associates with Road Management Act 2004

### Consent for Works on Road Reserve

Reinstatement bond (Service Authorities exempt) – Other road opening	N	\$710.00
Reinstatement bond (Service Authorities exempt) – Vehicle crossing	N	\$710.00
Works area under 8.5sqm, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed under than 50km/h, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed under than 50km/h, on roadway, pathway	N	Statutory
Works area under 8.5sqm, on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed more than 50km/h, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed more than 50km/h, on roadway, pathway	N	Statutory

### Permit Fees Associates with Local Law No.2

Rock blasting	N	POA
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### Footpath Crossing – Initial Inspection Fee

Bond	N	Various Min. Fee: \$710.00
Initial inspection fee	N	\$175.50

### Road Occupation

Permit fee	N	\$191.50
Road Occupation – additional charge (per sq meter, per week)	N	\$10.80

### Bin/Skip Permits

Commercial (including building works) – per week	N	\$169.50
plus Per day thereafter	N	\$85.00
Residential (household and garden bulk rubbish) – 3 days	N	\$85.00
plus Per day thereafter	N	\$44.00

### Waste Collection

FOGO Paper Bags - Heavy Bags (100gsm)	Y	\$7.00
FOGO Paper Bags - Light Bags (50gsm)	Y	\$4.00
Secondary hard waste collection	N	\$87.00

## Town Planning Department

### Town Planning Applications Fees

Class 1. Change of Use Only	N	\$1,453.40
Class 2. \$0 – \$10,000	N	\$220.50
Class 3. \$10,001 – \$100,000	N	\$694.00
Class 4. \$100 001 – \$500,000	N	\$1,420.70

Name	GST	Year 24/25 Fee (incl. GST)
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## Town Planning Applications Fees [continued]

Class 5. \$500,001 – \$1,000,000	N	\$1,535.00
Class 6. \$1,000,001 – \$2,000,000	N	\$1,649.30
Class 7. \$0 – \$10,000	N	\$220.50
Class 8. \$10,001 or more	N	\$473.60
Class 9. To subdivide or consolidate land	N	\$220.50
Class 10: VicSmart: To subdivide or consolidate land	N	\$220.50
Class 11. \$0 – \$100,000	N	\$1,265.60
Class 12. \$100,001 – \$1,000,000	N	\$1,706.50
Class 13. \$1,000,001 – \$5,000,000	N	\$3,764.10
Class 14. \$5,000,001 – \$15,000,000	N	\$9,593.90
Class 15. \$15,000,001 – \$50,000,000	N	\$28,291.70
Class 16. \$50,000,001 or more	N	\$63,589.00
Class 17: Subdivide existing building	N	\$1,453.40
Class 18: Subdivide land into two lots (other than VicSmart)	N	\$1,453.40
Class 19: Realignment of common boundary between lots or consolidate lots	N	\$1,453.40
Class 20: Subdivide land	N	\$1,453.40
Class 21: a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,453.40
Class 21: b) create or remove a right of way: or	N	\$1,453.40
Class 21: c) create, vary, or remove an easement other than a right of way; or	N	\$1,453.40
Class 21: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,453.40
Class 22: A permit not otherwise provided for in the regulation	N	\$1,453.40
Alteration of a Plan	N	\$122.50
Amendment of Certified Plan	N	\$155.10
Certification for Subdivision	N	\$192.70

## Amended Plans And Permits

1. To amend a permit if that amendment is to change the use only.	N	\$1,453.40
2. To amend a permit (other than a permit to develop land or to use or develop land or to undertake development ancillary to the use of the land for a single dwelling per lot) to:	N	\$1,453.40
Class 3. \$0 – \$10,000	N	\$220.50
Class 4. \$10,001 – \$100,000	N	\$694.00
Class 5. \$100,001 – \$500,000	N	\$1,420.70
Class 6. \$500,001 or more	N	\$1,535.00
Class 7. \$0 – \$10,000	N	\$220.50
Class 8. \$10,001 or more	N	\$473.60
Class 9. To subdivide or consolidate land	N	\$220.50
Class 10. VicSmart: to subdivide or consolidate land	N	\$220.50
Class 11. \$0 – \$100,000	N	\$1,265.60
Class 12. \$100,001 – \$1,000,000	N	\$1,706.50
Class 13. \$1,000,001 or more	N	\$3,764.10
Class 14 – 16. Subdivision of land of two lots, an existing building, or boundary realignment or consolidation (other than Vic Smart)	N	\$1,453.40
Class 17. Subdivide land into more than two lots (per 100 lots created)	N	\$1,453.40
Class 18. To a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,453.40
Class 18: b) create or remove a right of way: or	N	\$1,453.40

Name	GST	Year 24/25 Fee (incl. GST)
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## Amended Plans And Permits [continued]

Class 18: c) create, vary, or remove an easement other than a right of way; or	N	\$1,453.40
Class 18: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,453.40
Class 19. A permit not otherwise provided in the regulation	N	\$1,453.40

## General Enquiry Letters

Pre-application - Basic Level Service (meeting and verbal advice)	Y	\$0.00
Pre-application - Intermediate Level Service (meeting and written advice)	Y	\$467.00
Pre-application - Detailed Level Service	Y	\$2,595.00
General enquiry written advice – Residential/Residential Heritage	N	\$280.50
General enquiry written advice – Commercial/Industrial/Apartments/Other	N	\$449.00

## Advertising

Public Notice Letter by Mail (1-20 letters)	N	\$259.50
Sign on site	N	\$259.50
Additional sign on site	N	\$52.00
Additional charge to cover more extensive advertising (per address)	N	\$10.40
Advertising (Newspaper Advert)	N	\$691.00
Additional Tasks (If Required)	N	\$180.00

## Additional Tasks

Endorsed Plans (second and subsequent requests)	N	\$260.00
Plan Approval	N	\$675.00
Extension of time	N	\$900.00
Secondary Consent - VicSmart	N	\$250.00
Secondary Consent - Single Dwelling on a Lot	N	\$650.00
Secondary Consent - Two or more dwellings on a lot, or Subdivision (other than VicSmart)	N	\$1,260.00
Secondary Consent -All other permits (ie. Apartment, Mixed Use, Commercial or Industrial)	N	\$2,100.00

## Other Charges and Income

Landscape bond and Subdivision second and subsequent inspections	N	\$228.50
Additional fee for retrospective application or application resulting from compliance	N	\$416.00
Planning Infringement Notice	N	Various
S173 Payments	N	At Cost plus Min. Fee: \$350.00
Landscaping Bond (per dwelling, tenancy or warehouse)	N	Various
Engineering Bonds	N	Various
Cash in Lieu of Car parking	N	Various
Open Space Contributions	N	Various
Developer Contribution Under Scheme	N	Various

Name	GST	Year 24/25 Fee (incl. GST)
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## Building Department

### Domestic – Building Permits

Domestic Work Owner Builder	Y	Cost of Building Works /100 PLUS Min. Fee  Min. Fee: \$1,363.64
Domestic Work Builder	Y	Cost of Building Works /100 PLUS Min. Fee  Min. Fee: \$1,090.91

### Industrial and Commercial – Building Permits

Amendment to Occupancy Permit	Y	\$1,650.00
Commercial and Industrial	Y	Cost of Building Works /100 PLUS Min. Fee  Min. Fee: \$1,636.36

### Building Permits

Any Work over \$1,000,000	Y	POA
Fences	Y	\$850.00

### Other Fees

Swimming Pool Inspection Fee	Y	\$300.00
Variations to Existing Permits (Domestic)	Y	\$300.00
Variations to Existing Permits (Industrial and Commercial)	Y	\$450.00
Extension of time to building permit – Domestic	Y	\$300.00
Extension of time to building permit – Industrial and Commercial	Y	\$450.00
Additional Building Inspection (Mon to Fri)	Y	\$250.00
Additional Inspections outside business hours (Week Days)	Y	\$450.00
Additional Building Inspection – Saturday morning	Y	\$500.00
Lodgement fee (all permits)	N	Statutory
Property information request	N	Statutory
Council report and consent	N	Statutory
Legal agreement to build over easement	N	\$1,100.00
Copies of plans/documents – Domestic	N	\$195.00
Copies of plans/documents – Residential Multi-unit and Commercial	N	\$300.00
Place of public entertainment – occupancy permit	Y	\$1,000.00
Siting of temporary structures	N	\$400.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Other Fees [continued]

Swimming pool Application and Certificate Lodgement	N	Statutory
Hoarding Permits – Minimum charge	N	Statutory

## Planning Scheme Amendments

### Planning Scheme Amendments

Planning scheme amendment fees Stage 1	N	\$5,500.00
Planning scheme amendment fees Stage 2 (submissions that exceed 20)	N	\$31,191.60
Planning scheme amendment fees Stage 2 (up to 10 submissions)	N	\$15,611.10
Planning scheme amendment fees Stage 3	N	\$497.00
Planning scheme amendment fees Stage 4	N	\$497.00
Stage 1 considering a request	N	\$3,364.00
Stage 2 considering submissions and referral to a panel – up to 10 submissions	N	\$16,672.90
Stage 2 considering submissions and referral to a panel – 11 to 20 submissions	N	\$33,313.20
Stage 2 considering submissions and referral to a panel – exceeding 20 submissions	N	\$44,531.90
Stage 3 adopting an amendment	N	\$530.70
Stage 4 Consider a request to approve by Minister (paid to Minister)	N	\$530.70
Request to amend a planning scheme – other fees (panel costs and exhibition of amendments) Various	N	Various
Planning scheme amendment fees Stage 2 (11-20 Submissions)	N	\$31,191.60

## Photocopying (Town Planning and Building)

### Photocopying

This fee relates to the provision of information stored on council's database or in council's records. GST will be added to the fee if it is related to a customer copying his or her own information / documents they bring in for the purposes of copying

A3 (per page)	N	\$8.30
A4 (per page)	N	\$3.70
Planning permit, endorsed plans or officer report (Printed)	N	\$210.00
Archive Retrieval	N	\$110.00
Planning Permits and Endorsed Plans (Online)	N	Free

### Planning Register

Per month	N	\$135.00
Per year	N	\$914.00

## Arts and Events

### Location Filming

Parking only on Council land – per vehicle	N	\$43.00
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### Feature Films & Advertising Commercials

Daily – First day	N	\$950.00
Daily – subsequent days	N	\$565.00



Name	GST	Year 24/25 Fee (incl. GST)
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## Feature Films & Advertising Commercials [continued]

Half Day (up to 5 hours) – first day	N	\$565.00
Half Day (up to 5 hours) – subsequent days	N	\$350.00

## Television Productions, Low & Medium Budget

Daily – First day (films, telemovies)	N	\$755.00
Daily – subsequent days (films, telemovies)	N	\$380.00
Half Day (up to 5 hours) – first day	N	\$375.00
Half Day (up to 5 hours) – subsequent days (films, telemovies)	N	\$195.00

## Commercial Stills Photography

Daily	N	\$450.00
Half Day (up to 5 hours)	N	\$300.00

## Events

Community Signboards	N	\$50.00
Event Permit – Level 3	N	\$175.00
Event Permit – Level 2	N	\$335.00
Event Permit – Level 1	N	\$640.00

## Markets

Craft Market & Farmers Market	N	\$665.00
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## Circus

Bond for events with carnivals or other high impacts	N	\$1,200.00
Circus Bond	N	\$5,000.00
Per performance day	N	\$370.00
Per non performance day	N	\$280.00

## Altona Theatre Hire

Bond	N	\$500.00
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## Rehearsal / Bump In – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$150.00
Community Rate (located within HBCC) – Hourly rate	Y	\$91.50
Community Rate (outside HBCC) – Hourly rate	Y	\$110.00

## Rehearsal / Bump In – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$170.00
Community Rate (located within HBCC) – Hourly rate	Y	\$103.00
Community Rate (outside HBCC) – Hourly rate	Y	\$126.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Performance – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$430.00
Community Rate (located within HBCC) – Hourly rate	Y	\$246.00
Community Rate (outside HBCC) – Hourly rate	Y	\$310.00

## Performance – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$570.00
Community Rate (located within HBCC) – Hourly rate	Y	\$356.00
Community Rate (outside HBCC) – Hourly rate	Y	\$415.00

## Old Laverton School Hire

Bond (includes key)	N	\$300.00
Commercial/Professional – Per hour rate	Y	\$67.00
Community Rate (located outside HBCC) – Per hour rate	Y	\$36.50
Community rate (located within HBCC) – Per hour rate	Y	\$31.00

## Williamstown Town Hall Hire

Bond	N	\$1,000.00
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## Main Ballroom (Includes Supper Room) – Monday – Friday

Commercial/Private – 12 hours	Y	\$3,780.00
Community Rate (located outside HBCC) – 12 hours	Y	\$2,700.00
Community Rate (located within HBCC) 12 hours	Y	\$2,280.00

## Main Ballroom (Includes Supper Room) – Saturday Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$4,200.00
Community Rate (located outside HBCC) – 12 hours	Y	\$3,000.00
Community Rate (located within HBCC) – 12 hours	Y	\$2,520.00

## Main Ballroom (Includes Supper Room) – Additional Charges

Balcony	Y	\$355.00
Commercial Kitchen	Y	\$450.00

## Supper Room Only – Monday – Friday

Commercial/Private – 12 hours	Y	\$2,820.00
Community Rate (located outside HBCC) – 12 hours	Y	\$1,950.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,620.00

## Supper Room Only – Saturday, Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$3,180.00
Community Rate (located Outside HBCC) – 12 hours	Y	\$2,160.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,860.00

Name	GST	Year 24/25 Fee (incl. GST)
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### Former Council Chamber – Monday – Friday

Flagfall	Y	\$110.00
Commercial/private	Y	\$85.00
Community Rate (located outside HBCC)	Y	\$50.00
Community Rate (located within HBCC)	Y	\$40.00

### Former Council Chamber – Saturday, Sunday and Public Holidays

Flagfall	Y	\$110.00
Commercial/Private – 3 hours	Y	\$345.00
Community Rate (located outside HBCC) – 3 hours	Y	\$186.00
Community Rate (located within HBCC) – 3 hours	Y	\$165.00

### Meeting Rooms – Monday – Friday

Flagfall	Y	\$60.00
Commercial/Private	Y	\$57.00
Community Rate (located outside HBCC)	Y	\$35.00
Community Rate (located within HBCC)	Y	\$20.00

### Meeting Rooms – Saturday, Sunday and Public Holidays

Flagfall	Y	\$60.00
Commercial/Private – 3 hours	Y	\$210.00
Community Rate (located outside HBCC) – 3hours	Y	\$135.00
Community Rate (located within HBCC) – 3 hours	Y	\$96.00

### Brooklyn Hall Hire

#### Hall

Community - Brooklyn - Per hour	Y	\$30.00
Community - Other - Per hour	Y	\$45.00
Corporate - Per hour	Y	\$65.00
Private Functions - Per hour	Y	\$85.00

#### Hall with Community Kitchen

Community - Brooklyn - Per hour	Y	\$55.00
Community - Other - Per hour	Y	\$80.00
Corporate - Per hour	Y	\$105.00
Private Functions - Per hour	Y	\$145.00

#### Community Kitchen

Community - Brooklyn - Per hour	Y	\$25.00
Community - Other - Per hour	Y	\$35.00
Community - Other - Per hour	Y	\$35.00
Corporate - Brooklyn - Per hour	Y	\$40.00
Private Functions - Per hour	Y	\$60.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Multipurpose Room 1

Community - Brooklyn - Per hour	Y	\$20.00
Community - Other - Per hour	Y	\$30.00
Corporate - Brooklyn - Per hour	Y	\$45.00
Private Functions - Per hour	Y	\$55.00

## Multipurpose Room 2

Community - Brooklyn - Per hour	Y	\$20.00
Community - Other - Per hour	Y	\$30.00
Corporate - Per hour	Y	\$45.00
Private Functions - Per hour	Y	\$55.00

## Multipurpose Rooms 1 & 2

Community - Brooklyn - Per hour	Y	\$35.00
Community - Other - Per hour	Y	\$55.00
Corporate - Per hour	Y	\$80.00
Private Functions - Per hour	Y	\$100.00

## Meeting Pod

Community - Brooklyn - Per hour	Y	\$15.00
Community - Other - Per hour	Y	\$20.00
Corporate - Per hour	Y	\$30.00
Private Functions - Per hour	Y	\$40.00

## Gazebo

Gazebo Hire	Y	On Request
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## Back Deck

Back Deck Hire	Y	On Request
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## Entire Facility

Entire Facility Hire	Y	On Request
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## Additional Charges

Additional Cleaning	Y	\$150 minimum as billed by cleaning company  Min. Fee: \$136.36
Bond	N	\$500.00
Fire Brigade Call Out	N	As billed by MFB
Hall Keeper - Monday to Friday	Y	\$50.00

Name	GST	Year 24/25 Fee (incl. GST)
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## Additional Charges [continued]

Hall Keeper - Public Holidays	Y	\$85.00
Hall Keeper - Saturday & Sunday	Y	\$68.00
Insurance	Y	\$36.00
Lost Swipe Card	Y	\$50.00
Rubbish Removal - For rubbish left on premises	Y	\$100 minimum as billed by cleaning company  Min. Fee: \$90.91
Rubbish Removal - Pre-arranged disposal of rubbish	Y	\$50.00
Security Call Out	Y	\$150.00
Storage	Y	Upon request by agreement



## 7. Detailed Capital Works Program



Asset Type	Program	Project	2024/25 Budget \$'000
<b>Bridges</b>			
	Altona Ford Bridge		1,900
	Bridge Renewal Program		155
<b>Buildings</b>			
	Altona Hockey Club Precinct		
	Altona Hockey Club - Sports Pavilion Major Upgrades		2,180
	Better Places - Seabrook and Altona Meadows		
	Wetlands Centre, HD Graham Reserve, Altona Meadows - Stage 1		900
	Bruce Comben Masterplan		
	Western Aquatic, Early Years Centre and Bruce Comben Reserve - Design		920
	Excellence Hubs		
	Altona North Library		1,850
	Kindergarten Program		
	Seabrook Community Centre & Kinder Building Renewal		220
	Laverton Football Club		
	Laverton Football Club Pavilion and Scoreboard upgrade		1,300
	Buildings - Minor Renewals		
	Minor Building Renewal – Building Fabric		1,200
	Minor Building Renewal – Building Services		1,500
	Minor Building Renewal – Operation Centre		150
	Operation Centre Upgrade		500
	Public Toilet Program		50
	Williamstown Foreshore Precinct		
	Williamstown Swimming & Life Saving Club Redevelopment		5,500
<b>Computers &amp; Telecommunications</b>			
	Cultural Heritage - New		
	New Interpretive signage & digital strategy		20
	ICT Strategy and Infrastructure		
	ICT Capital Works Program		1,200
<b>Drainage</b>			
	Drainage New and Upgrade Program		
	Aitken Street, Williamstown - From Parker St to Ann St - Drainage Upgrade (Woollen Mills DCP project)		55
	Emu Avenue, Linnet Street and Robin Avenue, Altona - Drainage Upgrade		205
	Finch, Cobham and Kookaburra St, Altona - Drainage Upgrade - Design Only		150
	Hanmer Street - From Electra St to Ann St (Woollen Mills DCP project)		450
	Maher Road, Heffernan St to Hickey St		30
	Minor Drainage upgrade works along Bruce Street South		205
	Ross Road, Rosshire Rd to Challis Street		420
	Drainage Renewal Program		
	Drainage Renewal Program		600
	Drainage Renewal Program - preparation works		100
	Pit Upgrade Program		
	Heavy Duty Pit Lid Upgrades - Industrial & Main Roads		90
	Road Rehabilitation Program		
	Minor Rehab - Stephenson Street, South Kingsville - from Moresby St to Aloha St		150
<b>Footpaths and Cycleways</b>			
	Better Places - Brooklyn and Altona North		
	Project 5 - Streets For People (5.1 The Link)		50
	Better Places - Seabrook and Altona Meadows		
	Project 5.2 - The MainLines		100
	Footpath New Program		
	Footpath New Program 5 - Laverton & Altona Meadows North		20
	Footpath Renewal Program		
	Footpath Renewal Program		740
	Rosseau Street, Williamstown - from Aitken St to Cecil St		60
	Shared Trails Renewal Program		160
<b>Heritage Buildings</b>			
	Mechanics Institute Building		400
<b>Library Books</b>			
	Library Collections		1,000
<b>Off Street Car parks</b>			
	Better Places - Seabrook and Altona Meadows		
	Alma Avenue Shopping Precinct Masterplan Implementation		700
	Car Park Renewal Program		150
<b>Other Infrastructure</b>			
	Cultural Heritage - New		
	Dean Bowen Lights (3 x art works)		50

Asset Type	Program	Project	2024/25 Budget \$'000
		The Message Tree Project, Williamstown	40
	Cultural Heritage - Renewal		
		Botanic Gardens Gates	60
<b>Parks and Open Space</b>			
	Altona Foreshore Precinct		
		Altona Beach Entry & Esplanade	8,200
	Better Places - Brooklyn and Altona North		
		Project 8 - The Zone	200
	Better Places - Laverton		
		Project 9a - Places + Spaces McCormack Park Stage 2	525
	Better Places - Spotswood & South Kingsville		
		Project 10 - Love Our Parks - Mary Street Reserve Upgrade	1,300
	Biodiversity Strategy Implementation Works		200
	Bridge Renewal Program		
		Bluestone bridge over Kororoit Creek - Renewal	160
	Community Garden		
		Community Gardens - Brooklyn Reserve	300
	Community Parks and Playground New and Upgrade		
		Cherry Lake All Abilities Playground	100
		Leo Hoffman Reserve, Newport - Neighbourhood Park Upgrade - play space + open space	315
		Open Space Forward Design	300
	Cultural Heritage - New		
		New Heritage and Cultural Interpretation Signage	40
	Fencing Renewal Program		160
	Irrigation new, upgrades and renewals		
		Dick Murdoch Reserve, Laverton - New Irrigation	40
		Leo Hoffman Reserve, Newport - New Irrigation	50
		Mary Street Reserve, Spotswood - Irrigation Renewal	80
		McCormack Park, Laverton - Irrigation Renewal	60
	Kindergarten Program		
		Kindergarten Playspace Renewal Program	75
	Open Space Asset Renewal		200
	Truganina Explosives Reserve Masterplan Implementation		65
	Williamstown Botanic Gardens		
		Williamstown Botanic Gardens Master Plan Implementation	60
	Williamstown Foreshore Precinct		
		Seawall at Burgoyne Reserve from Stevedore St to Mariner St - repair works	815
		Williamstown Foreshore Precinct Program	100
	Williamstown Wetlands		
		Biodiversity Rifle Range, Williamstown Wetlands - Investigation & Design	65
<b>Plant, machinery and equipment</b>			
	Vehicle Plant Program		
		Major Plant Replacement	2,420
		Minor Plant Replacement	250
	Vehicle Plant Replacement Program		
		Passenger vehicle replacement program	400
<b>Recreations, leisure and comm</b>			
	Court Renewal Program		
		Altona Green court renewal	20
		Fearon Reserve Box Lacrosse renewal	400
	Newport Park Athletic Track Masterplan		
		Newport Park Athletics Track resurfacing and infield upgrade	80
	Recreation Infrastructure Renewal & Design		180
	Sports Ground Floodlighting Program		
		AW Langshaws Reserve, Altona North - Sports Ground Floodlighting	400
<b>Roads</b>			
	Bayview street Williamstown		
		Bayview street Williamstown High School Crossing Upgrades - TAC Infrastructure	210
	Better Places - Spotswood & South Kingsville		
		The Green Line program - Design	120
	Community Responsive Works - Traffic		300
	Road Rehabilitation Program		
		11-39 Melbourne Rd & Pasco Street, Williamstown	550
		Ann Street from Hanmer St to End, Williamstown	55
		Barnes Road from Chambers Rd to Blomberg Rd, Altona North	45
		Basil Street, Newport, from Rosshire Road to Woods Street	10
		Cabot Drive (Chambers Rd - Millers Rd), Altona North	850



Asset Type	Program	Project	2024/25 Budget \$'000
		Chambers Road (Cabot Dr - Barnes Rd), Altona North	280
		Deborah Lane from Western Side of 32 Mason to Rear of 7 Schutt St, Newport [5]	50
		Export Drive, Brooklyn, from Francis Street to End	35
		Galatea Court from Bend To End, Williamstown	25
		Hannan Street, Williamstown, from Esplanade to Collins Street	500
		Junction Street, Newport, from Oxford St to Johnston St	220
		Laneway north of 2a Latrobe Street Newport, between Alma Terrace and Latrobe Street	385
		Marigold Ave, Altona North, between Kyle Rd & Millers Rd	50
		Minor Rehab - Stephenson Street, South Kingsville - from Moresby St to Aloha St	55
		Paxton Street from Brunel St to Aloha St, South Kingsville	50
		Project 8 - Missing Links - Road Rehabilitation Program - Maher Road, Laverton from Thomas St to Bladin St	50
		Stephenson Street, South Kingsville, from Aloha Street to Blackshaw Road	50
		The Strand, Newport between North Road to End	1,525
		Toll Drive from Barnes to Kororoit Creek Rd, Altona North	1,700
		Woods Street, Newport, from Maddox Road to Clyde Street	100
	Road Resurfacing Program		3,600
		Almond Avenue, Brooklyn - from Rowan Ave to Azalea Av	
		Brunel Street, South Kingsville - from Greene St to Paxton St	
		Brunel Street, South Kingsville - from Paxton St to Truman St	
		Brunel Street, South Kingsville - from Truman St to Saltley St	
		Bryan Avenue, Altona North - from Ross Road to McIntosh Road	
		Cain Court, Altona - from Chifley Av to End	
		Chifley Avenue, Altona - from Curtin Crt to Scullin St	
		Chifley Avenue, Altona - from Fisher Crt to Watson Court	
		Chifley Avenue, Altona - from Irvington St to Curtin Crt	
		Chifley Avenue, Altona - from Millers Rd to Cain Crt	
		Chifley Avenue, Altona - from Scullin St to Fisher Crt	
		Curtin Court, Altona - from Chifley Av to End	
		Den Dulk Avenue, Altona - from Bracken Grove to Blyth St	
		Devenport Court, Altona Meadows - from Trafalgar Av to End	
		Douglas Parade, Newport - from Bunbury St to North Rd	
		Estelle Court, Altona North - from Blackshaws Rd to End	
		Fisher Court, Altona - from Chifley Av to End	
		Freemans Road, Altona North - from Blackshaws Rd to Binns St	
		Gadsden Street, Altona North - from Knapp St To End to	
		Greene Street, South Kingsville - from Brunel St to Aloha St	
		Howard Street, Altona Meadows - from Nelson Av to South Av	
		Howard Street, Altona Meadows - from RAB (Trafalgar Av) to Nelson Av	
		Jack Street, Newport - from RAB (Woods St) to Anderson St	
		John Street, Williamstown - from Douglas Pde to Rennie St	
		Lloyd Street, Newport - from Rosshire Rd to End	
		Osborne Street, Williamstown - from Forster St to Stewart St	
		Osborne Street, Williamstown - from Garden St to Forster St	
		Paproth Grove, Altona North - from McIntosh Rd to Douglas St	
		Road Resurfacing Balancing Item	
		Royal Court, Seabrook - from Mintaro Way to End	
		Russell Court, Altona Meadows - from RAB (South Av) to Cul-De-Sac	
		Scullin Street, Altona - from Chifley Av to End	
		Seventh Avenue, Altona North - from Mason St to Cresser St	
		Sorrell Court, Altona Meadows - from Nelson Av to Gates Crt	
		Sutton Avenue, Altona North - from Little St to Marion St West	
		Thomas Street, Williamstown - from The Strand to Dover St	
		Tyrell Court, Altona Meadows - from Rab (Trafalgar Av) to Cul-De-Sac	
		Watson Court, Altona - from Chifley Av to End	
		Willis Court, Altona Meadows - from South Av to Cul-De-Sac	
	Road Resurfacing Program - Kerb & Channel Renewals		800
		Banksia Court, Altona Meadows - from Victoria St (Meadows) to End	
		Binns Street, Altona North - from Freemans Rd to Knapp St	
		Bryan Avenue, Altona North - from Ross Road to McIntosh Road (Left + Right)	
		Carlsson Court, Brooklyn - from Primula St to End	
		Freemans Road, Altona North - from Glade Ave to Carthy St	
		Greene Street, South Kingsville from Moresby St to Brunel St	
		Hatherley Grove, Altona North - from Paproth Gr to Windsor Crescent (Left)	
		Kerb & Channel Renewal - Balancing Item	
		McIntosh Road, Altona North - from First Av to Second Av	
		Merritt Court, Altona from Brook Drive to End (Left + Right)	
		Millers Road, Seaholme - from Rab (Civic Pde) to Railway St North	

Asset Type	Program	Project	2024/25 Budget \$'000
		Railway Avenue, Laverton - from Fitzroy St to Epsom St	
		Shepherd Court, Williamstown North - from Lemmon St to End	
		Vera Street, Williamstown - from Gellibrand St to End	
		Watt Street, South Kingsville - from Moresby St to Aloha St	
		William Street, Newport from Ross St to Junction St	
	Road Safety Improvement		
		Maddox Road Traffic Calming Project	200
		Ross Road Altona North Construction - New	2,141
		Street Lighting LED Upgrade Program	2,245
	Transport Management		
		Traffic Management Devices Renewal Program	100
		Transport Safety Improvement Program	410
		Unsealed Laneway Upgrade Program	
		Priority 2 - Laneway at rear of 62 Johnson Street, Newport	20
		Priority 2 - Laneway Upgrade between 22 and 24 Mason Street, Newport	20
		Priority 2 - Laneway, east of 2 Ferguson St, Williamstown	20
		Priority 2 - Laneway, Right of Way, West of 171 Nelson Pl, Williamstown	20
		Priority 2 - Right of Way, east of 88 Aitken St & Northern side of 2 Thompson St, Williamstown (Council Ln)	20
		Priority 2 - Ryan Lane, Altona	320
<b>Waste Management</b>			
		Waste & Recycling Management - New Assets	950
<b>Total Capital Works</b>			<b>61,171</b>